

When the axe falls
Out one door and
back in another
Page 10



Robert Rubin
Clinton's man on
Wall Street
Page 30



US foreign policy
Why the election
result matters
Page 12



NEWSPAPER
of THE YEAR

FINANCIAL TIMES

Monday August 10 1992

EUROPE'S BUSINESS NEWSPAPER

D8523A

Curbing political violence tops S African agenda

South Africa's week of protest came to a subdued conclusion at the weekend, overtaken by the prospect of a United Nations observer mission to the country and a call for a thorough investigation of the security forces. The disclosure that Mr Nelson Mandela (left), leader of the African National Congress, spoke to President F.W. de Klerk by telephone on Friday, the first direct communication between the two for weeks, increased speculation that an early assumption of the stalled constitutional negotiations was likely. Page 14

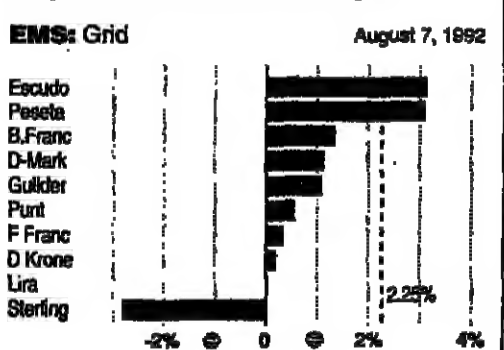
Trade talks hit: American negotiators racing to complete the North American Free Trade Agreement pact before next week's Republican convention, were reported to have run up against objections from Mexican officials about sharing government procurement contracts in the state-owned oil sector with Canadian and American companies. Page 3

UK recycling undermined: UK capacity to recycle waste paper is being sharply eroded by German environmental initiatives, in some cases undercutting UK prices by as much as 15 per cent and rendering many UK operations unprofitable. Page 14

Kabul under fire: The Afghan government failed to negotiate a ceasefire between rival guerrilla factions in Kabul as thousands of residents fled, and shelling killed at least 11 more people.

New figure in Bombay scandal: The arrest of former leading public-sector industrialist V. Krishnamurthy, charged with offences under the Prevention of Corruption Act, deepened India's Rs35bn (\$1,200m) financial scandal. Page 4

European Monetary System: Sterling started the week even more firmly entrenched at the bottom of the European monetary system's grid. Its differential against the Italian lira, the next weakest currency, has widened to 3.2 percentage points after the pound closed against the D-Mark at DM2.8250 on Friday night. Sterling's differential against the strongest currency, the Portuguese escudo, has also widened and is still outside the permitted differential of 6.18 percentage points. Dealers expect the Bank of Portugal to intervene again in the market this week, buying sterling, to keep both the pound and the escudo within their permitted limits. Currencies, Page 25



The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the EMS's narrow 2.25 per cent fluctuation band. In practice, currencies in the EMS narrow band cannot rise more than 2.25 per cent from the weakest currency in that part of the system. Sterling, the Spanish peseta and the Portuguese escudo operate with six per cent fluctuation bands.

Shia scholar buried: The world's leading Shia Muslim scholar, Abdolkarim al-Khoei, was buried in the Iraqi holy city of Najaf at a ceremony attended by a large crowd.

UK share flotation rules to change: The London Stock Exchange is to relax rules on flotations after a series of poorly-received public offers, where the issues were seen as failures, although the companies and their shareholders raised the capital required. Page 15

London's forex role under threat: London's position as the foreign exchange capital of the world is at risk, says a US think tank report. Page 15

Olympia & York creditors act: A banking group led by JP Morgan and Bank of Montreal has threatened legal action to seize the cash flow from six O&Y office buildings in New York and Los Angeles amid signs of growing creditor impatience. Page 15

Poison ship stopped: A German freighter carrying poison gas components to Syria was stopped in Cyprus last week and ordered to return its cargo to India after a tip-off from Germany's foreign intelligence service, Bonn said.

Iraqi inspections resumes: A United Nations inspection team, barred by Baghdad from entering government ministries, completed its first day of searches without incident. Page 3

Ninety feared dead in landslide: More than 90 were feared dead in north-east India when a hillside collapsed under heavy rain, crushing a settlement of migrant workers.

Italians break Atlantic record: A 220-ft Italian speedboat, the Desirée, broke the record for crossing the Atlantic with a time of 58 hours 34 minutes, beating the previous mark of 78 hours 54 minutes, set in 1990 by the catamaran Hover-speed Great Britain.

Austria	Sch20	Hungary	F102	Malta	Lm0.50	S Arabia	SFR9.00
Bahrain	Dm1.00	Iceland	IKr180	Morocco	MDN11	Singapore	S\$4.10
Belgium	Bfr40	India	Rs20	Neth	F1.35	Spain	Pta200
Cyprus	Ct1.00	Indonesia	Rp300	Nigeria	Nair20	Sweden	Skr14
Czech	Kcs35	Israel	Shs5.50	Norway	Nkr15.00	Switz	Sfr3.00
Denmark	Dkr14	Italy	L2500	Oman	ORI.20	Thailand	Bht50
Egypt	Ect0.00	Jordan	Jd1.20	Paraguay	Pgs45	Turkey	Lira100
Finland	Fmk10	Korea	Won200	Philippines	Php45	UAE	Dhs.00
France	Ffr5.00	Kuwait	Kwd1.00	Poland	Zl10.00	UAE	Dhs.00
Germany	Dm3.00	Lebanon	LbL100	Portugal	Esc200		
Greece	Dr20	Lux	Lfr40	Qatar	QR10.00		

Differences remain on degree of military involvement in former Yugoslav republic

UN may back force in Bosnia

By Roger Matthews and Nancy Dunne in Washington and Judy Dempsey in London

WESTERN governments were struggling yesterday to agree on the scope of military involvement in Bosnia-Herzegovina as the United Nations Security Council prepared to sanction some form of armed intervention. Despite mounting pressure from public opinion and opposition political parties for the UN and Nato to stop the fighting in the former Yugoslav republic, the UK and US remain determined not to become bogged down in what President George Bush called a "quagmire".

Mr Lawrence Eagleburger, the US deputy secretary of state, said the situation in Bosnia was "a civil war based on 500 to 1,000 years of history...These ethnic groups are intermixed in ways you cannot separate them out." But he said he was confident the Security Council would reach agreement early this week on a resolution to use "all necessary means" to ensure safe passage for humanitarian relief. He added, however, that the US was not prepared to go beyond the provision of aid. To do so could require use of force. Mr Brent Scowcroft, the president's national security adviser, claimed the US was "leading the

Detention camps distract world attention.....Page 2
Red Cross welcome.....Page 2
Editorial Comment.....Page 12

However, he said the "Americans, the Germans, and we ourselves are very reluctant to commit ground troops." In Germany, Chancellor Helmut Kohl said he would endorse the use of force under a UN mandate to protect relief convoys in Bosnia. He also demanded more concerted European Community action to stop the ethnic fighting. The European parliament will today hear from Mr Paul Grossrieder, deputy director of the International Committee of the Red Cross, about the fate of refugees, and the existence of detention camps in Bosnia. The soul-searching by western governments over how to

respond to public pressure was reflected in President Bush's press conference on Saturday. He insisted that not one US soldier would be committed to what was Yugoslavia without the administration being confident that it knew precisely how he would get out again. Time and again the president's aides have warned of the US getting into a quagmire of Vietnam proportions. "We're not going to get bogged down in some guerrilla warfare," the president said at his holiday home in Kennebunkport. Mr Bush rejected accusations.

Britain wary over sending in ground troops

By David Owen

THE USE of force to deliver humanitarian aid to victims of the fighting in Bosnia may well be necessary, Mr Douglas Hurd, the UK foreign secretary, acknowledged yesterday. He emphasised, however, that the identity of the forces who might provide this protection had "not yet been worked out".

As public pressure on the government to do something to end the suffering of the region's inhabitants continued to mount, Mr Hurd again underlined the reluctance of Britain, the US and Germany to commit ground troops to the former Yugoslavia.

Speaking on BBC Radio 4's The World This Weekend, he said current talks between Britain, the US and others were focusing on ways of affording better protection "with the UN agencies and the humanitarian effort already on the ground rather than replacing it".

As the likelihood of a UN resolution on protecting the flow of aid to the region appeared to be growing, Mr Hurd said "a certain amount" of Nato contingency planning had been going on. But he ruled out exerting military force to separate the combatants.

Speaking on the eve of a visit to Brussels by Mr Douglas Hogg, UK foreign office minister, to discuss the proposed London conference later this month on the region's problems, Mr Hurd said he hoped the UN would pass a separate resolution on conditions in the notorious Serb-run camps. This should require full access to the camps and an assurance that they are "decently run", he said.

Conditions in the camps are to be inspected this week by Mr Paddy Ashdown, the Liberal Democrat leader who is visiting Bosnia. Mr Ashdown yesterday called for action by the west to ensure the conflict "is brought to a lower level of intensity".

Mr Hogg's meeting with the European Commission today will include discussions on how to improve the effectiveness of economic sanctions against Serbia and Montenegro.

Games prove a runaway success for Spain

By Peter Bruce and Peter Berlin in Barcelona

RIGHT DOWN to yesterday's agonisingly close water polo final between Spain and Italy, nothing in recent Spanish history has done more to bring the nation's people together than the Barcelona Olympic Games.

Brilliantly organised, executed and hosted by Barcelona, it seemed that the Games - which ended with last night's victory in the men's marathon by South Korea's Young C Hwang - would finally bury the bitter nationalist rivalries created by the end of the Franco dictatorship in 1975.

National and regional leaders, uniting to celebrate an unexpected success for Spanish athletes, have ignored old differences to hail an Olympiad which has seen Spain win 13 gold medals.

Even Mr Jordi Pujol, leader of the nationalist Catalan government, has embraced the Iberian cause. He has spent most of the Games biting his nails and whooping for Spanish victories in the company of King Juan



Golden moment: The Brazilian men's volleyball coach is hoisted in the air after Brazil beat the Netherlands in the final

Carlos and Queen Sofia. These are images that might bury forever Madrid's fear that he represents anything more than a proud regional tradition content to embrace the Spanish crown. The spirit of unity reached its climax when thousands of red and yellow Catalan flags rose to

sainte Fernán Cacho of Soria in the Castilian heartland when he burst through the leaders to win the men's 1,500m gold medal on Saturday night. His victory marked the culmination of a series of home victories that ensured Barcelona became not a platform for

extremists, but the place where all of Spain enjoyed some of its finest hours in a century. Spanish success, which included golds in athletics, swimming, hockey, football and cycling, has been greeted with delirium by the home fans. Spain, however, is not the only

emerging nation to break the tape ahead of sporting giants. South Korea, which won 33 medals in Seoul, has won 30 in Barcelona. Amateur sportsmen from amateur nations, however, have also

US and Israel close to accord on Mideast peace talks

By Roger Matthews in Washington

A DISTINCT improvement in relations between the US and Israel will be marked today when President George Bush and prime minister Yitzhak Rabin hold the first of two meetings.

Although preparations for the talks, at Mr Bush's holiday home in Kennebunkport, Maine, have been overshadowed by the mounting controversy over the crisis in Bosnia-Herzegovina, the two leaders are expected to reach broad agreement on the provision of US loan guarantees and on the next stage of Middle East peace talks scheduled to resume in Washington in two weeks.

Prospects for progress at the next round of talks received a boost yesterday when Israel proposed legalising contacts with the Palestine Liberation Organisation, firmly viewed as a terrorist organisation by the government of former prime minister Mr Yitzhak Shamir.

Mr Bush and Mr James Baker, the secretary of state, made no secret of their wish for Mr Rabin to lead the Labour Party to victory in June's elections. Under Mr Shamir, relations between Israel and the US had fallen to their lowest level since the Israeli invasion of Lebanon and siege of Beirut in 1983.

Mr Shamir's refusal to contemplate relinquishing control over



Bush: hoping for agreement

the Arab territories occupied by Israel in 1967 came to be seen in Washington as the main obstacle on the path towards a Middle East peace agreement. The US response to Mr Shamir's commitment to retain the territories was to refuse the \$10bn in loan guarantees Israel needed to house Soviet immigrants, unless Israel first stopped building new settlements in the West Bank and Gaza. The refusal represented the most serious setback suffered by Israel in Washington for many years and Mr

Rabin has moved quickly to ban most new settlement building in the occupied territories.

The loan guarantees are unlikely to be provided without some further debate. Suggestions have been made that the US would like some offset arrangement included in the deal allowing American companies to participate in the building programme and lessen domestic criticism over levels of US aid to the developing world.

Mr Rabin is also expected to outline to Mr Bush the proposals that Israeli negotiators will put on the table when peace talks resume in Washington. He is looking for agreement by early next year on an interim Palestinian self-governing authority which would administer the territories prior to a conference to decide their status.

With Mr Rabin keen to demonstrate early achievements in the face of hostility from the right-wing and settlers' organisations at home and Mr Bush trailing far behind Governor Bill Clinton in the presidential election race, both men have powerful reasons for wanting talks to succeed.

A successful resumption of Middle East peace negotiations might also allow Mr Bush to deflect some of the political damage done to his Gulf War triumph by the fresh challenges to UN ceasefire agreements being made by President Saddam Hussein.

This announcement appears as a matter of record only.

1,700,000 Shares

ARGUS Pharmaceuticals, Inc.

Common Stock

Price U.S.\$7 Per Share

S.G. Warburg Securities
Alex. Brown & Sons
Hayes & Griffith, Inc.
J.P. Morgan Securities Inc.
SBCI Swiss Bank Corporation
Allen & Company

The First Boston Corporation
Merrill Lynch & Co.
PaineWebber Incorporated
Rauscher Pierce Refsnes, Inc.

Kemper Securities, Inc.
Hambrecht & Quist
Montgomery Securities
Prudential Securities Incorporated
Cowen & Company
Sutro & Co. Incorporated

New Issue
July 10, 1992

هكذمن النجل

NEWS: INTERNATIONAL

Invitation to visit centres welcomed

By Ian Rodger in Zurich

THE International Committee of the Red Cross (ICRC) yesterday welcomed the invitation to its officials by Mr Radovan Karadzic, leader of Bosnia's insurgent Serbs, to visit more Serb-controlled detention centres.

But it ruled out taking control of the centres itself.

Mr Karadzic also said he would free detainees over the age of 60.

"We feel these are moves in the right direction," Mr Pierre Gauthier, ICRC spokesman, said yesterday. He added that the ICRC had been demanding for some time access to all detention centres, as well as the unconditional liberation of all detainees not involved in the conflict.

He said the ICRC had been active in Bosnia for a month, and its 25 officials there had visited 10 detention centres, among them centres controlled by each of the three groups in the conflict.

It was drawing up a new list of centres to visit. "Omarska is one of our priorities," he said, referring to the camp in northern Bosnia where British journalists last week found emaciated and terrified men behind barbed wire in a situation reminiscent of Nazi concentration camps.

However, Mr Gauthier dismissed suggestions that the ICRC itself take control of some centres.

"Our role is to observe, register and make recommendations to protect detainees. It is not for us to take the place of the authorities, but to make sure that they keep the responsibility," he said.

ICRC procedure is to report its findings in confidence to the responsible government authority.

If nothing is done to eliminate abuses, it then reports, also in confidence, to the countries that have signed the Geneva convention, urging them to put pressure on the offending government.

If that fails to produce results, it condemns the offending government publicly. It takes this ultimate step reluctantly because it usually means its officials will be expelled and the detainees' circumstances will deteriorate.

The ICRC was forced to leave Bosnia-Herzegovina last May after its aid workers were shot at and it was repeatedly hindered in its activities.

While Serbs try to save face, the sieges go on and Bosnia's Moslems are still suffering

Detention camps distract the world's attention

By Judy Dempsey

SINCE television pictures of Serb-controlled detention camps flashed across the world last week, Mr Radovan Karadzic, head of Bosnia's Serbs, has been engaged in an apparent face-saving exercise.

He has asked the International Committee of the Red Cross to inspect the camps and suggested they be placed under international supervision. Western diplomats said at the weekend that all camps - Croat, Serb, and Moslem - should be opened and put under international control.

But this could play into the hands of the Bosnian Serb leaders. If they are set free, the thousands of people held in the camps will become the problem of the international community.

"They will become refugees. Their homes have been destroyed. They have nothing left to go home to. They will have to seek refuge in some other European country. That is exactly what Mr Karadzic and his friends want," a diplomat in Belgrade said yesterday.

Moreover, in focusing on the camps, Serb leaders in Bosnia hope to deflect western governments' attention from what is taking place elsewhere.

The Bosnian capital of Sarajevo is entering its fifth month of siege by Serb irregulars. In north-west Bosnia, the same forces are besieging Bihać, where Moslems make up 67 per cent of the population of 70,000. The town could be another Sarajevo, said the United Nations High Commissioner for Refugees at the weekend.

In the east of the republic, Serb irregulars have kept the town of Gorazde under bombardment for four months. They continue to prevent food and medicine from reaching the 37,000 inhabitants, 70 per cent of them Moslem. Yesterday they threatened a final assault to capture the town.

Also in eastern Bosnia, Tuzla, whose Moslem population makes up 47 per cent of the 131,000 inhabitants, has been repeatedly attacked by Serb irregulars over the past three months.

"What we must not lose sight of is the land-grab being undertaken by Serbia in the east, and in the north-west of Bosnia, and by Croatia in the west of the republic, in Herzegovina," a US diplomat in Belgrade said yesterday.

"However terrible the camps are, we must not forget that Bosnia is being divided by Croatia and Serbia, and that the Moslems are the victims of this aggression. Serbia will stop bombarding these towns once they have got what they want."

For this reason, the Bosnian leadership - which is not exclusively Moslem - continues to call for international military intervention to prevent further destruction of the republic and deportation of the Moslem community. Moslems make up 43 per cent of the 4.3m population of Bosnia, where Serbs, who account for 31 per cent, now control 70 per cent of the territory.

Bosnians believe even military force to back up the international humanitarian aid effort will not stop the deportations, or the wholesale destruction of their towns and cities.

"Take the siege of Sarajevo. The Serbs want to draw a green line through our city," said Mr Haris Silajdzic, Bosnia's foreign minister. "They want to create ethnically pure cantons throughout Bosnia. What will the Moslems be left with? What will become of the kind of centuries-old co-existence of Serbs, Croats and Moslems in Sarajevo?"

A senior UN official in Belgrade said: "The war has radicalised the Moslems. They feel betrayed by the slow, indecisive, and late response by western governments. Why should they believe in a ceasefire when they see it only consolidates the gains made by the Serbs - and the Croats?"

Mr Jacques Delors, president of the European Commission, is to address an emergency meeting of MEPs in Brussels today about the crisis in Bosnia. Andrew Hill reports from Brussels.

The deputies are expected to voice concerns about the plight of refugees from Bosnia and the detention camps in the former Yugoslavia.

Mr Paul Grossi, deputy director of the International Committee of the Red Cross, will tell the meeting about the detention camps, following last week's graphic descriptions of the suffering of Moslem captives.

The meeting will also be attended by representatives of the UN High Commission for Refugees.

Mr Egon Klepsch, president of the European Parliament, has called together up to 130 members of a number of parliamentary committees - including those on foreign affairs and security, and on civil liberties - to discuss the crisis.

The parliament is expected to issue at least a declaration on the refugee problem, but it is likely to have only symbolic value, as the principal EC policy decisions on the crisis are in the hands of the member states, under the British presidency.

Mr Karadzic also said he would free detainees over the age of 60.

"We feel these are moves in the right direction," Mr Pierre Gauthier, ICRC spokesman, said yesterday. He added that the ICRC had been demanding for some time access to all detention centres, as well as the unconditional liberation of all detainees not involved in the conflict.

He said the ICRC had been active in Bosnia for a month, and its 25 officials there had visited 10 detention centres, among them centres controlled by each of the three groups in the conflict.

It was drawing up a new list of centres to visit. "Omarska is one of our priorities," he said, referring to the camp in northern Bosnia where British journalists last week found emaciated and terrified men behind barbed wire in a situation reminiscent of Nazi concentration camps.

However, Mr Gauthier dismissed suggestions that the ICRC itself take control of some centres.

"Our role is to observe, register and make recommendations to protect detainees. It is not for us to take the place of the authorities, but to make sure that they keep the responsibility," he said.

ICRC procedure is to report its findings in confidence to the responsible government authority.

mat in Belgrade said yesterday.

Moreover, in focusing on the camps, Serb leaders in Bosnia hope to deflect western governments' attention from what is taking place elsewhere.

The Bosnian capital of Sarajevo is entering its fifth month of siege by Serb irregulars. In north-west Bosnia, the same forces are besieging Bihać, where Moslems make up 67 per cent of the population of 70,000. The town could be another Sarajevo, said the United Nations High Commissioner for Refugees at the weekend.

In the east of the republic, Serb irregulars have kept the town of Gorazde under bombardment for four months. They continue to prevent food and medicine from reaching the 37,000 inhabitants, 70 per cent of them Moslem. Yesterday they threatened a final assault to capture the town.

Also in eastern Bosnia, Tuzla, whose Moslem population makes up 47 per cent of the 131,000 inhabitants, has been repeatedly attacked by Serb irregulars over the past three months.

"What we must not lose sight of is the land-grab being undertaken by Serbia in the east, and in the north-west of Bosnia, and by Croatia in the west of the republic, in Herzegovina," a US diplomat in Belgrade said yesterday.

"However terrible the camps are, we must not forget that Bosnia is being divided by Croatia and Serbia, and that the Moslems are the victims of this aggression. Serbia will stop bombarding these towns once they have got what they want."

For this reason, the Bosnian leadership - which is not exclusively Moslem - continues to call for international military intervention to prevent further destruction of the republic and deportation of the Moslem community. Moslems make up 43 per cent of the 4.3m population of Bosnia, where Serbs, who account for 31 per cent, now control 70 per cent of the territory.

Bosnians believe even military force to back up the international humanitarian aid effort will not stop the deportations, or the wholesale destruction of their towns and cities.

"Take the siege of Sarajevo. The Serbs want to draw a green line through our city," said Mr Haris Silajdzic, Bosnia's foreign minister. "They want to create ethnically pure cantons throughout Bosnia. What will the Moslems be left with? What will become of the kind of centuries-old co-existence of Serbs, Croats and Moslems in Sarajevo?"

A senior UN official in Belgrade said: "The war has radicalised the Moslems. They feel betrayed by the slow, indecisive, and late response by western governments. Why should they believe in a ceasefire when they see it only consolidates the gains made by the Serbs - and the Croats?"

Mr Jacques Delors, president of the European Commission, is to address an emergency meeting of MEPs in Brussels today about the crisis in Bosnia. Andrew Hill reports from Brussels.

The deputies are expected to voice concerns about the plight of refugees from Bosnia and the detention camps in the former Yugoslavia.

Mr Paul Grossi, deputy director of the International Committee of the Red Cross, will tell the meeting about the detention camps, following last week's graphic descriptions of the suffering of Moslem captives.

The meeting will also be attended by representatives of the UN High Commission for Refugees.

Mr Egon Klepsch, president of the European Parliament, has called together up to 130 members of a number of parliamentary committees - including those on foreign affairs and security, and on civil liberties - to discuss the crisis.

The parliament is expected to issue at least a declaration on the refugee problem, but it is likely to have only symbolic value, as the principal EC policy decisions on the crisis are in the hands of the member states, under the British presidency.

Mr Karadzic also said he would free detainees over the age of 60.

"We feel these are moves in the right direction," Mr Pierre Gauthier, ICRC spokesman, said yesterday. He added that the ICRC had been demanding for some time access to all detention centres, as well as the unconditional liberation of all detainees not involved in the conflict.

He said the ICRC had been active in Bosnia for a month, and its 25 officials there had visited 10 detention centres, among them centres controlled by each of the three groups in the conflict.

It was drawing up a new list of centres to visit. "Omarska is one of our priorities," he said, referring to the camp in northern Bosnia where British journalists last week found emaciated and terrified men behind barbed wire in a situation reminiscent of Nazi concentration camps.

However, Mr Gauthier dismissed suggestions that the ICRC itself take control of some centres.

"Our role is to observe, register and make recommendations to protect detainees. It is not for us to take the place of the authorities, but to make sure that they keep the responsibility," he said.

ICRC procedure is to report its findings in confidence to the responsible government authority.

If nothing is done to eliminate abuses, it then reports, also in confidence, to the countries that have signed the Geneva convention, urging them to put pressure on the offending government.

If that fails to produce results, it condemns the offending government publicly. It takes this ultimate step reluctantly because it usually means its officials will be expelled and the detainees' circumstances will deteriorate.

The ICRC was forced to leave Bosnia-Herzegovina last May after its aid workers were shot at and it was repeatedly hindered in its activities.

He said the ICRC had been active in Bosnia for a month, and its 25 officials there had visited 10 detention centres, among them centres controlled by each of the three groups in the conflict.

It was drawing up a new list of centres to visit. "Omarska is one of our priorities," he said, referring to the camp in northern Bosnia where British journalists last week found emaciated and terrified men behind barbed wire in a situation reminiscent of Nazi concentration camps.

However, Mr Gauthier dismissed suggestions that the ICRC itself take control of some centres.

"Our role is to observe, register and make recommendations to protect detainees. It is not for us to take the place of the authorities, but to make sure that they keep the responsibility," he said.

mat in Belgrade said yesterday.

Moreover, in focusing on the camps, Serb leaders in Bosnia hope to deflect western governments' attention from what is taking place elsewhere.

The Bosnian capital of Sarajevo is entering its fifth month of siege by Serb irregulars. In north-west Bosnia, the same forces are besieging Bihać, where Moslems make up 67 per cent of the population of 70,000. The town could be another Sarajevo, said the United Nations High Commissioner for Refugees at the weekend.

In the east of the republic, Serb irregulars have kept the town of Gorazde under bombardment for four months. They continue to prevent food and medicine from reaching the 37,000 inhabitants, 70 per cent of them Moslem. Yesterday they threatened a final assault to capture the town.

Also in eastern Bosnia, Tuzla, whose Moslem population makes up 47 per cent of the 131,000 inhabitants, has been repeatedly attacked by Serb irregulars over the past three months.

"What we must not lose sight of is the land-grab being undertaken by Serbia in the east, and in the north-west of Bosnia, and by Croatia in the west of the republic, in Herzegovina," a US diplomat in Belgrade said yesterday.

"However terrible the camps are, we must not forget that Bosnia is being divided by Croatia and Serbia, and that the Moslems are the victims of this aggression. Serbia will stop bombarding these towns once they have got what they want."

For this reason, the Bosnian leadership - which is not exclusively Moslem - continues to call for international military intervention to prevent further destruction of the republic and deportation of the Moslem community. Moslems make up 43 per cent of the 4.3m population of Bosnia, where Serbs, who account for 31 per cent, now control 70 per cent of the territory.

Bosnians believe even military force to back up the international humanitarian aid effort will not stop the deportations, or the wholesale destruction of their towns and cities.

"Take the siege of Sarajevo. The Serbs want to draw a green line through our city," said Mr Haris Silajdzic, Bosnia's foreign minister. "They want to create ethnically pure cantons throughout Bosnia. What will the Moslems be left with? What will become of the kind of centuries-old co-existence of Serbs, Croats and Moslems in Sarajevo?"

A senior UN official in Belgrade said: "The war has radicalised the Moslems. They feel betrayed by the slow, indecisive, and late response by western governments. Why should they believe in a ceasefire when they see it only consolidates the gains made by the Serbs - and the Croats?"

Mr Jacques Delors, president of the European Commission, is to address an emergency meeting of MEPs in Brussels today about the crisis in Bosnia. Andrew Hill reports from Brussels.

The deputies are expected to voice concerns about the plight of refugees from Bosnia and the detention camps in the former Yugoslavia.

Mr Paul Grossi, deputy director of the International Committee of the Red Cross, will tell the meeting about the detention camps, following last week's graphic descriptions of the suffering of Moslem captives.

The meeting will also be attended by representatives of the UN High Commission for Refugees.

Mr Egon Klepsch, president of the European Parliament, has called together up to 130 members of a number of parliamentary committees - including those on foreign affairs and security, and on civil liberties - to discuss the crisis.

The parliament is expected to issue at least a declaration on the refugee problem, but it is likely to have only symbolic value, as the principal EC policy decisions on the crisis are in the hands of the member states, under the British presidency.

Mr Karadzic also said he would free detainees over the age of 60.

"We feel these are moves in the right direction," Mr Pierre Gauthier, ICRC spokesman, said yesterday. He added that the ICRC had been demanding for some time access to all detention centres, as well as the unconditional liberation of all detainees not involved in the conflict.

He said the ICRC had been active in Bosnia for a month, and its 25 officials there had visited 10 detention centres, among them centres controlled by each of the three groups in the conflict.

It was drawing up a new list of centres to visit. "Omarska is one of our priorities," he said, referring to the camp in northern Bosnia where British journalists last week found emaciated and terrified men behind barbed wire in a situation reminiscent of Nazi concentration camps.

However, Mr Gauthier dismissed suggestions that the ICRC itself take control of some centres.

"Our role is to observe, register and make recommendations to protect detainees. It is not for us to take the place of the authorities, but to make sure that they keep the responsibility," he said.

ICRC procedure is to report its findings in confidence to the responsible government authority.

If nothing is done to eliminate abuses, it then reports, also in confidence, to the countries that have signed the Geneva convention, urging them to put pressure on the offending government.

If that fails to produce results, it condemns the offending government publicly. It takes this ultimate step reluctantly because it usually means its officials will be expelled and the detainees' circumstances will deteriorate.

The ICRC was forced to leave Bosnia-Herzegovina last May after its aid workers were shot at and it was repeatedly hindered in its activities.

He said the ICRC had been active in Bosnia for a month, and its 25 officials there had visited 10 detention centres, among them centres controlled by each of the three groups in the conflict.

It was drawing up a new list of centres to visit. "Omarska is one of our priorities," he said, referring to the camp in northern Bosnia where British journalists last week found emaciated and terrified men behind barbed wire in a situation reminiscent of Nazi concentration camps.

However, Mr Gauthier dismissed suggestions that the ICRC itself take control of some centres.

"Our role is to observe, register and make recommendations to protect detainees. It is not for us to take the place of the authorities, but to make sure that they keep the responsibility," he said.

mat in Belgrade said yesterday.

Moreover, in focusing on the camps, Serb leaders in Bosnia hope to deflect western governments' attention from what is taking place elsewhere.

The Bosnian capital of Sarajevo is entering its fifth month of siege by Serb irregulars. In north-west Bosnia, the same forces are besieging Bihać, where Moslems make up 67 per cent of the population of 70,000. The town could be another Sarajevo, said the United Nations High Commissioner for Refugees at the weekend.

In the east of the republic, Serb irregulars have kept the town of Gorazde under bombardment for four months. They continue to prevent food and medicine from reaching the 37,000 inhabitants, 70 per cent of them Moslem. Yesterday they threatened a final assault to capture the town.

Also in eastern Bosnia, Tuzla, whose Moslem population makes up 47 per cent of the 131,000 inhabitants, has been repeatedly attacked by Serb irregulars over the past three months.

"What we must not lose sight of is the land-grab being undertaken by Serbia in the east, and in the north-west of Bosnia, and by Croatia in the west of the republic, in Herzegovina," a US diplomat in Belgrade said yesterday.

"However terrible the camps are, we must not forget that Bosnia is being divided by Croatia and Serbia, and that the Moslems are the victims of this aggression. Serbia will stop bombarding these towns once they have got what they want."

For this reason, the Bosnian leadership - which is not exclusively Moslem - continues to call for international military intervention to prevent further destruction of the republic and deportation of the Moslem community. Moslems make up 43 per cent of the 4.3m population of Bosnia, where Serbs, who account for 31 per cent, now control 70 per cent of the territory.

Bosnians believe even military force to back up the international humanitarian aid effort will not stop the deportations, or the wholesale destruction of their towns and cities.

"Take the siege of Sarajevo. The Serbs want to draw a green line through our city," said Mr Haris Silajdzic, Bosnia's foreign minister. "They want to create ethnically pure cantons throughout Bosnia. What will the Moslems be left with? What will become of the kind of centuries-old co-existence of Serbs, Croats and Moslems in Sarajevo?"

A senior UN official in Belgrade said: "The war has radicalised the Moslems. They feel betrayed by the slow, indecisive, and late response by western governments. Why should they believe in a ceasefire when they see it only consolidates the gains made by the Serbs - and the Croats?"

Mr Jacques Delors, president of the European Commission, is to address an emergency meeting of MEPs in Brussels today about the crisis in Bosnia. Andrew Hill reports from Brussels.

The deputies are expected to voice concerns about the plight of refugees from Bosnia and the detention camps in the former Yugoslavia.

Mr Paul Grossi, deputy director of the International Committee of the Red Cross, will tell the meeting about the detention camps, following last week's graphic descriptions of the suffering of Moslem captives.

The meeting will also be attended by representatives of the UN High Commission for Refugees.

Mr Egon Klepsch, president of the European Parliament, has called together up to 130 members of a number of parliamentary committees - including those on foreign affairs and security, and on civil liberties - to discuss the crisis.

The parliament is expected to issue at least a declaration on the refugee problem, but it is likely to have only symbolic value, as the principal EC policy decisions on the crisis are in the hands of the member states, under the British presidency.

Mr Karadzic also said he would free detainees over the age of 60.

"We feel these are moves in the right direction," Mr Pierre Gauthier, ICRC spokesman, said yesterday. He added that the ICRC had been demanding for some time access to all detention centres, as well as the unconditional liberation of all detainees not involved in the conflict.

He said the ICRC had been active in Bosnia for a month, and its 25 officials there had visited 10 detention centres, among them centres controlled by each of the three groups in the conflict.

It was drawing up a new list of centres to visit. "Omarska is one of our priorities," he said, referring to the camp in northern Bosnia where British journalists last week found emaciated and terrified men behind barbed wire in a situation reminiscent of Nazi concentration camps.

However, Mr Gauthier dismissed suggestions that the ICRC itself take control of some centres.

"Our role is to observe, register and make recommendations to protect detainees. It is not for us to take the place of the authorities, but to make sure that they keep the responsibility," he said.

ICRC procedure is to report its findings in confidence to the responsible government authority.

If nothing is done to eliminate abuses, it then reports, also in confidence, to the countries that have signed the Geneva convention, urging them to put pressure on the offending government.

If that fails to produce results, it condemns the offending government publicly. It takes this ultimate step reluctantly because it usually means its officials will be expelled and the detainees' circumstances will deteriorate.

The ICRC was forced to leave Bosnia-Herzegovina last May after its aid workers were shot at and it was repeatedly hindered in its activities.

He said the ICRC had been active in Bosnia for a month, and its 25 officials there had visited 10 detention centres, among them centres controlled by each of the three groups in the conflict.

It was drawing up a new list of centres to visit. "Omarska is one of our priorities," he said, referring to the camp in northern Bosnia where British journalists last week found emaciated and terrified men behind barbed wire in a situation reminiscent of Nazi concentration camps.

However, Mr Gauthier dismissed suggestions that the ICRC itself take control of some centres.

"Our role is to observe, register and make recommendations to protect detainees. It is not for us to take the place of the authorities, but to make sure that they keep the responsibility," he said.

mat in Belgrade said yesterday.

Moreover, in focusing on the camps, Serb leaders in Bosnia hope to deflect western governments' attention from what is taking place elsewhere.

The Bosnian capital of Sarajevo is entering its fifth month of siege by Serb irregulars. In north-west Bosnia, the same forces are besieging Bihać, where Moslems make up 67 per cent of the population of 70,000. The town could be another Sarajevo, said the United Nations High Commissioner for Refugees at the weekend.

In the east of the republic, Serb irregulars have kept the town of Gorazde under bombardment for four months. They continue to prevent food and medicine from reaching the 37,000 inhabitants, 70 per cent of them Moslem. Yesterday they threatened a final assault to capture the town.

Also in eastern Bosnia, Tuzla, whose Moslem population makes up 47 per cent of the 131,000 inhabitants, has been repeatedly attacked by Serb irregulars over the past three months.

"What we must not lose sight of is the land-grab being undertaken by Serbia in the east, and in the north-west of Bosnia, and by Croatia in the west of the republic, in Herzegovina," a US diplomat in Belgrade said yesterday.

"However terrible the camps are, we must not forget that Bosnia is being divided by Croatia and Serbia, and that the Moslems are the victims of this aggression. Serbia will stop bombarding these towns once they have got what they want."

For this reason, the Bosnian leadership - which is not exclusively Moslem - continues to call for international military intervention to prevent further destruction of the republic and deportation of the Moslem community. Moslems make up 43 per cent of the 4.3m population of Bosnia, where Serbs, who account for 31 per cent, now control 70 per cent of the territory.

Bosnians believe even military force to back up the international humanitarian aid effort will not stop the deportations, or the wholesale destruction of their towns and cities.

"Take the siege of Sarajevo. The Serbs want to draw a green line through our city," said Mr Haris Silajdzic, Bosnia's foreign minister. "They want to create ethnically pure cantons throughout Bosnia. What will the Moslems be left with? What will become of the kind of centuries-old co-existence of Serbs, Croats and Moslems in Sarajevo?"

A senior UN official in Belgrade said: "The war has radicalised the Moslems. They feel betrayed by the slow, indecisive, and late response by western governments. Why should they believe in a ceasefire when they see it only consolidates the gains made by the Serbs - and the Croats?"

Mr Jacques Delors, president of the European Commission, is to address an emergency meeting of MEPs in Brussels today about the crisis in Bosnia. Andrew Hill reports from Brussels.

The deputies are expected to voice concerns about the plight of refugees from Bosnia and the detention camps in the former Yugoslavia.

Mr Paul Grossi, deputy director of the International Committee of the Red Cross, will tell the meeting about the detention camps, following last week's graphic descriptions of the suffering of Moslem captives.

The meeting will also be attended by representatives of the UN High Commission for Refugees.

Mr Egon Klepsch, president of the European Parliament, has called together up to 130 members of a number of parliamentary committees - including those on foreign affairs and security, and on civil liberties - to discuss the crisis.

The parliament is expected to issue at least a declaration on the refugee problem, but it is likely to have only symbolic value, as the principal EC policy decisions on the crisis are in the hands of the member states, under the British presidency.

Mr Karadzic also said he would free detainees over the age of 60.

"We feel these are moves in the right direction," Mr Pierre Gauthier, ICRC spokesman, said yesterday. He added that the ICRC had been demanding for some time access to all detention centres, as well as the unconditional liberation of all detainees not involved in the conflict.

He said the ICRC had been active in Bosnia for a month, and its 25 officials there had visited 10 detention centres, among them centres controlled by each of the three groups in the conflict.

It was drawing up a new list of centres to visit. "Omarska is one of our priorities," he said, referring to the camp in northern Bosnia where British journalists last week found emaciated and terrified men behind barbed wire in a situation reminiscent of Nazi concentration camps.

US team eager to conclude Nafta

By Nancy Dunne in Washington

US, CANADIAN and Mexican negotiators at the weekend were still winding up discussions on the North American Free Trade Agreement (Nafta). American negotiators are racing to complete the pact before next week's Republican convention. For President George Bush, the ideal time to reach agreement would be a week, presenting him with the opportunity of appearing on the evening news to claim a foreign and economic policy victory.

Instead of seeming passive while the US economy falters, he could emerge at his party's convention as something of a visionary. Nafta is designed to liberalise trade largely by eliminating tariff barriers over a 15-year period for a range of US, Mexican and Canadian goods and services. However, reports indicate that Mexican officials have become stubborn about sharing government procurement contracts in the state-owned oil sector with Canadian and US companies.

The energy trade negotia-

tions have been limited by protective Mexican laws and Mrs Carla Hills, the US trade representative, has said the pact should offer opportunities for companies servicing the oil industry.

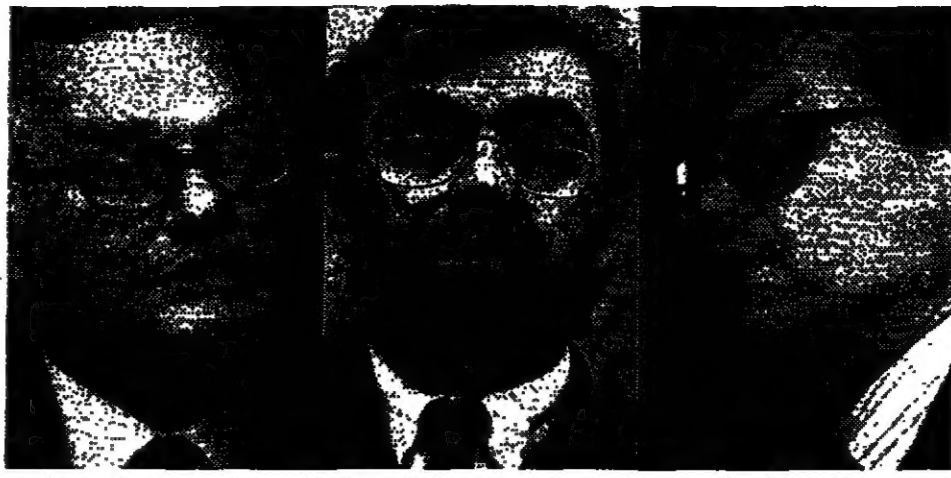
Despite many unresolved issues, the negotiations have broken new ground on environmental issues. One provision sets up a Nafta arbitration panel for environmental disputes; this panel would take precedence over the General Agreement on Tariffs and Trade dispute settlement mechanism, which has been faulted for ignoring environmental considerations.

The provision was in response to lobbying from many environmental groups which opposed the pact, fearing it would increase environmental problems along the US-Mexican border where some 2,000 maquiladoras - foreign-owned Mexican manufacturing and assembly plants - have sprung up since 1985.

Nafta also creates a customs area for both external as well as internal purposes. It is expected not only to boost trade within the continent but to link Mexico's young, cheap labour with US and Canadian innovation and technology.

Privatisation testifies to Amato's resolve

The Italian government has launched itself boldly on the path of reform, reports Haig Simonian



Reviglio, Goria and Barucci (left to right): economics team overseeing innovations

THE Italian government's efforts to kick-start a privatisation programme, promised for years but barely delivered until last Friday's upheavals, have revealed a rich mixture of drama and political manoeuvring.

Now, the four biggest public-sector groups, IRI, ENI, ENEL and INA, are to be transformed into joint stock companies, and their bloated, politicised boards of directors slimmed to just three members.

Only last month, sceptics still doubted whether the government of Mr Giuliano Amato would be willing, or able, to adopt unpopular measures to cut the budget deficit by reducing spending and raising revenue through such unorthodox methods as big privatisations.

Mr Amato's key economics team - Mr Piero Barucci at the Treasury, Mr Franco Reviglio at the Budget Ministry and Mr Giovanni Goria at Finance - smacked too much of political placemen. Though Mr Barucci and Mr Reviglio were presented as apolitical "technicians", both owed their recent careers to Christian Democrat and Socialist links respectively.

But instead of maintaining the status quo, the government has surprised Italians by initiating a string of innovations within its first month of office. That ingrained resistance to change may explain why so many of the government's policies have appeared hurried and been badly presented, or, in the case of the original privatisation plan, overturned.

With widespread opposition to change among the Socialists and especially the Christian

Democrats, Mr Amato has had to use surprise. The original concept of two "superholdings" is believed to have been deliberately tossed into the closing minutes of a Friday night cabinet meeting virtually as an afterthought. Scribbled on a couple of scraps of paper just before the meeting, the superholdings were given the go-ahead before many ministers knew quite how much was at stake. Although the format

has been scrapped, it is now too late to stop the privatisation ball rolling.

The proposal to close Efim, which has debts of almost twice its annual revenues, was also presented to the cabinet as a surprise. "Do you really think that, after so many false starts, it would have got through this time if it had been presented formally, discussed in the cabinet and passed on to the parties for comment?" asks

one senior official.

Even Friday's shareholders' meetings of the big four state companies verged on farce, as the assemblies were convened, postponed until the afternoon, then re-opened and put off once more as the four chairmen were summoned to the Industry Ministry.

Some ministers admit the government is walking a tight-rope in taking controversial measures which could provoke

a defeat in parliament. However, Mr Amato, whose government is based on a wobbly 16-seat majority in the lower house of parliament, has deftly played the card of new elections to strengthen his hand.

Bringing down Mr Amato would probably lead to a new, interim government, headed by an institutional figure such as Mr Giovanni Spadolini, the veteran leader of the Senate, followed by new elections in a few months. Few MPs relish the prospect of new polls. In northern Italy, the populist Leagues are poised to increase their share of the vote at the expense of the Christian Democrats and Socialists, who have been badly tainted by revelations of political corruption in Milan and other cities. The scandal has also closed illegal sources of funds which many politicians have come to rely upon.

"I appreciate the government may not last until Christmas," one minister said last week. "But don't you think we've achieved a lot already? We've done more in four weeks than others in years."

The process has already shed light on corners of the public sector where transparency has been lacking. Transforming IRI, ENI, ENEL and INA into joint stock companies has revealed many anomalies. IRI's consolidated debt,

exposed by its change in legal status, is now so high as to threaten its ability under Italian law to issue further bonds. The problem should be overcome by a revaluation of its portfolio of subsidiaries and possibly by the transfer of some debt to the Treasury, but the blow to IRI's prestige has been severe.

The transformations also require salaries to be set for the chairmen. The big state holding companies are wary of disclosing how much chairmen earn. Publication of the salaries of IRI's Mr Franco Nobili and ENI's Mr Gabriele Cagliari in the Official Gazette reveals only a modest income. However, the official figures reflect only part of the total packages, with the remainder made up of a variety of benefits, including expenses.

Preliminary inquiries by the Treasury before setting the new levels were frostily received by the state-sector groups. It is rumoured that only when the Treasury threatened to take the official figures for adoption in the companies' new statutes were the full packages revealed.

Such vignettes give a taste of the problems facing Mr Amato and his colleagues. Last week's successful changes to the public-sector groups shows that, slowly, some are being resolved.

Inspectors start work in Baghdad

A UNITED Nations inspection team, barred by Iraq from entering government ministries, completed its first day of searches yesterday without triggering a new stand-off with Iraq. Reuter reports from Baghdad.

"It was an inspection day, the first one. That is all it was," Mr Nikita Smidovich, head of the 22-member team, said when the inspectors returned to their Baghdad hotel. "We went where we planned to go." He also said that the team saw what it wanted to see.

He declined to say whether the team tried to inspect any government ministries, designated as "off-limits" to UN arms inspectors by Baghdad.

Mr Smidovich declined to say whether the inspectors found anything unexpected but said Iraqi officials treated US experts no differently from other members. Mr Smidovich, the first Russian to head a UN team in Iraq, said he expected no problems. The arms experts continue their mission today.

The team, which arrived on Friday, was the first to enter Iraq since UN inspectors searched the agriculture ministry on July 28 after a three-week stand-off that drew threats of force from the US.

FT CONFERENCES

FT-CITY COURSE

London, 5 October - 23 November

This course is designed for employees in companies with interests in the City to provide a broader understanding of all aspects of the operations of the City of London and the factors that make it a pre-eminent financial and trading centre.

WORLD MOBILE COMMUNICATIONS

London, 12 & 13 October

The Financial Times fifth annual conference on mobile communications will look at growth aspects in world markets and the development of new services. The outlook for PCNs, pan-European mobile networks, paging systems and satellite communications will be reviewed as well as numbering from a mobile perspective. Speakers include: Mr Terry Parker of GTE Telecommunications Products and Services; Mr Richard Siemens of Hutchison Telecommunications; Mr J Shady Bryan of Milkom Incorporated; Mr James Breckington of AT&T Network Systems; Mr Richard Goswell of Mercury Personal Communications; Mr C Stafford Taylor of Celnet; and Mr Hubert Suckell of Siemens AG.

MANAGING FINANCIAL RISKS

London, 12 & 13 October

The workshop is an intensive, practical course aimed at those who wish to understand the principles and practices of financial risk management. It combines comprehensive technical reference material with an interactive format, case studies and worked examples.

DOING BUSINESS WITH RUSSIA

Moscow, 11 & 12 November

A practical, high-level forum to address the investment opportunities and how to set about them in the new Russia. The new structures that are emerging, and the basic business problems of structuring deals as well as the legal, tax and financial issues will be reviewed. Speakers include: Mr Anatoly Chubais, Vice Premier/Chairman of the State Committee for the Management of State Property of the Russian Federation; Mr Sergei Konichev, Chairman of the Organisational Committee for the Creation of a Development and Project Finance Bank, Central Bank of Russia; Mr Mikhail Khodorkovsky, MENATEP Financial Group; Mr Gá Lábbe, Anglo-Suisse LP; and Mr Ralph Land, Rolls-Royce plc.

THE EIGHTH EUROPEAN PETROLEUM & GAS CONFERENCE

Amsterdam, 3 & 4 November

This year's meeting, timed to coincide with the PetroTech 92 Exhibition, will review the challenges facing Europe's oil refining and process industries in the 1990s. Speakers include: Mr H I Benesford, Vice President Supply and Trading, Shell Internationale Petroleum Maatschappij; Mr Yves René Naniot, President, Total Raffinage Distribution; Mr Klaus Kohlhase, Head of Health, Safety and Environment, British Petroleum Company; Mr Glenn F Tilton, Chairman, Texaco Limited; and Dr Peter Schlüter, Managing Director, Mineralwirtschaftsverband.

All enquiries should be addressed to: Financial Times Conference Organisation, 125 Jermyn Street, London SW1Y 4UJ. Tel: 071-925 2323 (24-hour answering service); Telex: 27347 FTCONF G; Fax: 071-925 2125

For almost a century, a Rolls-Royce has been the way to arrive for those who've arrived.

As the Flying Lady heralds your impending entrance, followed by graceful lines that could belong to no other motor car, you'll know you've made your presence felt.

You, personally, will have felt wonderful even before you arrive, cosseted in a magically silent world



of the finest inlaid burr walnut, hand-stitched leather seats and deep, deep Wilton carpet. Luxury you doubtless richly deserve.

Naturally, we trust that your taste or fortune is of the same enduring quality as the workmanship that goes into one of our motor cars.

But whatever the circumstances may be, in a Rolls-Royce you're always assured of a smooth exit.

ROLLS-ROYCE MOTOR CARS



هكذا من النهر

NEWS: INTERNATIONAL

Israeli pledge to legalise PLO contact

By Tony Walker in Jerusalem

ISRAEL'S new government has indicated it will legalise contact with the Palestine Liberation Organisation, in a controversial step certain to draw strong criticism from the right.

Mr Yossi Beilin, Israel's deputy foreign minister, yesterday described the law forbidding contact with the PLO as "stupid", and said the government had a "deep obligation" to change it.

"Everyone thinks this law is idiotic, that you cannot meet someone connected to the Palestine National Council (Palestinian parliament in exile) even if he is a professor in a Washington university," Mr Beilin said.

He was amplifying remarks made earlier by Mr Shimon Peres, the foreign minister, who had told an Italian newspaper that the government planned to amend the 1986 law.

Successive Israeli governments have described the PLO as a terrorist group and have rejected any dealings with it. Mr Peres insisted he had no intention of meeting Mr Arafat, saying that such an event would be a media circus without consequence.

The PLO has urged Israel to go beyond its plans simply to legalise contacts, by allowing Palestinians from outside the occupied territories to join Middle East peace talks, which resume in Washington later this month.

Mr Suleiman Najib, a member of the PLO executive committee, said: "What is needed now from the Israeli government is a clear and public declaration that it recognises the PLO as the sole legitimate representative of the Palestinian people."

Under the terms of last October's Madrid conference the PLO was excluded from formal participation in direct talks aimed at ending the Arab-Israeli dispute. But the new Israeli government has indicated flexibility about allowing Palestinians from the diaspora to take part in multilateral discussions on such issues as regional disarmament, economic assistance, water and the environment.

The 1986 law had embarrassed the previous government of Mr Yitzhak Shamir. Israel had, under Mr Shamir, proved reluctant to implement the law in spite of its being flouted by Palestinian peace delegates from the occupied territories.

Yesterday's clash at Kiryat Arba and reports that Jewish settlers plan to move into a number of houses in the Muslim quarter of the Old City underline domestic pressures on Mr Rabin in his efforts to satisfy international demands for a halt to settlements.

The US has welcomed the steps taken by the new Israeli government to curb settlements in territories captured in the 1967 war. US officials had charged repeatedly that such settlements were "an obstacle" to peace.

The Kiryat Arba confrontation may mark the beginning of a right-wing backlash against efforts of the Rabin government to stop the continued spread of settlements in the occupied West Bank and Gaza Strip.

Since its heavy defeat in the June election, the Israeli right has been uncharacteristically subdued, but in the past few days it appears to have regained its voice and is clearly intent on sounding a discordant note to accompany Mr Rabin's visit to the US.



ABOUT 20,000 demonstrators gathered in the centre of São Paulo at the weekend to call for the impeachment of Brazilian President Fernando Collor de Mello. Reuters reports from São Paulo.

They carried banners reading "Impeachment Now" and "Collor Out", in what was the first large demonstration against Mr Collor since a government scandal erupted in May.

China's budding capitalists trigger chaos

By Simon Holberton in Hong Kong

THERE was chaos in the streets of Shenzhen, southern China's most affluent city, over the weekend as hundreds of thousands of investors flocked there to apply for the right to buy shares.

Chinese citizens - who have been told by the country's senior leaders, that it is "a glorious thing to be rich" - travelled to the city, which borders Hong Kong, from as far away as Beijing and Sichuan in the hope of taking part in a lottery for warrants.

Success will give them the right to participate in 14 company flotations later this year. Company shares are one of the few assets the Chinese are allowed to own, aside from household items such as televisions and refrigerators. To date there has been only a limited experimentation with home ownership.

With an estimated Yn1,000bn (\$181.8bn) of household savings - but with negative rates of interest - it is not surprising the Chinese turn to shares as a hedge against inflation.

The market capitalisation of the Shenzhen Stock Exchange

has increased elevenfold this year, turnover in the first six months of the year rose sixfold against the same period of 1991.

The authorities yesterday began issuing 5m application forms, each costing Yn100 (\$9.40). But only 500,000 applications - to be determined by a lottery - will be issued with warrants to participate in the 14 flotations forecast to raise Yn500bn.

On Saturday night city officials called in armed police to maintain order. One person was killed in the crush and another was reported to have

died. The police used cattle prods and batons to keep order.

A state-level foreign exchange dealing centre began operating in Beijing at the weekend, in a move to reform China's cumbersome foreign exchange trading system. Reuters reports from Beijing.

The National Foreign Exchange Swap Market is part of government plans to unify exchange rates quoted on similar regional markets, official media said. The new centre will pave the way for trading in currency futures and a variety of foreign currencies.

Bombay scandal claims another senior figure

By Alexander Nicoll and Shiraz Sidha in New Delhi

INDIA'S Rs35bn (\$1.2bn) financial scandal deepened at the weekend with the arrest of Mr V. Krishnamurthy, a former leading public-sector industrialist and member of the government's Planning Commission.

Mr Krishnamurthy was charged with offences under the Prevention of Corruption Act following raids on his home and offices.

The Central Bureau of Investigation alleged he had received a cheque for Rs3.2m from Mr Harshad Mehta, the former stockbroker who is also under arrest. They said the cheque was paid to K.J. Investments, a company controlled by Mr Krishnamurthy's two sons, one of whom was also charged on Saturday.

Separately, the bureau alleged Mr Krishnamurthy senior had stood personal guarantee for a loan to K.J. Investments from the Delhi branch of Saurashtra Bank, while he was a member of the Planning Commission and chairman of the committee overseeing disinvestment from public-sector industry.

Mr Krishnamurthy, a former head of public-sector concerns in the electrical, steel and motor industries, resigned from the commission last month when it was revealed he was associated with Mr Mehta and had introduced him to key politicians and bureaucrats, including Mr K.P. Geethakrishnan, the top civil servant at the Finance Ministry.

In an interview with the Economic Times newspaper given

before his arrest and published yesterday, Mr Krishnamurthy said his business involvement was well known when he was appointed to the commission, and that he should not be held responsible for the actions of his sons.

The arrest of such a senior establishment figure - with important political connections - has raised expectations that the scandal's net will widen further when a joint parliamentary committee begins its investigations this week.

A report by Mr R. Janakiraman, head of a central bank committee investigating banks' securities activities, is expected shortly and a special audit of four foreign banks - Standard Chartered, ANZ Grindlays, Citibank and Bank of America - is under way.

However, the head of the Central Bureau of Investigation's inquiries into the scandal, Mr K. Madhavan, has had his request for early retirement accepted following suggestions of government interference in the probe.

Meanwhile, the authorities are continuing to tighten regulation of banks' activities following the scandal. The Reserve Bank has issued guidelines on discounting of bills, one of the means used to divert funds from banks to brokers in the scandal. It has barred banks from re-discounting bills already discounted by non-banking financial companies.

A Reserve Bank committee recommended on Saturday restrictions on the money market activities of public-sector banks and rules for trading bonds.

Settlers and army back off from clash

By Tony Walker

A CLASH yesterday between militant Jewish settlers and Israeli soldiers over construction of a house ended in a brittle compromise after the army agreed not to demolish the structure for two weeks, while a building permit is sought.

It was the first serious incident involving settlers and the military since Israel's new government imposed a settlement curflew last month, and came on the eve of a crucial meeting in the US between Mr Yitzhak Rabin, the Israeli prime minister, and President George Bush.

Some 200 activists had confronted soldiers seeking to stop the building of a new house in the militant settler stronghold of Kiryat Arba near the Arab West Bank town of Hebron.

Mr Eliakim Haetzani, a fiercely nationalist settlers' leader and former member of parliament, said defiantly: "We'll build in 500 sites. We are the locals here, not the Arabs... There aren't so many units in the army to run after all of us."

Yesterday's clash at Kiryat Arba and reports that Jewish settlers plan to move into a number of houses in the Muslim quarter of the Old City underline domestic pressures on Mr Rabin in his efforts to satisfy international demands for a halt to settlements.

The US has welcomed the steps taken by the new Israeli government to curb settlements in territories captured in the 1967 war. US officials had charged repeatedly that such settlements were "an obstacle" to peace.

The Kiryat Arba confrontation may mark the beginning of a right-wing backlash against efforts of the Rabin government to stop the continued spread of settlements in the occupied West Bank and Gaza Strip.

Since its heavy defeat in the June election, the Israeli right has been uncharacteristically subdued, but in the past few days it appears to have regained its voice and is clearly intent on sounding a discordant note to accompany Mr Rabin's visit to the US.

Morocco still cautious despite economic progress

Francis Ghilès on the stiff challenges facing a government widely praised for springing back from a debt crisis

NINE years ago Morocco shared the fate of many Latin American countries. Like them it had borrowed heavily to finance large current account and public sector deficits, both of which, by 1983-85, exceeded 13 per cent of gross domestic product.

The inevitable happened when, in August 1983, with virtually no international reserves left, Morocco was forced to reschedule its \$13bn foreign debt.

Today Moroccan leaders can claim solid progress on a number of fronts - the public sector's finances are broadly balanced, trade has been liberalised, growth has averaged 4.6 per cent a year since 1986, and foreign investment is increasing.

A recent study by the merchant bank Morgan Grenfell concludes that, unlike any Latin American country, Morocco "managed to push ahead with structural reform, while maintaining single digit annual inflation throughout and registering growth broadly in line with the country's output capacity."

It has avoided the severe financial dislocation that in Latin American countries kept the risk premiums on interest rates and currency high, long after the original financial problem had been resolved.

External factors, most notably the more favourable terms of trade the country enjoyed after 1986, have helped. So has the strong support afforded by western creditors as Morocco rescheduled its Paris Club debt six times and its London Club debt three times.

Despite its achievements, commented during a visit to the kingdom last month by Mr Lewis Preston, the World Bank president who promised that the Bank would extend \$600m worth of loans annually for the next few years, Morocco faces some stiff challenges. Unemployment affects an estimated 20 per cent of the population and the imbalance in wealth

remains a serious problem.

The labour force is growing at about 3 per cent a year and a steady rate of growth is thus vital to avoid repetition of the rioting which occurred in 1981, 1984 and 1990. Compared with countries with similar per capita income, Morocco scores lower where child mortality, child labour and illiteracy are concerned. With 55 per cent of men unable to read or write, it is not surprising that labour qualification levels remain low and constitute a big handicap for the expanding export sector.

Meanwhile, cuts in government spending mean that the quality and availability of free education and health, which are already low, have declined in recent years. Morocco still has a woefully inadequate telephone network.

The macro-economic results of the past decade speak for themselves.

Inflation has averaged 5.8 per cent, thanks in particular to a conservative monetary policy. Since December 1989 the central bank has relied on bank reserve ratios and domestic interest rates rather than direct credit ceilings for Moroccan banks. Savings have responded favourably.

A current account deficit of almost 8 per cent of GDP in 1984 was turned into small surpluses in 1987 and 1989 but slipped back into a 2.5 per cent deficit in 1991. The share of the budget deficit in the GDP fell from more than 11 per cent to 3.1 per cent in 1991. The cuts, although initially needed, were so drastic that basic social and, to a lesser degree, material infrastructure were hit.

The risks of such a situation are acknowledged by senior Moroccan ministers such as Mr Mohamed Ber-

rada, who has held the finance portfolio since 1986. Hence much of the proceeds of the second structural adjustment loan, worth \$275m, agreed by the World Bank in April, is to be channelled towards health care and education for the poor.

Apart from its role in modernising Moroccan industry, trade liberalisation has helped contain inflation. More than 90 per cent of imports are now free from licensing and the balance should be freed by the end of the year. The maximum level of import tariff was reduced from 400 per cent in 1983 to 35 per cent this year and average import tariffs are projected to reach 12 per cent by the end of 1992.

Foreign investment, which increased by 80 per cent last year has also been encouraged by the abolition, 24 years ago, of the 1973 Moroccanisation Law and the rather more equal tax and legal footing foreign companies now enjoy with their Moroccan peers.

Equally important is the emergence of a stronger, younger and more outward looking class of entrepreneurs.

INTERNATIONAL ECONOMIC INDICATORS: NATIONAL ACCOUNTS

Figures for GNP/GDP are in billions of European currency units (Ecu). The first breakdown is in current prices and the second shows growth rates in the constant price series.

UNITED STATES										JAPAN										GERMANY										FRANCE										ITALY										UNITED KINGDOM																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																															
CURRENT PRICES										CURRENT PRICES										CURRENT PRICES										CURRENT PRICES										CURRENT PRICES										CURRENT PRICES																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																															
GDP	Cons.	Inv.	Govt.	Expts.	Imp.	Net Exports	Govt. Cons.	Net Exports	Govt. Expts.	GDP	Cons.	Inv.	Govt.	Expts.	Imp.	Net Exports	Govt. Cons.	Net Exports	Govt. Expts.	GDP	Cons.	Inv.	Govt.	Expts.	Imp.	Net Exports	Govt. Cons.	Net Exports	Govt. Expts.	GDP	Cons.	Inv.	Govt.	Expts.	Imp.	Net Exports	Govt. Cons.	Net Exports	Govt. Expts.	GDP	Cons.	Inv.	Govt.	Expts.	Imp.	Net Exports	Govt. Cons.	Net Exports	Govt. Expts.																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																
1985	5,317.6	65.8	17.6	19.0	-2.8	1,780.2	58.7	28.0	9.5	3.7	825.5	56.4	19.5	19.9	4.1	691.8	60.8	18.9	18.6	0.7	591.8	62.6	22.1	16.7	-1.9	604.3	61.1	17.2	20.7	0.9	1985	2.9	4.4	-1.5	6.1	1.2	5.1	3.3	6.5	1.7	6.5	1.3	5.2	3.4	4.3	4.5	-5.3	2.2	2.4	3.9	2.2	-0.1	2.1	1.5	-0.9	2.1	7.5	1.9	2.4	2.8	2.3	1.9	2.6	3.0	1.8	3.4	3.2	3.7	3.5	3.5	0.0	5.9																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																									
1986	4,349.2	66.0	16.8	19.5	-3.1	2,033.3	58.4	27.7	9.6	4.3	911.2	56.0	19.2	18.7	5.8	746.1	60.2	18.6	18.2	1.0	615.7	62.2	21.0	16.5	0.4	671.1	63.0	17.0	20.7	-0.7	1986	2.5	2.8	-0.3	5.2	0.8	2.7	3.4	4.3	4.5	-5.3	2.2	2.4	3.9	2.2	-0.1	2.1	1.5	-0.9	2.1	7.5	1.9	2.4	2.8	2.3	1.9	2.6	3.0	1.8	3.4	3.2	4.0	3.2	2.6	1.8	4.7																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																															
1987	3,937.6	67.2	16.9	19.4	-3.1	2,102.2	58.4	28.4	9.4	3.8	967.5	55.3	19.0	19.8	5.8	770.5	60.0	20.2	19.1	0.1	689.4	62.4	21.3	16.9	-0.3	707.2	62.6	17.9	20.3	-1.1	1987	2.1	2.5	-0.4	4.6	0.4	2.3	3.1	4.2	4.5	-5.3	2.2	2.4	3.9	2.2	-0.1	2.1	1.5	-0.9	2.1	7.5	1.9	2.4	2.8	2.3	1.9	2.6	3.0	1.8	3.4	3.2	4.5	3.2	2.6	1.2	5.6																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																															
1988	4,147.8	67.2	16.2	18.7	-2.2	2,466.0	57.5	30.4	9.1	2.9	1,015.6	54.7	20.0	19.8	5.7	815.2	59.8	21.4	18.7	0.1	710.5	61.9	21.5	17.1	-0.5	705.3	64.0	20.1	19.8	-3.8	1988	2.0	2.4	-0.4	4.6	0.4	2.3	3.1	4.2	4.5	-5.3	2.2	2.4	3.9	2.2	-0.1	2.1	1.5	-0.9	2.1	7.5	1.9	2.4	2.8	2.3	1.9	2.6	3.0	1.8	3.4	3.2	4.8	3.5	4.8	0.9	6.0																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																															
1989	4,783.7	67.1	16.9	18.8	-1.5	2,825.2	57.3	31.5	9.1	2.1	1,065.3	54.0	20.9	18.7	8.5	877.7	59.5	22.1	18.3	0.1	790.8	61.4	21.4	18.9	-0.6	760.3	64.0	20.5	19.4	-2.9	1989	1.9	2.3	-0.4	4.6	0.4	2.3	3.1	4.2	4.5	-5.3	2.2	2.4	3.9	2.2	-0.1	2.1	1.5	-0.9	2.1	7.5	1.9	2.4	2.8	2.3	1.9	2.6	3.0	1.8	3.4	3.2	5.0	4.2	5.0	0.2	6.2																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																															
1990	4,254.6	67.9	14.5	18.9	-1.2	2,328.4	57.0	32.9	9.0	1.4	1,182.8	53.5	21.4	18.2	5.8	836.1	58.6	22.1	18.2	0.0	861.1	62.0	20.3	17.7	-0.4	798.7	64.4	19.1	20.0	-2.5	1990	1.1	1.2	-0.1	4.6	0.4	2.3	3.1	4.2	4.5	-5.3	2.2	2.4	3.9	2.2	-0.1	2.1	1.5	-0.9	2.1	7.5	1.9	2.4	2.8	2.3	1.9	2.6	3.0	1.8	3.4	3.2	5.0	4.2	5.0	0.2	6.2																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																															
1991	4,598.8	68.4	12.7	19.2	-0.4	2,738.1	56.4	32.0	9.1	2.5	1,279.3	52.6	22.2	17.9	7.2	880.1	60.2	20.9	18.6	0.4	822.1	62.5	20.3	17.7	-0.5	821.7	64.0	19.7	21.1	-0.8	1991	0.7	0.8	-0.6	4.6	0.4	2.3	3.1	4.2	4.5	-5.3	2.2	2.4	3.9	2.2	-0.1	2.1	1.5	-0.9	2.1	7.5	1.9	2.4	2.8	2.3	1.9	2.6	3.0	1.8	3.4	3.2	5.0	4.2	5.0	0.2	6.2																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																															
2nd qtr. 1991	4,770.1	68.4	12.5	19.3	-0.3	2,777.5	56.3	32.2	9.1	2.4	1,274.5	52.6	22.8	18.2	6.4	862.6	60.2	20.8	18.5	0.5	827.5	62.5	20.5	17.8	-0.6	828.0	63.8	19.7	21.2	-0.5	2nd qtr. 1991	0.0	0.0	-0.7	4.6	0.4	2.3																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																												
3rd qtr. 1991	4,876.6	68.4	12.8	19.1	-0.5	2,860.5	56.8	32.1	8.7	2.4	1,293.7	52.3	22.3	17.9	7.5	879.5	60.1	21.1	18.5	0.3	846.9	62.4	20.4	17.6	-0.8	836.7	63.9	19.4	21.3	-0.5	3rd qtr. 1991	0.0	0.0	-0.5	4.6	0.4	2.3																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																												
4th qtr. 1991	4,583.1	68.0	12.4	19.1	-0.5	2,840.4	56.3	31.7	9.5	2.5	1,299.9	52.2	22.1	18.0	7.3	867.7	60.4	20.0	18.7	0.9	858.7	62.7	20.5	17.9	-0.9	826.7	64.4	19.3	20.9	-0.8	4th qtr. 1991	0.0	0.0	-0.5	4.6	0.4	2.3																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																												
1st qtr. 1992	4,525.8	69.9	12.4	19.9	-0.1	2,880.9	56.3	32.2	9.2	3.1	1,332.1	52.2	22.1	17.9	8.7	1,007.3	60.0	20.0	18.6	1.2																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																													</

Where's the beef?



Foreign corporations expanding in Europe face truly difficult decisions.

If you want a choice slice of Europe, where will you start looking?

For one, are marketing activities your goal or do you plan to set up manufacturing operations? Then there is the question of acquisition versus building up your own organization from scratch.

And finally, you will be faced with the most difficult yet perhaps most important problem:

Where is the best place in Europe for you to locate?

The EC's Single Market is about to become reality, to be followed later by a single currency and a European central bank. Recently a treaty was signed with the EFTA countries establishing the

European Economic Area (EEA) that will unite all of Western Europe – a unified market with 377 million consumers, accounting for 30 % of global GNP and a full 43 % of the world's international trade. Moreover the new democracies of Central and Eastern Europe are busily establishing free market economies and attracting private investment.

Europe is in a state of flux. It is clearly the right time to establish a market foothold – to stake out your claim to a choice slice of the market.

Many attractive official promotional programs have been set up to encourage foreign investment. There are also a number of local companies that might be attractive partners or potential acquisition targets. The problem is to objectively assess all the opportunities in

order to determine the best fit for your company.

Enter Dresdner Bank, one of Germany's principal banks and a major European financial institution – an international bank truly "at home" throughout the Continent.

Our extensive network and teams of experienced local specialists can provide you with crucial support – everything from overcoming the language barrier to helping you pin down the ideal site for your new business operations.

For professional consulting support, you can rely on the services of our two management consulting subsidiaries:

DMC Management Consult GmbH focuses on traditional corporate consulting services.

DOWC Ost-West Consult GmbH, which specializes in channeling private investment into Eastern European privatization projects, provides a wide range of services, including everything from feasibility studies to the formulation of take-over strategies.

And through our specialized international bank in Luxembourg, Europa Bank AG, we can put together complex packages including various regional European subsidies and EC support programs, thereby satisfying the most demanding of financing requirements.

For a head start in Europe, we invite you to contact Dresdner Bank at any of our offices in more than 60 countries throughout the world.

Advice you can rely on from Dresdner Bank.

Dresdner Bank



NEWS: UK

UK threatened by continuing wage inflation

By Edward Balls and Catherine Milton

PAY settlements in industry have remained stuck above 4 per cent for three consecutive quarters suggesting that wage inflation remains a threat to UK competitiveness.

Manufacturing wage settlements averaged 4.3 per cent in the second quarter of 1992 according to the latest Confederation of British Industry (CBI) pay databank, unchanged from the final quarter of last year.

The news comes a week after calls for a freeze on public sector wages from Conservative MPs and Mr Howard Davies, the CBI's new director general. The CBI, the UK employers' organisation, said the settlements data were evidence that pay behaviour has settled into the non-inflationary patterns set by Britain's European competitors.

Separate CBI figures showed that settlements paid by service sector companies have also fallen to 4.3 per cent in the first half of this year, from 7.1 per cent a year ago.

"If that pattern can be maintained into the upturn, the wage-price spiral will be broken to the permanent benefit of UK competitiveness and jobs," said Mr Ronnie Gilbert, director of Employment Affairs at the CBI.

But economists expressed surprise that the fall in wage settlements has ground to a halt. "The behaviour of wage settlements has been mystifying," said Mr John Sheppard, economist at SG Warburg Securities. "These figures sug-

THE north-west of England and north Wales are experiencing tentative improvements in economic activity but the depressed south-east is holding back recovery. Those are the findings of regional surveys by chambers of commerce in Manchester and Liverpool, and the latest Lloyds Bank Economic Bulletin. Prospects in the service sector in the north of England have been improving for five successive quarters. Manchester chamber for the first time in two years reported more service companies taking on labour than shedding it.

gest that the adjustment within the European exchange rate mechanism has a long way to go."

Pay settlements must fall to 3 per cent if UK exporters are to hold their own in Europe, said Dr John Philpott, director of the Employment Policy Institute, the employment think tank.

"We need to see considerably more progress if we are to be optimistic about maintaining Britain's competitiveness when the recovery comes," he said. "The question is how much more pain we have to endure to get settlements down to a competitive level, let alone to a level consistent with Mr Major's target of zero inflation."

Further evidence that the government faces mounting pressure to restrict public sector pay emerged yesterday as the 6.5 per cent pay increase recommended for top policemen was attacked.

Fewer small companies rely on loans

By Diane Summers

THE NUMBER of small UK businesses with bank loans has dropped sharply over the past year as the cost of borrowing continues to be seen as a serious problem, according to a survey of Institute of Directors (IOD) members in England.

Just 52 per cent of small businesses now borrow from banks - 17 per cent of those surveyed paid off their overdrafts during the past 12 months. The pattern of reduced borrowing mirrored the repayment of debt in the household sector, said the IOD. Small businesses in southern England were more likely to

have paid off their bank overdrafts than those in the north, according to the survey. 7 per cent of businesses in the north cleared their bank debts, compared with 20 per cent in the south.

The use of overdrafts was also linked to the size of the company and the sector in which it operated, found the IOD research. Medium turnover companies, particularly in agriculture, property and construction, were the most likely to have continued borrowing from banks.

Although 50 per cent of small companies consider the cost of overdraft finance to be a serious business problem, rela-

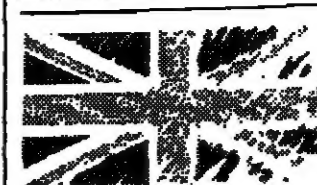
tively few were being charged excessive margins of interest over base rate, the survey shows. The IOD decided to carry out the research after complaints from members that banks were charging high margins and failing to pass on base rate cuts. A random sample of IOD members whose companies employ fewer than 100 workers was interviewed.

Just over half of those surveyed were being charged 1.2 per cent above base rates at the time of the survey in late July. 39 per cent paid 3.4 per cent. Overall, 90 per cent paid 4 per cent or less above base rate on their business overdraft. Again, there were substan-

tial regional variations: 79 per cent of businesses in the north paid 1.4 per cent above base rate while in the south only 44 per cent enjoyed such low margins, said the IOD. Part of the reason for this north-south divide is likely to be the concentration of higher turnover manufacturing businesses in the north, and smaller turnover service companies in the south.

One quarter of those surveyed reported that they had not had base rate reductions passed on to them in the form of lower interest rates, with a slight bias towards those in the north having reductions, the research found.

Britain in brief



Further fall expected in house prices

UK house prices will continue to fall at least until the middle of next year and delay economic recovery, according to a report by Morgan Grenfell, the UK merchant bank.

Falls in house prices will continue to be concentrated in the southern regions. The report expects UK house prices to fall by 2.5 per cent in 1992, but by 4.5 per cent in the South east. Scotland and the North may see a rise in nominal prices next year.

Housing turnover will remain low until prices stabilise, depressing spending on consumer durables, the report argues. Housing turnover has fallen to 80,000 a month this year, down from a peak of 200,000 a month in August 1987. The number of first-time buyers entering the market this year has fallen by a third since then to 300,000.

"The weak housing market is a major drag on the economy and it will hamper economic recovery," said James Barry, economist at Morgan Grenfell.

Labour told to back EC union

Mr Roy Hattersley, former deputy leader of the Labour party, warned that anti-European members of the opposition could risk losing the next election to the Tories if they continued to oppose the Maastricht Treaty.

Interviewed by the Sunday Times, Mr Hattersley urged MPs not to fight moves towards greater political and monetary union in the EC. "If Labour made another of its policy lurches and turned its back (even temporarily) on European union, the consequences would be catastrophic," he warned.

Unemployment attack likely

The government's employment record is expected to come under attack this week with the publication of new figures showing another jump in the number of people out of work. The July unemployment total, published on Thursday, is likely to reveal the 27th consecutive monthly jobless rise.

Last month's increase is expected to be higher than June's lower than predicted 7,000 rise, which was the smallest monthly increase for more than two years. Unemployment in the UK now stands at 2,722,700. The Unemployment Unit pressure group said it expects unemployment to peak at 3.25m.

Ferranti wins overseas order

Ferranti International has won its first overseas contract for a new electronic defence system. The Royal Netherlands Navy is to buy the AWARE system for its Lynx helicopters and combat support ships in a £3 million deal. The system detects potentially hostile radar emissions and warns of approaching radar guided missiles. The system was originally developed for British Army helicopters.

Recession hits tourist sites

Top tourist attractions such as the Tower of London, Windsor Castle and Shakespeare's birthplace - Stratford-upon-Avon - are all feeling the effects of recession. The Tower received 16 per cent fewer visitors last year. Windsor Castle 27 per cent fewer and Stratford 14 per cent fewer, the Board reported.

Voluntary care under-used

Local authorities are failing to exploit the resource of committed volunteers in developing their community care programmes, according to Community Volunteers' Volunteers, the charity which organises voluntary effort.

A CSV survey of half of all local authorities in England and Wales shows that despite rising demand for community carers, only 14 per cent of councils have a clear strategy for recruiting and deploying volunteers. Barely two-thirds even mention volunteers in their plans.

Value fears on council tax

Tory MPs and local councils are concerned that the valuations of properties for council tax - the new charge to pay for local services and amenities - may provoke resentment and a mass of appeals next year because they are based on two-year old valuations, without any allowance for the fall since then.

The concern is greatest in London, where the decline in values has been steepest. Sir Rhodes Boyson, the Tory MP for Brent North and former local government minister, warned that householders in London and the south east would feel "betrayed" if their first council tax bill in April comes to significantly more than their current poll tax.

Five die in UK storms

Five people have died in the storms which swept much of England at the weekend. Thousands of homes in eastern England as lightning caused power cuts. The storms also delayed flights at Gatwick airport.



Dancing for joy: Pakistan bowler Wasim Akram (far right) celebrates with team-mate Asif Mujtaba after England batsman Derek Pringle was dismissed as the national cricket side crashed to defeat in the fifth and final test match at the Oval ground in south London. Pakistan, which won by 10 wickets after England were 175 all out in their second innings, ended the series 2-1 victors.

NHS managers seek divine inspiration for pay talks

By Michael Smith, Labour Correspondent

MANAGERS in the state-run National Health Service (NHS) are praying for some divine inspiration after hospital chaplains agreed to talks on relating their pay more closely to performance.

Performance pay is spreading rapidly throughout the public sector as part of the government's Citizens' Charter. However, chaplains and many of their clerical colleagues employed by the Church of England believe extending the principle to them would present managers with an unhelpful headache.

"We do not see it getting very far," said Mr Alastair Henderson, assistant national officer for the Nalga public services union which represents many of the 220 health

service chaplains. "How can you assess the quality of the work of people whose job is to deal with the sick and dying? Any performance targets you set would be completely meaningless."

"In crude Christian terms a measure of success could be whether a patient has eternal life. I do not think that health service managers have quite grasped how to judge that."

Many chaplains are equally puzzled. The Reverend Gillian King, a chaplain at Kingston and Esher health authority said: "How effective a chaplain is, is a matter between the chaplain, the patient and God."

In the Church of England, there are plans to introduce performance appraisal but there are no plans to relate this to pay.

Canon Hugh Marshall, chief

secretary of the Church of England advisory board of ministry, which advises on pay and conditions, said: "How do you evaluate a priest's ministry? It would not be easy this side of the pearly gates."

The Nalga union agreed to the performance pay talks as part of this year's pay agreement. The deal provided for increases of 4.75 per cent, taking salaries to between £17,345 and £20,291 and accommodation allowances to £3,890. Chaplain assistants earn between £12,187 and £14,258. The clause on performance pay was the same used in various agreements which have been made for other NHS workers this year.

Mr Henderson believes there may be scope for linking settlements to those of other health service workers.

Government considers plan for Royal Mail competition

By Roland Rudd

PRIVATE postal operators may be given licences to compete with the state-run Royal Mail in different regions of the UK, under proposals being considered by the government for the future of the Post Office.

While ministers are not expected to make a decision until the end of the year it is the most radical proposal currently under consideration. The regional plan has been proposed by Business Post, an express delivery company, which would like to offer comprehensive mail services in part of the UK. The Royal Mail, the Post Office's letters division, currently has a monopoly on all mail delivery costing less than £1.

Because of the size of the Post Office - it made pre-tax profits of £247m for the year to

March 29 - Business Post says private operators should be given the opportunity to compete in different parts of the UK. Under the plan, different private operators would bid for the franchise to compete exclusively with the Post Office. No private postal operators would compete directly against each other.

Mr Michael Kane, managing director of Business Post, said: "No private postal operator can compete effectively with the Post Office throughout the UK. But there would be plenty of companies which could compete with the Post Office in certain regional areas."

He has already had talks with officials from the Department of Trade and Industry and is planning further meetings. The DTI says it is considering all proposals. Business Post's plan also

envisages the creation of an "Ofpost", an independent regulator that would introduce competition progressively.

The Royal Mail is concerned that draft legislation approved by the European Commission earlier this year will strip its Postal Address File (PAF), the official list of UK postcodes - of its copyright protection. The draft directive in question is intended to provide protection for producers of databases by introducing a new type of intellectual property right. This would outlaw unfair copying of the contents of databases such as computerised address-lists for a period of 10 years.

But lists such as PAF, which have been in existence for more than ten years, would not benefit from this protection.

Analysis, Page 13

ANNOUNCEMENT FROM REPUBLIC OF TURKEY MINISTRY OF TRANSPORT AND COMMUNICATION

The Tender for Consulting, Engineering and Supervision Services and the Construction of Double Track High Speed Railway and Rapid Train System for Ankara-Istanbul High Speed Railway and Istanbul-Bosphorus Tube Tunnel Crossing

Under the Conditions of the Undersecretariat of Treasury and Foreign Trade:

- 1 - Consulting, Engineering and Supervision Services,
- 2 - The construction of high speed railway and rapid train system,

will be separately tendered with CREDITS by the Republic of Turkey, Ministry of Transport and Communication, General Directorate of Railways, Harbours and Airports Construction.

The subject of the tender is: the Consulting, Engineering and Supervision services and the construction of the double track electrified, signalized, high standard railway which, passes through Ankara-Sincan-Cayirhan-Arifiye-Istanbul, approximately 430km long together with the Istanbul Bosphorus Tube Tunnel Crossing and Rapid Train System.

The applications: for the Consulting, Engineering and Supervision shall be for whole of the work and for railway construction and Rapid train system can be for whole or part of the work.

Since the companies will be prequalified depending on their international experiences on similar works, they had carried out, the companies shall deliver the necessary documents showing their experience on the similar work, reference lists, credit proposals, approved by the related Bank or Institution or letter of credit offer, and apply for the tender alone or as a Joint Venture, not later than 15.9.1992, Tuesday at 17.00 hours to the Ministry of Transport and Communication, General Directorate of Railways, Harbours and Airports Construction, 91, Sokak Emek-ANKARA.

FRIDAY AUGUST 10 1990

Ferranti wins overseas order
 Ferranti International has won its first overseas contract for a new electronic defence system. The Royal Netherlands Air Force is to buy the AWARIS system for its Lynx helicopters. The contract support ships to a million deal. The system detects potentially hostile radar emissions and warns of approaching radar guided missiles. The system was originally developed for British Army helicopters.

Recession hits tourist sites
 Top tourist attractions such as the Tower of London, White Castle and Shakespeare's birthplace - are all suffering the effects of recession. The Tower received 10 per cent fewer visitors last year, White Castle 27 per cent and Stratford 14 per cent fewer, the Board reported.

Voluntary care under-used
 Local authorities are failing to exploit the resource of voluntary workers in developing their community care programmes, according to Community Volunteers' Voice, the charity which organises voluntary effort. A survey of half of a dozen authorities in England and Wales shows that despite demand for community care services only 10 per cent of them have a clear policy for recruiting and deploying volunteers. Barely a third even mention volunteers in their plans.

Value fears on council tax
 Town, city and local council are concerned that the introduction of properties for council tax - the new charge for local services and amenities - may provoke resentment and a mass of appeals. Year because they are based on two-year old valuations without any allowance for the last year's rise.

Five die in UK storms
 Five people have died in the UK as a result of severe weather. The deaths were caused by a combination of high winds and heavy rain. The storms hit the south coast of England and the north of Scotland.

ДЛЯ ОБСУЖДЕНИЯ БИЗНЕСА С 300 000 ВЛИЯТЕЛЬНЫХ РУССКИХ ЗВОНИТЬ +44 71 873 4797

(To talk business to 300,000 influential Russians, call +44 71 873 4797)

From October, the Financial Times, in partnership with Izvestia, Russia's leading quality daily, will produce 'Financial Izvestia'. A weekly 8-page newspaper, it will accompany Izvestia and be printed on the FT's distinctive pink paper.

Financial Izvestia will feature the week's key Russian and international business and economic news. It will be essential reading for the 300,000 Izvestia subscribers and readers in and around Russia's commercial centre, Moscow.

To find out more about advertising to these influential people, please contact Ben Hughes at the Financial Times on +44 71 873 4797 or fax +44 71 873 3428.

No Financial Izvestia.....no comment.

FINANCIAL TIMES
 LONDON - PARIS - FRANKFURT - NEW YORK - TOKYO

Barcelona
In 1992

Congratulations Barcelona On Bringing The World Together

Atlanta
In 1996



In 1996 It's Our Turn.

Soon, the world will discover something we've known all along. Atlanta is truly a great international city. That's why we call it home. And why we fly there more than 480 times every day, from over 300 cities around the world.



DELTA AIR LINES
We Love To Fly And It Shows.

MANAGEMENT

Barbara Durr reports on the army of unemployed American executives seeking new careers as consultants

Starting all over again

For many, it was living the American dream. They had a management job with a top US company, good pay and benefits, a house in the suburbs, two cars and a sense of security. But for many of these executives, the American dream has turned to a nightmare during the recession.

Hundreds of thousands of middle- and upper-level executives have found themselves out on the street and discovered that they have little chance of finding their way back to similar positions.

From January 1989 to June this year, 1.2m jobs have been eliminated by leading American corporations. Some 70 per cent of those cuts have come not in assembly line jobs, but in management, engineering and administration, according to Dan Lacey, editor of "Workplace Trends", a newsletter that tracks firings. "It's a dramatic and traumatic thing that's going on out there," says Lacey.

What is worse for many sacked executives is that they face a shrunken market for their skills, as lay-offs have affected whole industries. Among the hardest hit have been the computer, motor, aerospace and defence industries.

Redundancies are part of how American companies are grappling with tougher international competition, says Stephen Carter, manager of the Kansas City office of Right Associates, the world's leading publicly-held outplacement company.

The litany of lay-offs by American corporate icons such as IBM, AT&T, Alcoa and GM, seems endless. In the last 12 years, 5m jobs have been pared by the Fortune 500 and the contraction shows no sign of let up.

Paul Foss, managing director in Chicago of Korn/Ferry International, the largest US executive recruitment firm, says: "I don't have the salesmen's optimism that things are going to get any better."

The situation is new to American executives. This is the first recession in which white collar employees are bearing the brunt of unemployment, says Richard Belous, economist with the National Plan-

ning Society, a Washington-based public policy group. "In the last two recessions, in 1982 and 1975, white collar unemployment was roughly 20-33 per cent of the total. Now, it's up to 58 per cent."

Moreover, long-term unemployment, little known to the white collar brigade, is becoming increasingly common. While managers used to be able to find a new position in a month, six months is now a minimum and many wait a year or more. Some are even falling out of the labour market altogether.

"What makes it bad is people feel they've been misled. Generally, there's a great feeling of bitterness," says Jack Hackman, who lost his job two years ago as art department chief in Chicago for NBC, the broadcasting group.

Many of those laid off feel that their hard work and loyalty have largely not been rewarded, punctuating one of corporate America's sturdiest myths.

But Hackman has taken the path that increasing numbers of unemployed executives are choosing. He has become a consultant. He now does design work for restaurants, hotels and performing arts groups.

Job market experts believe that 15-20 per cent of redundant managers become consultants. Only a tiny percentage turn to franchising, creating their own company or acquiring an existing one, because

all these options require start-up capital.

New consultants frequently begin by returning to perform subcontracting services for their old employers. A 1989 study by the National Planning Association showed that about half of those laid off were taken back on consultancy work. For some, the former employer becomes the prime client for as much as two years, says John Poynton, a partner of the Chicago outplacement company, Clarke Poynton Associates.

Many companies are finding that they can farm out work that was once done in-house at a considerably lower cost. Indeed, as healthcare benefit costs have soared, companies have struggled to employ outsiders rather than staff wherever possible. If those outsiders have worked for the company, so much the better.

Yet, while there is more work for consultants, their growing numbers means competition is fierce. For most, it is an insecure business. While a consultant works on one job it is difficult to spend time hunting for others to keep the diary full. And employers can pull away on a whim.

To reduce their sense of isolation and uncertainty, many consultants join professional associations, says Tom Gernuska, who lost his public relations job after 19 years with



United Airlines. He is now president of the Midwest Society for Professional Consultants.

About half of those who attempt consulting fail simply because they do not have the temperament, says Glenn Van Doren, president of the Association of Executive Search Consultants. Like other entrepreneurial activities, consulting takes "people skills", and many who have been ensconced in corporate man-

agement positions do not have those abilities, he says.

Consulting has had such an influx of jobless executives during the last few years that it has almost become a code word for being unemployed. Many just put consulting on their CVs to fill in for a jobless period, though they have done little or no consulting work.

These people generally return to regular jobs. But with the wealth of managerial talent on the street these days, most face having to take jobs below their previous levels of salary, benefits and responsibility. And even those willing to do so must be flexible enough to consider changing industries and acquiring new skills.

The good news is that small- and medium-sized companies, traditionally the biggest generators of US jobs, are inheriting a vast pool of highly qualified managers to choose from.

One study by Right Associates even found that executives who went to work for small- and medium-sized companies are finding greater satisfaction in shaping and building up their new companies, despite the lower pay.

Mandarins peel away from the corridors of power

By Andrew Adonis

Until recently, the public sector was a world apart. The odd ex-headmaster might surface in the Department of Education or an academic economist in the Treasury. But they were highly exceptional breaches of a monastic order. For the rest, civil servants were recruited young, initiated into the mysteries of administration by apprenticeship, and only those sufficiently imbued by Whitehall were judged suitable for senior offices.

All that is changing. The monasteries are far from dissolved, and are never likely to be while Sir Robin Butler and his ilk preside. But fraternisation is now positively encouraged, not just between the various branches of state administration, but between the public and private sectors. As yet, it is more talked about than happening, but a few of the chief executives of the "next steps" Whitehall agencies have come from local government, the NHS, even the private sector, and interchange at other levels is increasing. The Environment Department is even running a secondment scheme to encourage "co-operation and the cross-fertilisation of fresh ideas" between officials in Whitehall and local government.

What are the outsiders making of Whitehall, and the Mandarins of life outside? According to a report by Saxton Bamfylde, the executive recruitment consultants, based on the "touristic" perceptions gained from interviews with numerous high-flyers who have moved between the two of late, the cultural divide between Britain's public and private sectors is a "Berlin Wall" which has barely started to crumble.

"Culture" is the word to stress: some of those who moved out to the private sector found the experience considerably less dramatic than they expected. One former civil servant, now working with a leading consultancy, said: "I haven't made that much of a move: in consultancy I work in a similar way with similar people. It's more agreeable and I earn more money. In industry it would have been different."

"Industry" recurs as the deepest part of the Divide. "It sounds appalling now," recalled one civil servant, "but we thought 'industry', whatever it was, was for northern chemists. People like us went for the Treasury or the BBC."

The interviews revealed ignorance and mistrust to be deep-seated. "Stated baldly," says the report, the prejudices came down to two: "the public sector views the private as venal, vulgar and narrow", while the private sector sees the other as "timeserving, slow, fixated with process, inefficient, naive and opposed to change".

Far from having bridged the gulf, Saxton Bamfylde believe the 1980s probably widened it further "by endorsing defensiveness in the public sector and populism - 'less government' - views in the private."

In the words of one senior civil servant they quote: "I was talking to an otherwise perfectly sensible industrialist about the council and he said 'privatise it'. It was simply idiotic - a knee-jerk reaction - but he was an ardent Thatcherite and that was the rhetoric of the 1980s."

On a less crude level, the Whitehall emphasis on "process" as against the private sector stress on "results", and the cultivation of different skills in the two spheres, were found to be key factors. It was not just "competitiveness" versus "elegance of expression": in the public service, precedent and a sense of history and continuity matter - but not much in the private sector.

Rival dress senses also featured prominently. "When I left the Treasury," said one senior banker, "I gave up my Hush Puppies and bought a proper pair of black Oxfords. Everyone assumed that if you had been in the Civil Service you would be wearing cheap shoes, have a bad haircut, live in Surbiton and only be interested in your pension rights."

This Berlin Wall, it seems, is littered with shoes.

* *Privatising People? Career moves between the public and private sectors, Saxton Bamfylde, 35 Old Queen Street, London SW1, 249.*

Therapy provides a counsel of hope

Sheila Lyons lost her mid-level job at a top business travel company last November. As the months have worn on, she has not only doggedly chased every possible job lead but fought to keep up her spirits.

"Some days I just can't make a call," says Lyons, normally an upbeat person, "it's a self-esteem thing." For middle- and upper-level executives, unemployment can be devastating. Accustomed to being in charge, busy, purposeful, they feel adrift and ashamed. So

debilitating are these feelings that many have now sought psychological counselling and, in the process, spawned a new type of group therapy. Across the US, unemployment therapy groups for executives have been organised. Most are in churches, such as the one led by Sonia Sukenick in Chicago.

Sukenick says: "As people are unemployed for longer periods, they become more desperate. Expectations don't pan out and they don't know how to plan new

ones. There's a lot of pain involved." She tries to guide the jobless "to work through their feelings of abandonment and betrayal." She also counsels them to adjust their expectations and re-think their self-images. "Some will never know work as they did before, especially investment bankers," she said. The groups not only offer the unemployed relief from their sense of secrecy and isolation, but they also help at the practical level of providing a network of contacts.

BUILDING CONTRACTS

£71m Avonmouth development

A joint venture between BALFOUR BEATTY CIVIL ENGINEERING and BIRLEY ENGINEERING, the Taylor Woodrow materials handling specialist, has been awarded the £71m design and construct contract, by National Power, for the bulk handling facility, as part of the ongoing redevelopment of the Royal Portbury Dock near Bristol. The total package comprises an offloading facility at the Royal Portbury Dock and a train loading facility at Avonmouth.

The work entails installation of continuous ship unloaders and a conveyor system from the ships and quayside to a

stockyard. These will be linked via a tunnel, to the other side of the River Avon estuary where the Avonmouth railhead is located by a series of conveyor and transfer stations. Two 2,600 tonne bunkers are to be built at the railhead with facilities for loading and dispatching of trains each carrying 1,500 tonnes in total weight at hourly intervals.

Prior to works operation, part of the Portbury Dock will need to be deepened by the dredging of 200,000 cu metres of material in order to accommodate bulk carrier ships up to 120,000 dwt.

Another aspect of the con-

tract involves extending and upgrading the existing quay structure at the Royal Portbury Dock. This is to facilitate the two continuous ship unloaders, which stand 40 metres high, weigh 1,200 tonnes and are capable of unloading material at 1,750 tonnes per hour.

The 3.35 metre internal diameter tunnel is to be constructed using a full face Lovat tunnel boring machine, which has to go through varying strata from soft silt and clay to very hard conglomerate rock. Work has already commenced and the project is intended to be fully operational by July 1993.

Olympic arena facility for Manchester

A consortium led by BOVIS CONSTRUCTION will design, build, manage and operate the new indoor Olympic arena at Manchester's Victoria Station, following the formation of a partnership between Bovis and Intercity Property Group.

The first phase, totalling £50m, will be well underway for the visit next year of the

International Olympic Committee, which will be assessing Manchester's suitability to host the 2000 Olympic Games. The arena, plus new rail concourse, car park, offices and a hotel, will be built on a site which currently includes platforms 14-16 of the Manchester railway station. Bovis will start on site at the end of this

year with completion scheduled in 1995. Bovis will build an indoor arena with a capacity of 15,000 seats capable of providing a further 5,000 seats for the Olympic Games. It will be suitable for a variety of sporting and entertainment events, including football, basketball, tennis and pop concerts.

£21m Devon hospital rebuilding scheme

The phase two redevelopment scheme, worth £21m, for Royal Devon and Exeter Hospital at Wonford has been awarded to WIMPEY CONSTRUCTION SOUTH WEST.

In a 38-month project which gets underway this month, the contractor will create clinical support departments at the hospital. It is the second and largest phase of a scheme to rebuild the 450-bed hospital for the South Western Regional Health Authority, which is affected by cancer.

The development features

five linked cruciform structures which will provide 24,000 sq metres of hospital accommodation on two and three storeys.

Almost half of Wimpey's work involves the installation of complex mechanical and electrical facilities in the new departments. Overall, the hospital will house a total of eight theatres, 11 X-ray rooms, an accident and emergency unit, an intensive care unit as well as various outpatient clinics, two acute awards and catering facilities.

Apart from the support services in the main hospital, Wimpey will also construct and fit out a power generation centre as well undertake the fitting out of two wards built in the first phase.

Enveloping the concrete-frame scheme will be a pattern coloured brickwork. The hospital will be topped with a steel framed roof and timber rafters clad with interlocking concrete tiles.

The development is planned in such a way that further phases can be added later.

Museum's storage plan

The Science Museum has awarded TILBURY DOUGLAS CONSTRUCTION a £2.6m contract to design and build what is believed to be one of Europe's most advanced museum storage facilities at Wroughton airfield in Wiltshire.

The project is part of a Science Museum initiative to improve the conservation and accessibility of its collections and the building's complex technical specifications will ensure that its contents are

kept in the best possible condition, whilst a high-technology racking system will make it easy to locate and access individual objects.

The building will be divided into two separate stores by a central access, goods receipt and service area. It will comprise a single span, steel portal frame covered with a composite wall cladding system and metal deck roof.

Completion of the project is scheduled for the summer of 1993.

Steelwork ventures

WESCOL STRUCTURES has won three contracts with a total value of over £2m. Wescol will be the steelwork contractor for a bulk sugar storage building for Tate & Lyle at Silvertown, Isle of Dogs.

The other contracts are for the steelwork, cladding and metal deck at Dundee Technology Park for Micklethwait Group, and for steelwork and decking for military buildings at Brecon for PSA Projects.

PEOPLE

Dare creams off the top job at MMB



One of the Milk Marketing Board's more vocal critics is to take over as its chief executive to prepare the 60-year-old milk monopoly for privatisation in the next two years.

As a former president of the Dairy Trade Federation, which represents dairies and producers, and with nearly 20 years at Unigate, 50-year-old Andrew Dare has been well immersed in the milk business. A farmer's son, he became managing director of St Ivel in 1979.

Joined the main Unigate board in 1986 and became head of its British food interests.

Apparently disappointed at not securing the top job at Unigate, he resigned in March of last year shortly after the new boss Ross Buckland arrived

from Kellogg's. Dare then set up his own consultancy, by the end of the year MMB was a principal client.

"They wanted to change fundamentally and I suppose they thought a critic had more to offer," he says of his appointment as special adviser to the board. "Later they suggested I had better come and implement my proposals."

His aim is the creation of "a totally free market in milk". Dairy Crest, a subsidiary of the Milk Marketing Board, will be floated on the stock exchange "in roughly two years' time".

Meanwhile the board itself will be replaced by a single voluntary co-operative - "a market-oriented and slick organisation" which Dare says should

be a viable competitor to the giant continental European dairy co-operatives.

Charles Runge, MMB boss until the end of last year, resigned shortly before Dare arrived as a consultant. Finance director George Wright was promoted into his position, and retired at the end of this month aged 60.

But Dare's move does nothing to quiet the critics who have seen the MMB and DTF as an established, cosy cartel whose differences were not as great as they were sometimes made to seem. Dare now has to prove he is not replacing a statutory monopoly with a voluntary monopoly - the very danger he warned incessantly of from his seat at the DTF.

■ **KEMBRLEY**, the Slough-based electrical components manufacturer based by boardroom rows last year, has parted with its finance director Philip MacDermott, who is leaving after two years at the company.

Chief executive Michael Cleary says he had worked with MacDermott, who is now 46, at Alders Department Stores, when they were respectively finance director and financial controller there in the early 1980s.

"After the hiatus at Kembrley," during which Cleary was ousted in a boardroom coup, but then clambered back into the chief executive seat at the beginning of this year, "we decided we wanted to restructure, which means an increased emphasis on financial control. The day-to-day nuts and bolts of financial control are not (MacDermott's) strong suit, and we both agreed he would be better seeking his career elsewhere."

His replacement, Justin Whitehorn, 43, was finance director of a private company, British Hartford Fairmont, which is involved in refractory materials, one of Kembrley's key businesses.

■ **Howard MacDonald** (above right), who resigned as chief executive of County NatWest in April 1991, has resurfaced in the City. He has been made an adviser to The Phoenix Development Capital Fund, a new venture capital operation.

MacDonald, who made his name in the oil industry with Shell, is one of three non-executive directors of the new fund's advisory board. Sir Eric Parker, chief executive of Trafalgar House, and Sir Malcolm Field, group managing director of W H Smith, have also been appointed to the advisory board.

Phoenix Development Capital is managed by Phoenix Fund Managers and has already committed £7m in four investments which range from VCH, Germany's second largest scientific publisher, to the recently privatised Medway Ports. It has raised £35.5m from investors and hopes to raise another £40m by the autumn.

Mitsubishi Corporation, one of Japan's biggest companies, has a substantial stake in the fund and has a representative, H. Nonomura, on its advisory board. Michael Lay of the Ontario Teachers Pension Plan Board is also an adviser.

■ **Allan Alpin**, of MARSTON THOMPSON & EVERSHED who was promoted from head brewer to production director and became a non-executive director on his retirement in 1991, died on July 31.

■ **Brian Brooks** is appointed director of human resources and senior vice-president of WPP, and will be based in New York; he joins from Towers Perrin where he specialised in career development and compensation.

■ **Terry Best** is appointed finance director of TRAVIS PERKINS on the retirement of John Wilson.

■ **Brian Thompson** has been appointed executive chairman of the DOMINICK HUNTER GROUP in succession to Robin Hodgson who remains on the board as a non-executive.

■ **Marie Bakowski** has been appointed medical director of Duphar Laboratories, the pharmaceutical division of SOLVAY, in the UK. She was formerly director of medical operations at Boehringer Ingelheim.



Hi-Speed Structures for Hi-Tech Industries
Crendon Structures Ltd, Long Crendon, Aylesbury,
Bucks. HP8 9BB. Tel: Long Crendon (0494) 229491
Fax: (0494) 221822 Telex: 52294

Tunnelling project in Boston

The American division of FVKKED BARDON, the international quarry and aggregates group, will be the primary supplier of ready mixed concrete to the new Third Harbour Tunnel connecting Logan International Airport to downtown Boston.

The contracts total in excess of 665,000 cu yards of ready mixed concrete and have an approximate value of US\$40m (£20.5m). Deliveries have begun and will continue until 1994.

These awards are the first phase of a number of major materials contracts to supply what is believed to be the largest infrastructure development underway in the US. Over the next eight years a total of US\$1.1bn (£5.76bn) of infrastructure work will be completed in Boston as the Third Harbour Tunnel/Central Artery and a major sewage treatment plant at Deer Island are built.

Transport studies

RENDEL PALMER & TRITTON has won a contract to project the expansion of the port of Mombasa in Kenya over the next 10 years, together with the development of an inland container transport network. The two studies are being funded by the World Bank on behalf of the Kenya Ports Authority.

The 18-month study of Kenya's principal port has a wide ranging brief covering the port's layout, operational equipment, land use, traffic forecasts, manpower planning, management efficiency, computer applications for improving efficiency of port operations and a review of throughput costs.

Container handling at the port is particularly important to the second part of the contract, a six-month study into the strategic development of inland container depots.



On the 25th September the Financial Times proposes to publish a survey entitled

BUSINESS TRAVEL MANAGEMENT

Business Travel is one of the major costs that a company faces. This survey will examine the management control of travel costs and examine the issues most relevant to the sector.

The survey will profile the Guild of business Travel Agents who celebrate their 25th anniversary and examine their influences on the business travel industry.

For details of advertising rates and an editorial synopsis, please telephone Jessica Perry on 071 871 4611 or fax 071 873 3062

MONDAY AUGUST 10 1992
rins peel
from the
s of power
new Adonis

FINANCIAL TIMES MONDAY AUGUST 10 1992

ARTS

Rossini Opera Festival/William Weaver

A triumphant Semiramide brings the house down

THIS YEAR'S Rossini Moon has been an occasion for rejoicing everywhere, but hard-core Rossinians have been keeping an eye on Pesarò, the composer's birthplace, to see how its pace-setting Rossini Opera Festival and its parent organisation, the Rossini Foundation, would celebrate the important anniversary.

The 1992 festival opened with new productions of *The Barber of Seville* and *Semiramide*, along with exhibitions, publications, and promise of more music to come. In other words, Pesarò is joyfully doing its duty by the composer who brought glory to the city and also - practical man that he was - made the city heir to his sizeable fortune (which underwrites the Foundation).

The opening night *Barber* was, said to say, a sore disappointment and high hopes were dashed. High

because in theory this production should have been particularly interesting, showing the big-name stars associated with earlier festivals, the artistic direction called on young, almost unknown, artists, and engaged a conductor, Paolo Carignani, still at the outset of his career.

To stage the work they chose the veteran Luigi Squitieri, but this, too, was an unconventional choice. For Squitieri is not a conductor, but a singer, and his only role in the opera is not his long suit.

It is not the conductor, either. He and Squitieri, however, set out to present a *Barber* of traditional gags and gimmicks, actually, Squitieri made up some hoary stage action. Obviously, a fine musician, Carignani led the Orchestra of the Festival, but his

this approach spelled disaster, especially as the singers lacked a sustaining familiarity with their roles. The obtrusive, inappropriate sets of Giovanni Agostinucci (Bartolo's study transformed into the Bologna anatomy theatre) contributed to the oppression. Nevertheless, Roberto Frontali (recently admired as Rodrigo in a *Don Carlos*) sang with style and indicated a roughish wit, still to be developed. Bruce Ford, not in his best form, was an acceptable Almaviva, though he relied too much on pianissimo singing. So did some of the others: Maurizio Picconi's Bartolo was often inaudible. Giovanni Furlanetto, lanky, sharp-faced, seems born to sing Basilio and will surely grow into the part: this was a dry run. Whether or not Lola Casariego will ever be a real Rosina is hard to say; the evidence in Pesarò was surely negative. The voice is unreliable at top and bottom, and the

style was mannered, superficial, all smirks and flourishes, with no hint of the real character so clearly defined in the music.

After this experience, the audience approached *Semiramide* with understandable apprehension: over four hours of music in the inhospitable Sports Palace, with singers unknown and a young producer. What ensued was one of the most exciting evenings that Pesarò has vouchsafed in recent years. The veteran scholar-conductor Alberto Zedda (who collaborated on the edition) knows and - more important - feels every note of the score. He neither dawdled nor sped, but let the long, complex numbers unfold at their proper pace; the singers were not indulged, nor were they

prodded. Fortunately, all of them displayed an excellent sense of tempo and a real dramatic skill.

The Georgian soprano Iano Tamar was an unusual Semiramide;

not the lighter coloratura we are used to, but a genuine dramatic soprano capable of remarkable agility. As Arsace, Gloria Scalchi (who made a stunning impression a couple of years ago in *Ricciardo e Zornidei*) confirmed her position as a valuable addition to the Rossinian ranks.

But the great triumph of this production was Michele Pertusi's Arsace, a flexible, dark bass voice, accompanied by penetrating dramatic skill. His "mad scene" towards the end of the opera brought down the house (and the Palazzo dello Sport is quite a house to bring down). Gregory Kunde, a relatively new Rossini tenor, with a sweeter voice than most in that category, turned Idreno into a major figure; and the even smaller part of Oroce was masterfully interpreted by Ildebrando D'Arcangelo, another Pesarò debutant of great promise.

The musical success was parallel-

led by the overwhelming success of the production: director and designer were Hugo De Ana, who made his Italian debut in 1990 with a Rossini opera (*Mosè*) in Bologna.

He filled the vast stage with supers, dancers, mingling with the chorus in a pageant that was always meaningful, apposite and uncluttered. The soldiers really looked fierce; the zealots created authentic tension. The gestures of the singers were hieratic, inhuman, on a larger-than-life scale; and yet the more private scenes found the characters equally convincing as their extreme emotions were laid bare. There was an Oriental quality about the costumes - sometimes suggesting Siam, or even Bali - and also about the acting: entrances were commanding in the manner of Kabuki. The monumental sets enhanced this splendid, awesome dimension. And the final tableau, a light-hearted scene of the reaping of

grain, set the seal on the celebration.

Visitors to the festival, unless they want to spend their days on the beach or in excursions into the lovely hills behind the city, can pleasantly pass some hours in the Museo Civico, where the rooms have been rearranged to show off to advantage the several dozen pictures Pesarò inherited from Rossini.

Or, they can visit the handsome Palazzo Montani Antaldi, newly restored, which houses a commemorative Rossini exhibition, rich in unfamiliar treasures or in new juxtapositions of familiar ones. The curator, Mauro Bucarelli, has assembled hundreds of items - autographs, portraits, personal objects (even one of the composer's wigs) and albums - to create a picture not only of Rossini but of age. The catalogue will remain a permanent, indispensable contribution to Rossini scholarship.

Theatre/Malcolm Rutherford

Excellence on the small stage

TWO PLAYS in London this month are worth seeing as an illustration of how technically excellent the small stage has become. They are *Seven Doors* by the German writer, Botho Strauss, at The Gate, and *Porcelain* by a Singaporean writer, Chay Yew, at the Royal Court's Theatre Upstairs.

On the face of it, the two pieces could not be more different. *Seven Doors* is very German abstract, with references to Faust, and hope about all over the place, including hell. *Porcelain* is an investigative documentary about a homosexual murder in a public lavatory in Bethnal Green. Technique brings them together.

Both productions use casts where people play more than one part - not particularly for reasons of an economy, but as a deliberate style. In the programme for *Porcelain*, indeed, only one actor is listed against a specific part. That is Daniel York as John Lee, the young Hong Kong Chinese student who commits the murder and plays only himself throughout. All four other actors are named simply as voices and take on whatever role is appropriate: police officer, television interviewer and so on.

The Gate, as so often, is ambitious about the staging, despite having one of the smallest available spaces in London theatre. David Farr's direction of *Seven Doors* has a cast of 10. Sometimes they appear all at once without falling over each other. Moreover, this relatively large cast does not preclude an effective and frequently changing set. The seven doors of the title are not always in the same place, yet there is still no impression of overcrowding. There is also some dramatic use of lighting and colour.

The same goes for Glen Goetz and Stephen Knight's direction of *Porcelain*, which is played almost entirely in black and white. One notable harrowing scene is played in the dark with only the voices heard, and is all the better for such restraint.

There are other similarities. Both Strauss and Chay Yew

both have a fascination with television. *Seven Doors* is a television play, and there are frequent scenes of characters being interviewed. Much of *Porcelain* develops as though it were a documentary for Channel 4. I do not find this simply derivative; it is the playwrights' acknowledgement that television is a very powerful influence, whether revealing or distorting.

Quite apart from the technical excellence and the high standing of acting, the two pieces have a high level of seriousness. *Porcelain* is one of the few modern plays that I have seen which does not seek to blame crime on the police. Indeed, the police officer, when interviewed, is studiously neutral and fair. He says that he thought he detected a look of mourning on the face of the presumed killer.

It is also hard to say whether *Porcelain* is about homosexuality, race or just plain loneliness. This is a compliment. Any play which manages to bring off such a mixture of themes deserves to be praised. In the young Asian it adds a new voice: a clever man who is about to go to Cambridge, but has not adjusted to the society around him. Daniel York's performance is outstanding; so is that of the unnamed Cambridge psychiatrist who talks to him in prison. And whatever you may think of the subject, it is immaculately handled.

Seven Doors is about loneliness, too: more particularly, the difference between supposed extraordinary and ordinary people. There is a splendid scene when the inventor of a video machine that records dreams has committed suicide and arrived on the "other side". Hell turns out to be exceedingly boring. Among all the excellent playing, I would single out Barry Wallman who plays a Hypnotist. He is called simply The Void. The whole piece is haunting. Between them the two plays tell you a great deal about modern theatre.

Seven Doors, The Gate until August 22. (071) 229 0706. *Porcelain*, Royal Court Theatre Upstairs. (071) 730 1745



Winter fashions for 1837-38 paraded on Carlton Terrace - from a fashion plate by the Bloomsbury tailor Benjamin Reed

Exhibitions/Gunter Kowa

London's self-esteem 'rediscovered'

THE AUTHORS of a recent report draw a disturbing picture of London as a capital in decline. Despite its title, *London: World City*, they remark: "Somewhere along the line, London appears to have lost... a sense of its worth." If this is so, the missing self-esteem can be rediscovered in the German city of Essen, where the former residence of the Krupp dynasty, Villa Hügel, plays host to the exhibition "Metropole London 1800-1940".

It is a sumptuous show with more than 500 exhibits from 100 public and private collections, mainly British. It is not just the wealth and breadth of the display which impress. It has also been put together with gusto.

This is not the first occasion that the Villa Hügel has proved to be an ideal venue for such an ambitious show. The memorable exhibition of "Baroque in Dresden", mounted in 1986, was followed by exhibitions on Prague and St Petersburg. These portraits of cities focused on epochs of out-

standing cultural achievement. Villa Hügel, situated in rambling parkland high over the river Ruhr, is the mildly tasteless extravaganza of a steel-magnate craving aristocratic status, the product of German industrial might at its height. But the neo-baroque pomposity and the sheer scale of its rooms lend period character to represent both the best and the worst aspects of a city's most creative epoch.

As on the previous occasions, the Krupp-initiated Kulturzentrum Ruhr has organised the London exhibition as part of its investment in cultural activities.

And once again, the foundation has managed to persuade lenders to part with the gems of their collections.

Unlike the golden age of cities like Dresden and St. Petersburg, which flourished and were then superseded, the impetus behind the rise of the metropolitan London between 1800 and 1940 was economic vigour - the rapid development of trade, commerce and industry - which in turn

sparked off advances in science and reactions in art.

The past frequently serves to illustrate the present. The exhibition begins and ends with the entry into a new era, whose legacy is, at present, undergoing rejuvenation with as yet uncertain success.

There are, on the one hand, the new docks in all their glory, recorded in coloured aquatints, maps and construction drawings. Trading ships, decked in flags, proudly sail into St Katherine's Dock on the opening day, watched by a festive crowd. The first railway coaches, on the other hand, look very much like an experiment, which did not stop the city planners from digging vast trenches across town ready for the new London & Birmingham Railway.

In between the dawn of the overseas trade and the outbreak of the railway mania, the exhibition paints a picture of the city throbbing with activity: from the elated Roman fantasies of John Soane, architect of the Bank of England, to the vagaries of daily life as told by the scurrilous caricaturists.

It is also a time of inventions both practical (if untried, such as gas lighting) and exclusive (such as pottery from Wedgwood and others).

Painting, on display in the magnificent grand room, leaves its aristocratic origins behind and turns to the taste of a new breed of connoisseurs, such as the Barings, the powerful bankers memorably portrayed by Thomas Lawrence.

There is also the unsuccessful attempt by David Wilkie and Benjamin Robert Haydon to elevate contemporary subject matter to grand historic pieces, as well as the animal sentimentality of Landseer. Other sections cover literary and scientific developments.

London certainly had "a sense of its worth" in these years - a sense, it seems, which extended throughout all walks of life.

A sumptuous catalogue in English has been published by Yale. It is *London - World City 1800-1940*, edited by Celia Fox, containing 624 pages and selling at £45.

Villa Hügel, Essen, daily until 8 November.

Serious Fun/David Vaughan

Formality over personality

SERIOUS FUN is the annual festival that brings contemporary dance, music, and performance art to Alice Tully Hall at Lincoln Centre - alternatively summer fare to the Mostly Mozart concerts in Avery Fisher Hall.

This sixth season began with Gertrude Stein's *Dr Faustus Lights the Lights* from the Hebel-Theater in Berlin. Like all Wilson's work, it was visually striking and the actors' movement and make-up were styled to a far-thee-well.

That was the problem. The piece lacked any spontaneity. Returning towards the end of the festival, I caught the two clowns, or New Vandevillians, David Shiner and Bill Irwin, in a show whose spontaneity was infectious. Shiner is a star of the Canadian Cirque du Soleil, while Irwin is the only baggy-pants comedian to have received a MacArthur Fellowship, sometimes called "genius" award. Irwin is in continual danger of being dragged into the wings by an unseen force; Shiner, for his part, seems on the point of being carried into the air by his umbrella, like Alain in Ashton's *La Fille mal gardée*.

The festival usually culminates in an evening called "Megadance". This year, in tacit recognition, perhaps, of the fact that only a handful of American choreographers are making work that would justify such a prefix, the concert consisted of revivals of avant-garde works of the fifties, sixties, and seventies, assembled by the dance historian Sally Banes. Dancemakers of that generation wanted to wipe the slate clean: in the words of Yvonne Rainer's famous manifesto, they said: "No to spectacle, no to virtuosity... no to the glamour and the dependency of the star image."

Rainer's almost legendary *Trio A* (1966) exemplified her injunction. But, paradoxically, its original performers, Rainer herself, David Gordon and Steve Paxton, had a kind of authority that undeniably added up to star quality. Here, Clarinda Mac Low went

through the motions, though with proper clarity and sense of weight.

Paul Taylor's first concert in 1957 had an experimental audacity that he soon deliberately abandoned. Deadpan, wearing a business suit, he assumed a series of nonchalant poses, accompanied by the telephone time signal, in a solo called *Epic*. Restaged as a duet what was once audacious now seemed harmless enough.

The programme proved that, in experimental dance, just as in ballet, works with strong formal content have a better chance of survival than those that depend on the personality of the performer. Formal values were strongest in James Waring's *Rose* and Lucinda Childs's *Invisible Drama*. *Rose*, made for a student company at the University of Maryland, in Baltimore County, just before Waring died in 1975, does not call for virtuosity, but it does call for conviction. The present group realised the dance in all its grave austerity.

Invisible Drama (1977) marks a transition between the extreme minimalism of Childs's previous work and the greater theatricality of *Dance* two years later. At that, there are only four steps in it, and one marvels at the dancers' ability to keep variations and permutations in their heads.

Simone Forti was among those who replaced formal structure with game- or task-based instructions to the performers. *Slantboard/Juggle* (1961), in which they clamber up a sloping board or over each other, is possibly more fun to do than it is to watch. Meredith Monk's solo *Break* (1964) must have depended to a great extent on her personality; Lutz Forster, from Pina Bausch's company, gave it a sinister edge that was surely quite different but still powerful. Gus Solomon's *so jo Kinesis No. 5* (1967), which he performed himself, has some fascinating movement.

Rudy Perez's solo *Cosmopolitan* (1965), in which he slowly smokes a cigarette to two of the "Songs of the Auvergne," reminds us that experimentalism is no guarantee against sentimentality.

INTERNATIONAL ARTS GUIDE

FESTIVALS

BSAYREUTH

The second of this summer's three Ring cycles continues with Die Walküre tonight, Siegfried on Wed and Götterdämmerung on Fri. Anne Evans sings Brünnhilde, with John Tomlinson as Wotan, Nadine Secunde as Sieglinde, Poul Elming as Siegmund and Siegfried Jerusalem as Siegfried.

The final cycle of the Kupfer-Bärenholm Ring, now in its fifth year, begins on Aug 21. This week's other operas are Der fliegende Holländer on Sat, conducted by Giuseppe Sinopoli, and Tannhäuser on Sun, conducted by Donald Runnicles.

The Tannhäuser cast, almost all new to Bayreuth, includes Wolfgang Schmidt in the title role, Tina Kiberg as Elisabeth and Eike Wilm Schulte as Wolfram. Ends Aug 28. (921) 20221

BRUGENZ

This summer's show on the floating stage is a revival of

Jerome Savary's production of Carmen, with alternating casts including Sally Burgess in the title role and Edmund Barham as José.

Tonight's Vienna Symphony Orchestra concert in the Festspielhaus is conducted by Vladimir Fedoseyev, and includes Mahler's Fourth Symphony (Wilhelma Fernandez) and Shostakovich's Sixth. Ends Aug 23. (5574) 4920 224

EDINBURGH

The festival opens on Sun with a concert performance in the Usher Hall of Schoenberg's Moses and Aron, with the BBC Scottish Symphony Orchestra and Edinburgh Festival Chorus, conducted by Richard Armstrong.

The opening week of concerts is dominated by Tchaikovsky - including a concert performance of The Oprichnik conducted by Mark Ermler and a visit by the St Petersburg Philharmonic. The main drama offering in the opening week is Harley Granville Barker's The Voyageur inheritance at the Lyceum. Mark Morris Dance Group and Cristina Hoyos head the ballet programme.

Ends Sep 5. Official Festival: telephone bookings (31) 225 5758, 24-hour information service within UK 0891-800 304. Military Tattoo: (31) 225 1188. Fringe: (31) 225 5257

LA ROQUE D'ANTHERON

La Roque d'Antheron, 50km from

Avignon and Marseilles, is the attractive setting for a festival dominated by pianists.

Jean-Marc Luisada is soloist in tomorrow's concert of Haydn and Beethoven given by the Austro-Hungarian Chamber Orchestra under Adam Fischer.

The same orchestra gives a concert on Thurs with soloist Jean-Bernard Fommier. The celebrated Russian pianist Anatol Ugorski makes his French debut on Wed with a recital of Beethoven, Schubert and Stravinsky.

Alexei Lubimov gives an early evening recital on Fri, followed later by a concert of French music by four different pianists.

On Sun, Nicholas McGegan directs the Arcadian Academy Ensemble in music by Corelli, Rossi and Uccellini. Ends Aug 23. (16) 4250 5115

LUCERNE

This year's festival, the first to be organised by Matthias Bamert, opens on Sat with Beethoven's Ninth Symphony, played by the ECHO under Giulini. Krystian Zimerman plays Bartok's First Piano Concerto on Sun, in an orchestral concert conducted by Gary Bertini.

Next week's visitors include Andras Schiff, Maurice André and the London Philharmonic under Tennstedt.

Later in the festival there will be a chance to explore the music of Les Six and observe Lucerne's first-ever street music competition. Ends Sep 9. (41) 235272

MESARO

Rossini's birthplace has enjoyed a generous spread of performances in this year's biennial. All that remains now is a final performance of Semiramide tonight at the Palafestival, a concert featuring Salvatore Accardo at the keyboard, and the St Petersburg Philharmonic visiting on Wed and Thurs, and the Academy of St Martin in the Fields on Sun (with Anne Sophie Mutter).

Soli conducts Die Frau ohne Schatten tomorrow, as well as two Vienna Philharmonic concerts later in the week. Ends Aug 30. (662) 846682

SCHLESWIG HOLSTEIN

This week's programme is dominated by the Norwegian Chamber Orchestra with Iona Brown (tonight in Altenhof, tomorrow in Hasselburg, Wed in Elmshorn) and the Cleveland Quartet (tomorrow in Hasselburg, Wed in Heide, Sun in Wyk).

Anne Sophie Mutter plays in Kiel tomorrow, and Bruno-Lionardo Gelber gives piano recitals in Lübeck on Wed and Altenhof on Thurs.

There are orchestral concerts in Lübeck and Neumünster on Sat, and the Gothenburg Symphony Orchestra plays in Kiel and Eutin early next week. Ends Aug 23. (431) 587080

TANGLEWOOD

Yo Yo Ma plays the six Bach

festival public continues: there are still seats left for most events - apart from obvious sell-out shows such as Le Nozze di Figaro (Fri) and next Mon in the Grosses Festspielhaus, conducted by Haitink.

This week is strong on recitals (by Fischer-Dieskau tonight and Sat, by Ann Murray and Philip Langridge on Fri) and orchestra concerts - with the St Petersburg Philharmonic visiting on Wed and Thurs, and the Academy of St Martin in the Fields on Sun (with Anne Sophie Mutter).

Soli conducts Die Frau ohne Schatten tomorrow, as well as two Vienna Philharmonic concerts later in the week. Ends Aug 30. (662) 846682

SCHLESWIG HOLSTEIN

This week's programme is dominated by the Norwegian Chamber Orchestra with Iona Brown (tonight in Altenhof, tomorrow in Hasselburg, Wed in Elmshorn) and the Cleveland Quartet (tomorrow in Hasselburg, Wed in Heide, Sun in Wyk).

Anne Sophie Mutter plays in Kiel tomorrow, and Bruno-Lionardo Gelber gives piano recitals in Lübeck on Wed and Altenhof on Thurs.

There are orchestral concerts in Lübeck and Neumünster on Sat, and the Gothenburg Symphony Orchestra plays in Kiel and Eutin early next week. Ends Aug 23. (431) 587080

TANGLEWOOD

Yo Yo Ma plays the six Bach

cello solo on Wed. Frederica von Stade sings Berlioz's Les Nuits d'été on Fri, in a Boston Symphony Orchestra concert conducted by John Nelson.

The programme on Sun - also conducted by Nelson - includes Mozart's Flute Concerto (James Galway) and Rakhmaninov's Second Symphony.

Rudolf Firkušny is piano soloist in an all-Mozart programme on Sun featuring the Mostly Mozart Orchestra conducted by Gerard Schwarz.

Ends Sep 1. Ticketmaster Boston (617) 931 2000 New York City (212) 3077171

TAORMINA ARTE

Sicily's main music festival runs from Sep 7 to 13. There will be two staged performances of Elektra, with Gabriele Schnaut in the title role, and three concerts by the Philharmonia Orchestra conducted by Giuseppe Sinopoli, featuring works by Mahler, Beethoven and Wagner. (942 21142)

VERONA

There are daily performances in the Arena from tomorrow until Aug 30. Aida (tomorrow, Thurs and Sun) is conducted by Nello Santi.

The cast of Don Carlo (Wed) includes Maria Dragoni, Bruna Baglioni and Alberto Cupido. Nabucco (Fri) brings together Piero Cappuccilli and Linda Roark Strummer. La bohème (Sat) has Nell Shicoff as Rodolfo. (45) 590109

European Cable and Satellite Business TV

(all times CET)

MONDAY TO FRIDAY

0900-2000, 2000-2300 World Business Today - a joint FT/ECN production with Grant Pinner and Colin Chapman
Super Channel 0800-0900 (Mon) FT East Europe Report - weekly in-depth analysis from FTTV
2130-2200 (Tues) Media Europe - what's new in European media business
2130-2200 (Wed) FT Business Weekly - global business report with James Ballin
0800-0900 (Thurs) Media Europe
2130-2200 (Thurs) FT Eastern Europe Report
0800-0900 (Fri) FT Business Weekly

Sky News 0100-0200 (Mon), 2130-2200 (Thurs), 0800-0900 (Fri) FT Business Weekly

SATURDAY

0900-0930 World Business This Week - a joint FT/ECN production 1800-1930 World Business This Week

Super Channel 1800-2000 FT Eastern Europe Report

SUNDAY

0100-1100, 1800-1930 World Business This Week

Super Channel 1800-1930 FT Business Weekly
Sky News 1300-1400, 2030-2100 FT Business Weekly

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Monday August 10 1992

Using force in the Balkans

CONFRONTED with the escalating conflict in Bosnia-Herzegovina and the mounting evidence of barbaric behaviour by the parties, it is hard to avoid an overwhelming sense of helplessness. Understandably, western public opinion clamours for military intervention to halt the fighting, or to mitigate its worst excesses. Equally understandably, western governments approach that idea with the utmost caution, seeking ways to avoid exposing their own soldiers to mortal danger on the ground.

Yet events have developed a logic that poses a stark choice for political leaders in western Europe and the US: either they can seize the initiative now and start making a clear-headed calculation of how they might sensibly use force; or they will face the danger of being sucked into the conflict in an ill-planned and ineffective fashion.

Which way will they go? So far, the signs are not encouraging. President George Bush, gripped by pre-election paralysis, says he will go along with any course of action agreed in the United Nations Security Council but states flatly that he will not succumb to political pressure to send troops no matter what the circumstances. Mr Douglas Hurd, the British foreign secretary, proposes enhancing the UN relief effort by setting up armed aid convoys, but on a basis so modest as to be almost irrelevant. Meanwhile, the voices urging direct military intervention on one side of the conflict – to punish Serbia and its Bosnian proxies, to "take out" their heavy weaponry, or even, as Lady Thatcher has proposed, to arm their Muslim enemies – grow louder all the time.

Misguided voices

Those voices are misguided. True, offensive action against the Serbs might serve to suppress the worst of the fighting for a while – for example, by destroying artillery emplacements or tanks. But to have such an impact force would have to be used on a massive scale and over a protracted period; given the highly localised nature of much of the fighting, it would almost certainly entail bloodshed among civilians as well as among the foreign troops reminiscent of the Lebanese civil war. Nor, although the Serbs bear a disproportionate share of the

blame for the conflict, are they by any means the only guilty party. Doing nothing, however, is no longer an option. The Serbs' deliberate strategy of grabbing land and driving Bosnian Muslims from their homes is so morally repugnant as to cry out for a response. It is creating a refugee problem that will haunt the rest of Europe for years, if not decades. And there is a constant danger that unless the west is seen to act, the conflict will spread, dragging in neighbouring and Middle Eastern countries and setting a precedent that will be noted by would-be dictators all over the former Soviet empire.

No guarantee

These problems are vast and intractable; no strategy to confront or contain them is assured of success. But there are practical ways in which the application of western force might help.

First, European countries and the US – perhaps working through Nato, under authorisation from the UN Security Council – could undertake a significant expansion of the humanitarian relief effort, backed by military force on a scale sufficient to ensure its reliability. The mission would be to establish permanent relief corridors from the Adriatic and from Sarajevo airport to besieged Bosnian cities; any violent attempt to interfere with it would be met with equivalent force. Second, air and sea power might be deployed to tighten and strengthen sanctions on Serbia, establishing a blockade on its borders, its airspace, on trade routes such as the Danube and on its supply lines to its surrogates in Bosnia. Third, military assistance could be provided for the establishment and protection of "safe zones" for displaced persons close to their homes. This needs to be accompanied by the provision of adequate refugee facilities further afield – including in Britain.

All these forms of action must now be explored in practical detail, at the same time as the diplomacy continues in yet another international conference in London. From now on, western governments will have to consider force as an inescapable complement to diplomacy. It is time to weigh the scale and purpose of military intervention rather than to debate its need.

County Hall

IT IS difficult to conceive that the government could have worse handled the disposal of London's County Hall.

Through its quango, the London Residuary Body, it needlessly rushed into a pre-election deal with the Shrapley Corporation to convert the prime-site building into a luxury hotel. Then it spent more than three months dithering as to whether or not to allow the London School of Economics, which had been campaigning for the site for over a year, to submit a rival bid. Finally, at the end of July, it gave the LSE six working days to submit a fully-costed, unconditional bid for the site.

The government apparently intimidated to the LSE that its bid should be a fair commercial proposition. Hence the LSE, which five months ago proposed to pay \$20m, with a partner, for the hall and surrounding site, is now offering \$60m on its own.

Hitherto the FT has supported the LSE's designs. County Hall is

London's foremost vacant public building; it should be used to house one of its foremost public institutions, and none seemed – or seem – more appropriate than the LSE, Britain's leading social science university. However, it is not merely ridiculous, but positively dangerous, to require the LSE to behave like a commercial property developer. To raise the £130m-odd it now needs to buy and refurbish County Hall, the LSE is banking on an early, highly optimistic return from its current site, plus a huge overdraft and a doubling of postgraduate numbers in four years. Even if all goes according to plan – a big "if" – such rapid transformation could undermine the very reputation which justifies the move.

If the government believes the national interest is best served by relocating the LSE to County Hall, it ought to forget about a commercial return. If it continues to demand one, the LSE should think hard before gambling its future on a building.

It can be done

FIRST Angola, and now Mozambique, are within reach of lasting peace for the first time in three decades. The agreement in Rome last Friday to end the civil war in Mozambique suggests that patient mediation, honest brokers and international monitoring can end conflicts in southern Africa. If so, then there may be hope even for the Somalians of the continent. Of course, the causes of Africa's wars vary widely. In Mozambique, as in Angola, South Africa was critical to the peace process. Only when Pretoria ended its military support for the opposition movements Renamo and Unita was mediation possible.

But as in Angola – due to hold UN-monitored elections next month – a settlement in Mozambique was unattainable without outside help, given the enmity between the two sides and the need for third party monitoring of the proposed ceasefire. Hence the extraordinary guest list at the ceremony in Rome last week, when President Joaquim Chissano and Mr Afonso Dhlakama, leader of

Renamo, committed themselves to cease hostilities by October 1 and to hold multi-party elections under UN-led international supervision in the presence of a range of intermediaries including Italian government officials, President Robert Mugabe of Zimbabwe and Mr "Tiny" Rowland, whose company, Lonrho, has business interests in Mozambique.

Even this remarkable combination might have failed were it not for the new realities to which Africa is adapting, and which helped create the blueprint for Mozambique's treaty. The era of the one-party state and the centrally controlled economy is over, as are the days when African governments and rebel movements could play on superpower rivalries. Economic policy, as nearly every African government has discovered, must win the approval of the IMF and the World Bank.

These realities will shape the terms of other peace initiatives in Africa. The task of intermediaries remains difficult, but southern Africa shows it can be done.

Foreign policy has a way of inserting itself into presidential elections. The confrontation with Iraq and the tragedy in what was Yugoslavia may have been boiling for months, but neither had quite thrust themselves into the forefront of an election supposedly to be determined principally on domestic issues. Yet, when either George Bush or Bill Clinton wakes up on the morning of November 4, the loser may well find the names of both countries written in the political obituaries. This was not in the pre-ordained script.

In the good old days of the cold war, the playing of the foreign policy card in presidential elections was predictable. The Republican candidate would accuse his Democratic opponent of being soft on communism, weak on defence and, if pushed to the partisan extreme, would point out that US participation in this century's three big wars (two global and Vietnam) was initiated by Democratic presidents.

The Democrat would preach the virtues of an enlightened approach to the rest of the world, based on humanitarian values, shared international responsibilities and a leaner military establishment. Republicans used to hold the United Nations in contempt and the Democrats halfheartedly would extol it.

There have been variations on the basic theme, mostly from the Democrats. In 1960 John Kennedy sought to be "tougher" than Richard Nixon over Cuba and China, and in 1964 Lyndon Johnson got away with portraying Barry Goldwater as a nuclear adventurist (which was not difficult). Jimmy Carter's successful campaign of 1976 was probably the closest to the Democratic norm, but he was swamped four years later by his own Iranian hostages and by Ronald Reagan's equally classical Republican slogan of "peace through strength". This was enough to carry George Bush to victory in 1988 even though the "evil empire" had become quite enfeebled. It still features in his speeches today.

There are two quantum differences this year. First, the cold war is dead and buried alongside the corpse of the Soviet Union, presenting a different set of challenges to the presentation of foreign policy by the two candidates. Second, as recent events merely confirmed, Mr Clinton does not fit the Democratic type. Indeed, he sometimes seems to have lifted a lot, with nuance, from the Republican handbook.

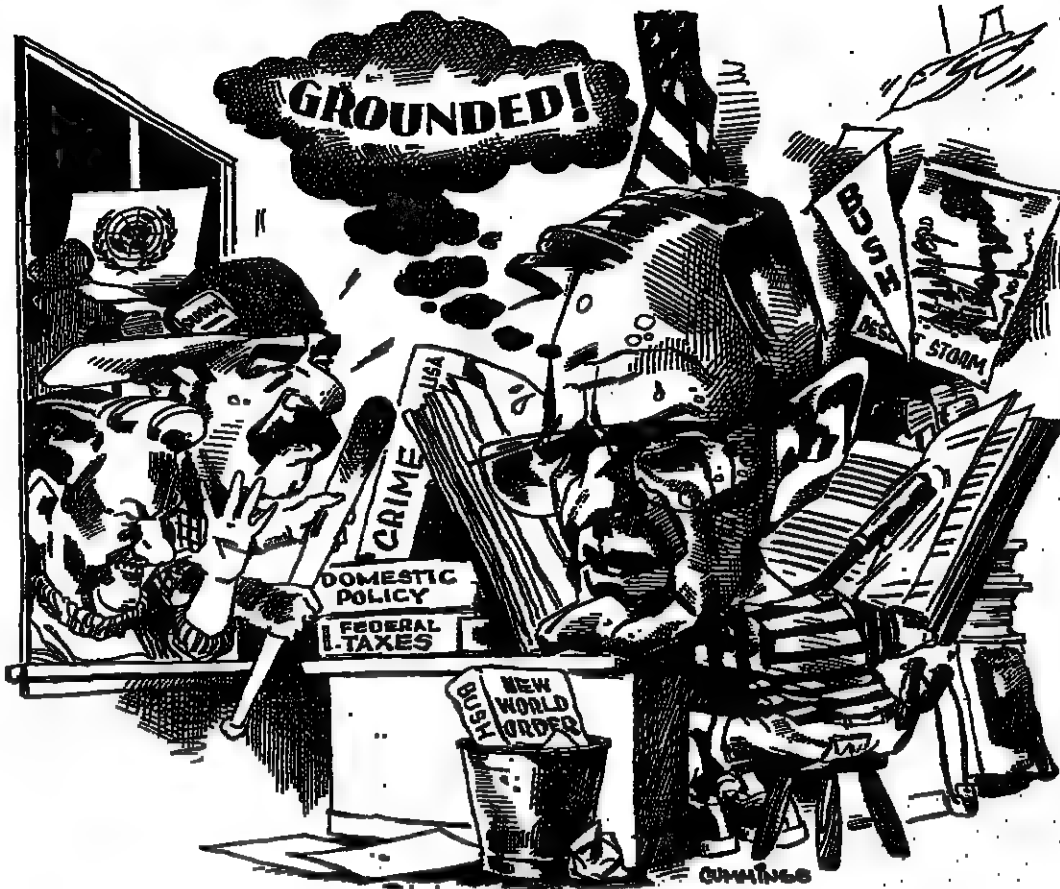
The Clinton logic is to accept that the cold war is over, not to quibble over why, but instead to try and solve new problems. Anthony Lake, his foreign policy adviser, says: "At a moment when history has turned, experience is not necessarily the first qualification." The Bush premise is to explain why it was won, his role in the victory and to argue that the experience gained is too invaluable to discard in still tricky times, exemplified by Iraq and Bosnia.

This could make for a fascinating general election if the country was listening. As Mr Bush likes to point out with scorn, the Democratic nominee devoted precisely 143 words – or one minute – of his 54-minute acceptance speech to his convention to foreign policy. But Mr Clinton is probably closer to the public ear than is Mr Bush, insulated in the White House cocoon.

The president will make much of his Gulf war victory when he speaks to his convention in Houston next week and is wheeling out Mr Reagan for an opening night keynote address on foreign policy. But Mr Bush's own advisers concede that things have changed to the

The end of the cold war has recast the foreign policy debate in this year's US presidential campaign, says Jurek Martin

New scripts for Bush and Clinton



point that military involvement between now and election day, especially in a Balkan quagmire that few understand, might produce little political profit. That credit, the argument goes, was used up by the Gulf war and could only be restored by the removal, by whatever mysterious hand, of Saddam Hussein.

Still, Mr Bush would be politically dumb not to capitalise on the fact that only in foreign policy is he considered the more competent. If he can catch Mr Clinton with his formal inexperience showing, he might be on to something. Gerald Ford's silly mistake in the 1976 debate, when he asserted there was no Soviet military subjugation of Poland, knocked his campaign off track for a fatal couple of weeks.

The problem is that many of Mr Clinton's positions differ little from his own. Mr Clinton has always supported financial aid to Russia, even when his party wanted it switched to US cities. He might be a little tougher on China, a little gentler on Israel and, again recently, a little bolder on Bosnia, but mostly he has supported whatever Mr Bush has said, including over the latest confrontation with Saddam Hussein.

More than this, as in domestic policy, the Clinton foreign team has been phenomenally quick with its responses, so that no allegation appears on the evening news without an appropriate answer. When accused by the White House of

being "reckless" for advocating selective, UN-sanctioned bombing to relieve Sarajevo, there was Mr Clinton instantly citing an administration source (Dick Cheney, the secretary of defence, no less) for having said exactly the same thing. He now has Mr Bush himself to address in evidence. When charged with equivocal support for the Gulf war, the immediate counter was that Mr Bush's "coddling" of the Iraqi president in the 1980s had not done much good either.

This does make for entertaining verbal chess, demonstrating at least that Mr Clinton is no Michael Dukakis, who had no foreign policy at all. But it hardly amounts to the presentation of an alternative vision to set against the Bush record, and it does not take account of the advantages from foreign policy that any incumbent president can bring to bear on a domestic electorate. Some of them may be more apparent than real, but in Mr Bush's case this year these potentially include:

● The Middle East. The axiomatic Republican target is to get 50 per cent of the traditionally Democratic Jewish vote. Mr Clinton has been most solicitous towards Jewish constituencies, not least by keeping the Rev Jesse Jackson at arm's length, as well as by standing four-square behind Israel even when Yitzhak

Shamir was prime minister.

But that still looks thin compared with some of the achievements of the Bush administration. Not for political nothing is Mr Yitzhak Rabin coming here this week, with peace talks resuming in Washington on August 24. It is likely that the Arab and Palestinian representatives would prefer a continuation of the Bush approach to the uncertainties of a new US administration.

● Eastern Europe. There are, according to the 1990 census, 9.4m Americans of Polish ancestry, 3.8m Czechs and Slovaks, 2.9m Russians, 1.6m Hungarians, 810,000 Lithuanians and 740,000 Ukrainians. Many are working-class Reagan Democrats and many approve of Mr Bush's role in facilitating the transition of their countries of origin to democracy. The Poles will take particular note of the endorsement Mr Bush received in Warsaw last month from President Lech Walesa.

● Hispanics. More than 17m Americans speak Spanish as a first language. The Cubans, concentrated in Florida, wholeheartedly approved of Mr Bush's refusal to shake hands with Fidel Castro in Rio in June. The US-Mexican business community supports the North American Free Trade Agreement, of which Mr Clinton is increasingly critical, and may be influential in getting out what is normally a low but Democratic-leaning Hispanic vote.

● Western Europe. Mr Bush may

try to call in some Euro-chips. He virtually endorsed John Major before the UK elections, while previous German chancellors have publicly preferred a Republican. But no post-Thatcher European leader has much of a following in the US and Lady Thatcher's recent column in The New York Times on Bosnia was not complimentary to Mr Bush. Mr Clinton, neither an isolationist nor a protectionist, is also, for Europe, probably the least threatening Democratic candidate in years.

But the political calculations must also be placed in a broader context. Whatever Mr Bush and Mr Clinton say and hope, neither has succeeded yet in laying out what might be described as anything other than the chapter headings for their new world orders.

The sceptical foreign policy establishment view was very well put recently by Winston Lord, the former US ambassador to China and chairman of a recent commission sponsored by the Carnegie Endowment for International Peace to examine the US place in a changing world. "Leaders and aspiring leaders have taken two actions with respect to foreign policy – run away or run it down. We see no coherent vision at home or abroad to guide us towards the next century – not from the executive and not from Congress, not from the president and not from his opponents," he said.

Certainly neither talks much about the perennial issue of US military presence overseas, though both accept it will be cut, more deeply by Mr Clinton. Both support Nato as an article of faith, though they differ on the edges of its role, and neither has breached the balance of the security treaty with Japan. Mr Bush says Mr Clinton has already relegated the US to the status of a second-class power, but the president has himself disowned the Pentagon strategic blueprint which sought to preserve US military hegemony. Both support the UN, with Mr Clinton recommending that Japan and Germany be admitted to the Security Council.

Other foreign policy experts complain that the Republican administration after 12 years in power has finally run out of steam and ideas, as witnessed at the Munich summit and again by its recent hesitancy on both the Balkan and Iraqi counts. James Baker, the secretary of state, may be good at "fixing things" but he is presumably about to move back to manage the troubled re-election campaign, itself, as Mr Clinton points out, a reflection of Mr Bush's current priorities.

Mr Baker also has his critics. They cite his invidiousness immediately after the Kuwait invasion and his long disinterest in Yugoslavia and in the Uruguay Round trade talks; in both cases only belatedly re-awakened. They point to a lack of US clarity towards the faltering process of European integration with the new democracies to its east. Mr Clinton sums it up by describing an administration which has become "rudderless and reactive".

Neither candidate disagrees with the general proposition that for the US to retain its pre-eminence, it must revitalise itself at home. But differences over how best to accomplish this bring the election debate full circle to where it started – with foreign policy on the margins and both candidates saying "trust me". The debate was certainly more distinct when the cold war was raging and, if push comes to shove in either the Balkans or Iraq, it may become more distinct again.

PERSONAL VIEW

Hard lessons of Somalia's suffering

By Julian Ozanne

The violence and famine unfolding in Somalia have left many people – both inside and outside the international relief agencies – shocked and shamed by their inability to prevent one of the world's most dire humanitarian disasters.

Few participants in the relief effort will emerge from the catastrophe with their reputations unscathed. Some courageous non-governmental organisations (NGOs) stand out for special praise, however. The Red Cross, Doctors Without Borders and SOS Kinderdorf have kept their flags flying in one of the most dangerous situations ever faced by aid workers. But the United Nations, the organisation which should have provided the lead, has failed to respond adequately to the crisis.

Citing issues of sovereignty and the great danger of operating in the country, the UN has dithered. Only in the last few months has a big humanitarian effort begun to take shape. With every day of delay, the task of recovery has become harder as Somalia slips further into anarchy.

Mr Mohamed Sahnoun, the UN special envoy to Somalia, summed it up last week in a remarkably candid and self-critical press conference in Nairobi. "If only we had intervened before November," he said. "Because of that delay, we now pay the price."

Belated efforts are now being made to tackle the humanitarian disaster, but in the meantime the lessons that have been learned in Somalia need to be put into action if

further Somalians are to be averted in Africa. An early response to an unfolding disaster, better funding of NGOs and a re-examination of the concept of sovereignty are critical.

For Somalia itself, the international community urgently needs to make high-level assessment visits; provide the right type of food in bigger quantities; fund efforts to get supplies into the interior; begin creating self-sufficiency rather than food-aid dependency; and, for the long term, undertake a massive development aid programme.

For several years there has been a suggestion that a well-funded disaster

The west should support an initiative to set up a central disaster relief office at the United Nations

relief office be set up at the UN. It should have the power to act swiftly and effectively without bureaucratic delay. The west should support such an initiative and provide it with ample resources.

Governments must also massively increase funds to the NGOs which often prove very effective at moving swiftly and reaching those most severely in need. Last week Mr Sahnoun paid tribute to the NGOs which remained in Somalia despite fears for the safety of aid workers.

The west must also stop dealing with local warlords who have no popular mandate as sovereign gov-

ernments. For months protracted negotiations were undertaken between the UN and Somali warlords who control parts of the country. Thousands died during these diplomatic exercises.

Gen Mohamed Farrah Aided, one of those warlords, continues to oppose the UN sending in blue-berets to safeguard humanitarian personnel and operations which most aid workers believe are vital to prevent many more deaths. This type of obstruction must stop. The humanitarian imperative should take priority over such sovereignty issues.

There are many practical measures which the west could take immediately to help ease the suffering in Somalia. The first is to send a senior team of officials to see the situation for themselves. Last week's visit to Somalia by Mr Bernard Kouchner, the French health and humanitarian action minister, has done much to publicise the plight of Somalia and spur the world into action.

Experts working in Somalia say it is critical for governments to increase their food pledges. However, governments should be selective in their donations of food – sending wheat, maize, and sorghum while avoiding high-value commodities such as rice and vegetable oil, which often attract violence and looting. Whenever high-value commodities are distributed, such as a recent Saudi Arabian shipment of food packages, the death toll rises as gunmen battle to grab the valued goods.

In the short term, it is vital to get



Sending food is only a short-term measure

food distributed outside of Mogadishu to prevent starving people abandoning their homesteads and walking to the city in a desperate search for food. Ten of thousands of people have already flooded into the city and their presence has increased the violent squabbling over scarce resources. Getting food to the interior of the country would prevent Mogadishu swelling even further and thus would reduce the security problem.

Widespread banditry currently robs out moving food by road, so a massive and costly airlift needs to be undertaken. The UN is presently studying the logistics of an airlift operation but so far the funding for it has not been pledged.

Sending in food alone, however, is merely a short-term measure. Food aid traditionally creates dependency. It takes people off the land and brings them to feeding centres, making them reliant on handouts. It is important from the very beginning that seeds and tools are distributed alongside food aid to make sure that next year Somalis will be able to feed themselves. Reviving the rural veterinary service, which

is now non-existent, is also critical to the self-sufficiency of Somalis, because livestock will be the only significant export and source of revenue for the foreseeable future.

Finally, it is important to remember that much of the present crisis in Somalia is the result of dire poverty which reflects the lack of an effective western-funded development programme.

For years development resources were poured into ill-conceived projects in Mogadishu at the expense of the impoverished countryside. The disenfranchised rural population became intent on redistributing the centralised wealth of the country by force and settling old scores. When law and order breaks down, it is the fighting over scarce resources as much as any ideological or tribal rivalry that fuels the conflict. In Somalia, looting has become a means of wealth redistribution. The west is going to have to aid Somalia massively, for years to come. But more importantly it must put into place effective programmes which spread wealth equitably if poverty and the cycle of violence that it breeds are to be eradicated.

Violence tops agenda in S Africa

Michael Holman and Philip Gawith assess the ANC's week of protest

SOUTH AFRICA'S week of protest came to a subdued conclusion over the weekend, overtaken by the prospect of a United Nations observer mission to the country and a call for a thorough investigation into the security forces.

The disclosure that Mr Nelson Mandela, leader of the African National Congress, spoke to President F.W. de Klerk by telephone on Friday - the first direct communication between the two men for weeks - fuelled speculation that an early resumption of the stalled constitutional negotiations was likely.

Whether the week of protest played a significant part in bringing the two parties together is debatable. An ANC official said yesterday that the two-day general strike on Monday and Tuesday and marches during the rest of the week had strengthened the ANC's hand.

But if the objective was to force Mr de Klerk to concede to the early implementation of measures leading to majority rule, there is little evidence of success. Government ministers continue to talk in terms of power sharing

- a concept which envisages guaranteed minority representation at all levels of government.

In the meantime, the need to curb political violence remains a critical issue. The judge leading South Africa's official inquiry into township killings has called for a full-scale investigation of the country's security forces and the military wings of political organisations.

In a weekend statement, Mr Justice Goldstone urged the government to act on recommendations made by Mr Boutros Boutros Ghali, UN secretary-general, in his report to the Security Council on Friday. Mr Boutros Ghali proposed that about 30 UN observers be stationed in South Africa to help curb political violence.

For some years, Justice Goldstone said, "there had been widespread and serious allegations" about the unlawful activities of the South African army and police, as well as the guerrilla wing of the ANC and the police force of the KwaZulu homeland.

Piecemeal investigations will do no more than "scratch the surface of the widespread percep-

tions which make all of these agencies the object of mistrust, distrust and suspicion".

Turning specifically to the South African Defence Force and police force, the judge said that, unless they were "fully investigated by a neutral and reliable body, they will have no prospect of receiving the trust, confidence and co-operation of the South African public".

The police investigation of the Boipatong massacre in June was criticised last month by a British criminal expert attached to the Goldstone commission. This was followed by allegations from a prominent pathologist that police brutality had been responsible for scores of the deaths in custody that he had investigated.

The judge also noted that the continued existence of the ANC's guerrilla wing had been a cause of complaint, especially from Chief Mangosuthu Buthe's Inkatha Freedom party.

At the same time, commented the judge, the activities of the KwaZulu police force had come under question. "It is widely per-

ceived to be a force acting as the arm of the IFP."

In short, he concluded: "The commission believes that, if it is not able to investigate fully the operations of these agencies, it will not be able to carry out its mandate of making recommendations for curbing the violence."

The judge also raised the possibility of offering an amnesty to members of organisations allegedly involved in violence, saying this "would make the work of the commission more efficient and searching".

The grudging response of the police to criticism of their Boipatong investigation, and the truculent conduct of SADF counsel at the Goldstone commission, suggests that both parties remain reluctant to open their activities to detailed scrutiny.

Indeed, observers believe that without amnesty provisions, their co-operation will be difficult to obtain.

As for Mr Boutros Ghali's recommendation that UN observers should be sent to South Africa, Mr de Klerk has already made clear that he supports such a proposal in principle.

THE LEX COLUMN

Loss in translation

Corporate earnings

Officer earnings as a proportion of total



The weak dollar has added an unwelcome element of uncertainty to the already shaky earnings outlook for UK companies. Real earnings growth looks elusive on cyclical grounds, but the latest batch of profit downgrades from brokers also contains a currency component. Dollar profits will suffer on translation into sterling. This will act as a brake on earnings in the second half of the year and possibly beyond.

UK companies are more exposed than their continental European rivals. As the chart shows, some 40 per cent of UK quoted company earnings are, in one way or another, dependent on the US currency. Sales in the US market account for about 25 per cent of total profits reported by UK quoted companies. The balance is made up of profits from commodities priced in dollars and earnings in currencies which are closely linked to the dollar. Compared with last year, the translation impact of the weak dollar is not yet severe. Even if the dollar remains at around \$1.90 against sterling, the average rate for the year as a whole is unlikely to be far from that of 1991. Until recently, however, the market was anticipating a currency benefit. This has now been stripped out.

Among the bears, Morgan Stanley does not anticipate a dollar recovery until the second half of next year. On this basis alone it has trimmed its UK earnings growth forecast from 17 per cent to 13.5 per cent for 1993. The select group of UK companies which hedge translation exposures, such as TI Group and BOC, aim to iron out these fluctuations in earnings. But this brings no discernible lasting benefit to their share prices. Indeed, it is questionable whether a company should hedge a pure accounting phenomenon by taking a view on exchange rates. Investors might prefer to take the view themselves.

US economy

The latest US unemployment figures leave the Federal Reserve in a cleft stick. The economy is growing, which in the UK would be enough to raise a statue to the chancellor, but the recovery is still very weak. US growth may be around 2 per cent this year, and a little more next year. That is not enough to stop unemployment rising, exacerbating the Fed's political difficulties with the administration.

Mr Alan Greenspan, the Fed chairman, thus has a difficult decision to make. At the risk of frightening the

bond market, he could cut short term interest rates once more, hoping to spark consumer confidence. Alternatively, he could hold off, gambling that the Fed's tough anti-inflationary attitude will help long yields fall, stimulating the housing market. Ideally, he would wait for a clearer picture, but once the presidential election campaign formally starts in September, interest rate cuts would look partisan. By selling dollars heavily on Friday, the foreign exchanges took the view that an early rate cut was possible. The Fed intervened to stem the fall, but more significant is the way Mr Greenspan has dragged his heels over previous rate cuts. At this stage, falling long term interest rates are more important for the recovery in the economy. The Fed will not let haste threaten that prize.

Gilts

Long gilt yields scarcely flinched after the Bank of England announced on Friday that it had scheduled an auction of long-dated stock later this month. That suggests there is still enough demand from domestic institutions to absorb the £2bn to £3bn in stock which will be on offer. But the Bank also has little choice. It cannot afford to disrupt its funding programme so it must simply assume enough domestic demand to satisfy its needs. Exchange rate worries mean gilts are receiving little support from overseas at present: witness the softness of prices in the 10-year range normally favoured by foreign buyers.

Sooner or later, however, the government will need the help of foreign investors too. While equities remain weak, it may be natural for UK institutions to put new cash into gilts, especially if they believe inflation will

eventually fall to almost nothing. Investing at the long end not only fits with their liability schedules. It is also the point on the maturity spectrum best insulated from the turmoil that would follow any increase in base rates to protect sterling.

Yet these same investors also have to consider that, despite the market's frenzied optimism in the immediate aftermath of the election, the total return on gilts bought at the April auction has barely exceeded that on cash. Doubtless they would be quick to redirect their attention to equities at the first sign of real life in that market. The hope must be that the same factor which eventually revives shares will also rekindle the enthusiasm of foreign investors for gilts. A devaluation will hardly fit the bill. Doubts on that score are liable to remain until after next month's French referendum on the Maastricht treaty. The Bank must be hoping they do not get strong enough to discourage domestic investors as well.

German banks

It is tempting to see the 3.2 per cent fall in Deutsche Bank's first-half operating profits as the harbinger of disappointments to come in German banking generally. The figures contrast, for example, with a 17.5 per cent increase in Commerzbank's interim profit and even higher growth rates at the Bavarian banks. Yet while Deutsche's results do bear the hallmarks of a slowing economy, there also appear to be special factors at work. The bank is paying the price for expanding into eastern Germany where its new customers are becoming more sophisticated about wanting higher-yield accounts. This partly explains the squeeze on interest margins.

Come the end of the year, the difference with the other banks may be less striking. Most German banks are suffering some pressure on their funding costs from the inverted yield curve. First-half operating results are no guide to the impact of economic slowdown on loan loss provisions. German bank accounting in this regard is notoriously opaque, but, if the bad debts really do start mounting, Deutsche could end up with two advantages. First it almost certainly has a large surplus of developing country debt provisions. Second it has at least already begun to scale back its domestic lending, placing more funds in the interbank market, even at the expense of compressing its interest income.



Share frenzy: Chinese police armed with cattle prods and batons were called in at the weekend to maintain order in Shenzhen, the country's main economic zone, as hundreds of thousands of investors flocked to apply for the right to buy shares on the city's infant stock exchange. At least one person was killed in the crush. Details, Page 4

Games success

Continued from Page 1

achieved success. Of the 64 nations to win medals in Barcelona, the three Baltic states, Croatia and Slovenia have all scored victories.

Winning opportunities for smaller countries have improved with the demise of big players such as East Germany (112 medals in Seoul), Romania (down seven medals) and Bulgaria (down 20). The Unified Team won the most medals, but some 20 fewer than last time.

The triumphs of fledgling nations has overshadowed the bickering between the Catalan government, the socialist Madrid government and Barcelona City Council over who paid what for the Games. About \$10bn was spent on revitalising Barcelona for these two weeks and ticket sales have been so high the organisers are predicting a \$6m profit.

Needless to say, there will be a price for all the energy spent. Economic growth in Catalonia, like the rest of Spain, is slowing sharply. The entire country knows that the next two years are going to demand great sacrifices as Madrid struggles to keep growth above 2 per cent and curb its runaway public deficits.

Although Spain will bask in the afterglow of the Olympics for some time, the end of the 1992 Games marks the end of Spain's honeymoon as a democracy and as an economic sprinter.

UK paper recycling measures undermined by cheap imports

By John Thornhill

THE UK's capacity to recycle waste paper is being severely eroded by German environmental initiatives, making it unlikely that the industry will ever meet targets laid down by the British government, according to senior industry figures.

A glut of cheap recycled cardboard boxes from Germany, stemming from its massive national recycling initiative, has undercut UK prices by as much as 15 per cent, rendering many recycling initiatives unprofitable and leading to the collapse of several waste-collection companies.

Recycling rates for paper in the UK are dropping from a high last year of 34 per cent. This year, recycling capacity for corrugated board has been cut by 157,000 tonnes, 10 per cent of the sector's total.

The newsprint sector has also come under pressure as a result of cheap Canadian imports. Overall, the UK recycles 3m tonnes of waste paper a year.

The British Paper and Board Industry Federation said: "The increase in consumption of waste paper has been at a lower rate than the overall increase in paper and board consumption in the first two quarters of 1992."

This is the first time that such a trend has occurred for many, many years. It is an alarming statistic.

Mr Peter Williams, chief executive of David S Smith, the UK's biggest waste paper collector and recycler, said the situation in the paper packaging sector had now reached "crisis proportions".

In the absence of government intervention, he suggested the UK paper industry would never achieve the recycling targets laid

out in the UK's 1990 environment policy paper, let alone those proposed in the European Commission directive on packaging waste, which was released last month.

This stipulated that 60 per cent of every class of packaging material should be recycled within 10 years of the directive's implementation.

The UK government is currently studying a consultant's report into the most effective means of applying economic incentives to stimulate greater rates of recycling.

But, unless such measures are introduced quickly, the paper industry fears it will become increasingly difficult to recover ground lost to other European countries, which have moved much faster and further in introducing environmental legislation.

West split over intervention in Bosnia

Continued from Page 1

particularly from Governor Bill Clinton, his Democrat presidential opponent, that he was reacting too cautiously in the face of a human tragedy.

"If informing the American people step-by-step is not good enough, well, I'm guilty," said Mr Bush. "I'm getting sniped at

politically, but I will not make one decision based on American politics."

With the television networks, however, constantly replaying film of the emaciated residents of Serbian detention camps - evocations of the Holocaust in the Second World War - and the weight of opinion in yesterday's newspapers coming down in

favour of US action, Mr Bush is in increasing danger of looking as inept internationally as his opponents claim that he is domestically.

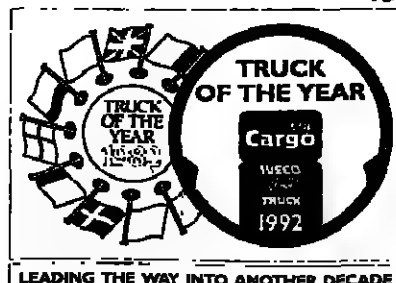
A public opinion poll published by Newsweek showed that 53 per cent of Americans would favour a US lead in seeking the use of UN-backed air strikes against Serbian positions.

World Weather	°C	°F	Wind	°C	°F	Wind	°C	°F	Wind	°C	°F	Wind
Algeria	37	99	S	27	81	S	27	81	S	27	81	S
Amsterdam	15	59	E	15	59	E	15	59	E	15	59	E
Athens	34	93	S	34	93	S	34	93	S	34	93	S
Bahamas	29	84	S	29	84	S	29	84	S	29	84	S
Barcelona	26	79	S	26	79	S	26	79	S	26	79	S
Batumi	26	79	S	26	79	S	26	79	S	26	79	S
Bombay	28	82	S	28	82	S	28	82	S	28	82	S
Buenos Aires	15	59	S	15	59	S	15	59	S	15	59	S
Calcutta	30	86	S	30	86	S	30	86	S	30	86	S
Cardiff	15	59	S	15	59	S	15	59	S	15	59	S
Chennai	30	86	S	30	86	S	30	86	S	30	86	S
Cairo	30	86	S	30	86	S	30	86	S	30	86	S
Cebu	30	86	S	30	86	S	30	86	S	30	86	S
Dakar	26	79	S	26	79	S	26	79	S	26	79	S
Dhaka	30	86	S	30	86	S	30	86	S	30	86	S
Dublin	15	59	S	15	59	S	15	59	S	15	59	S
Edinburgh	15	59	S	15	59	S	15	59	S	15	59	S
Geneva	15	59	S	15	59	S	15	59	S	15	59	S
Havana	26	79	S	26	79	S	26	79	S	26	79	S
Harbin	15	59	S	15	59	S	15	59	S	15	59	S
Hong Kong	26	79	S	26	79	S	26	79	S	26	79	S
Imbabura	26	79	S	26	79	S	26	79	S	26	79	S
Jakarta	26	79	S	26	79	S	26	79	S	26	79	S
Johannesburg	15	59	S	15	59	S	15	59	S	15	59	S
Kuala Lumpur	26	79	S	26	79	S	26	79	S	26	79	S
London	15	59	S	15	59	S	15	59	S	15	59	S
Los Angeles	15	59	S	15	59	S	15	59	S	15	59	S
Luxembourg	15	59	S	15	59	S	15	59	S	15	59	S
Madrid	15	59	S	15	59	S	15	59	S	15	59	S
Manila	26	79	S	26	79	S	26	79	S	26	79	S
Moscow	15	59	S	15	59	S	15	59	S	15	59	S
Mumbai	26	79	S	26	79	S	26	79	S	26	79	S
Nairobi	26	79	S	26	79	S	26	79	S	26	79	S
Paris	15	59	S	15	59	S	15	59	S	15	59	S
Rangoon	26	79	S	26	79	S	26	79	S	26	79	S
Rio de Janeiro	26	79	S	26	79	S	26	79	S	26	79	S
Singapore	26	79	S	26	79	S	26	79	S	26	79	S
Sofia	15	59	S	15	59	S	15	59	S	15	59	S
Taipei	26	79	S	26	79	S	26	79	S	26	79	S
Tokyo	26	79	S	26	79	S	26	79	S	26	79	S
Toronto	15	59	S	15	59	S	15	59	S	15	59	S
Tripoli	26	79	S	26	79	S	26	79	S	26	79	S
Ulaanbaatar	15	59	S	15	59	S	15	59	S	15	59	S
Washington	15	59	S	15	59	S	15	59	S	15	59	S
Yokohama	26	79	S	26	79	S	26	79	S	26	79	S

intrum justitia
Europe's Leading Debt Collection
and Credit Management Group
Tel: Marketing Dept: 0120 671 1115
INKASSO FOR EUROPE

FINANCIAL TIMES COMPANIES & MARKETS

Monday August 10 1992



INSIDE

Canadian crew fear proposed merger

Canadian Airlines' crew would rather see their employer fail into the arms of a US company than another Canadian one. They fear the proposed merger with rival Air Canada, after the aborted deal with American Airlines, will mean thousands of redundancies as the combined airline eliminates overlapping costs. Page 16

Odd man out

Mr Robert Rubin, co-chairman of Goldman Sachs, the US investment bank, is a rare phenomenon on Wall Street — an industry leader who is also a lifelong supporter of the Democratic party. Martin Dickson reports. Page 30

Forté reviews its board

Forté, the UK hotels and restaurant group, said it was reviewing its board, which is still chaired by the group's octogenarian founder Lord Forté. The changes being considered are understood to include the possibility of Lord Forté becoming president while his son, Rocco, who runs the business as chief executive, would then either become chairman or the role would be made non-executive. Page 18

Bond dealers seek agreement

The Ecu bond market lost its status as a government bond market after the Danes rejected Maastricht on June 2. After weeks of price declines and evaporating liquidity, the market recovered 1½ points last week. Although conditions have stabilised, marketmakers are meeting tonight to find a consensus on trading practices. Page 17

Markets await Amato move

Mr Giuliano Amato, Italy's premier, must convince the markets that he has the nerve and political backing to take on Italy's debt burden and win. Page 18

Relief at bank statement

The Bank of England's announcement last week that it is to hold a gilt auction on August 26 was in line with the bank's unofficial schedule of an auction every two months. However, it also ended recent speculation that it may abandon the full fund rule as a means of easing monetary conditions. Page 18

Market Statistics

Base lending rate	25	Managed fund service	21-24
FTSE 100 index	25	Money markets	25
FTSE 100 bond ave	17	New int bond issues	25
Foreign exchange	25	US money market rates	25
London stock index	25	US bond yields	25
London share service	25-27	World stock index	25

Companies in this issue

Aberfoyle Holdings	18	JP Morgan	18
Air Canada	18	Kempner Corp	18
Bank of Montreal	18	Marc Rich	18
Canadian Airlines	18	Monarch Properties	18
Glucorp	18	New York Daily News	18
Elcom	18	Olympic & York	18
Evart	18	S&S Service	18
Forté	18	Sinclair New Court	18

Stock exchange to relax rules on flotations

By Maggie Urry in London

THE stock exchange in London is relaxing its rules on flotations following the series of poorly-received public offers this summer. Corporate financiers are being told that the exchange's rules for obtaining listings will be interpreted flexibly in the light of current market circumstances.

The exchange is understood to be concerned by the lack of demand from the public for flotations such as MFL Furniture Group, The Telegraph, Taunton Cider and Anglian Group. In each case most of the shares offered to the public were left with underwriters.

New issues usually attract large numbers of private investors and shares are many times oversubscribed. This has led to sharp rises in the share price of the company when trading started.

The exchange is also thought to be worried by the effect the low level of demand for flotations has on the after-market. An offer is usually only considered a success if the shares start trading at a premium to their offer price.

The exchange's rules state that

new applicants for a listing involving the sale of shares worth more than £30m (\$57m) must make a public offer. However, the exchange allows issuers to place up to half the shares with institutions on a firm basis.

It has shown a willingness to go beyond that for large issues. In MFL's case, for example, three-quarters of the shares were placed in firm hands with only a quarter offered to the public.

Now the exchange has said "it has no objection to firm placing of up to 100 per cent of a marketable subject to there being sufficient clawback arrangements to satisfy public demand".

This would mean that a company's banks and brokers could place all of a share offer with institutions, as long as there were provisions for shares to be taken back from these buyers if members of the public applied for shares.

However, institutions do not like such open-ended arrangements, fearing that if an issue is a success they will lose a lot of shares to the public and will be left with shares in less attractive issues.

Awaiting Sid's return, Page 18

London's role in forex threatened

By James Biffz, Economics Staff

LONDON'S position as the foreign exchange capital of the world is under threat because of the changing nature of foreign currency trading in Europe, according to a report by Greenwich Associates, an influential US think tank.

The report says the volume of cross-border currency trading in Europe has doubled in the last two years with an increasing focus on bilateral currency trading between individual European countries.

The researchers also discovered a growing debate over whether Europe should have a single centre for foreign exchange or several centres, in which London would be a first among equals.

The report says cross-border trading has developed as protectionist barriers have fallen in the EC. Companies are trading more actively in the D-Mark/peseta cross, for example, because the

amount of bilateral trade between Spain and Germany creates large currency flows.

But there is also growing unease in Europe about London's role as foreign exchange centre. European corporate treasurers were concerned at the handling of the default of some local authorities on their swap obligations; the BCCI affair; and the number of large corporations running into financial difficulties.

The study also discovered that UK companies are far more conservative than their European counterparts in the use of currency hedging techniques for profit. Of the UK corporate treasurers that were interviewed for the report, only 6 per cent said that they actively use risk management products such as swaps and options, compared with 23 per cent of European treasurers.

Big Boom in Cross-Border Trading, Greenwich Associates, 8 Greenwich Office Park, Greenwich Connecticut 06831-5195

Kenneth Gooding talks to Marc Rich about departures at the trading group A definition of Richness

The departure of three very senior executives at the Marc Rich international trading organisation has prompted talk about a power struggle at the very top.

Those who recently decided to quit one of the world's biggest oil traders and almost certainly the biggest metals and minerals trader, include:

- Mr Willy Strothotte, 47, widely perceived as the right-hand man and heir of Mr Marc Rich, chairman;
- Mr Claude Dauphin, head of the Rich organisation's oil trading operations, probably the biggest part of the business;
- Mr Manny Weiss, 40, managing director of Rich's London office and its formidable aluminium trading boss.

These departures raise questions about whether the organisation, renowned for its aggressive approach to trading, might change its direction. Also, because trading relies so heavily on personal contacts and mutual trust, just how serious a blow is the removal of three main members from its corporate line-up?

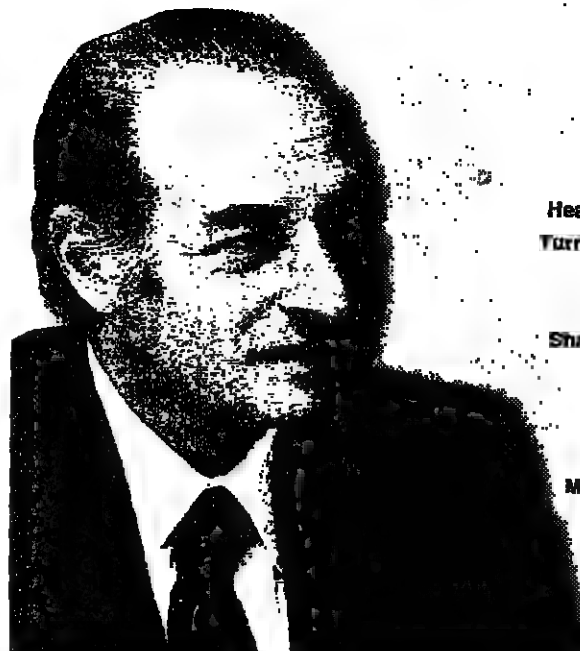
Some observers also wonder if the upheaval was caused by a big deal or deals going badly wrong, a common occurrence in the world of commodity trading.

Mr Rich dismissed the idea of financial problems. He said the organisation had "an annual turnover of \$30bn (£15.7bn) and a net worth in excess of \$1bn — and this after the departure over the last years of a number of senior people, even very senior people and founding partners."

"We reinvest profits and do not pay dividends so we have a capital base which is quite a bit higher than necessary for a trading business today. By reinvesting our profits we have had funds available to participate in certain industrial projects that support our trading business."

He says Rich's profitability remains strong. "We do not publish our figures since we are a private company, but our profit in the last years has been good and this year, in spite of the more difficult economic climate, our results are good. We may make an occasional reserve, but our actual trading profit is very good. In general, we find our oil, metals and minerals and grain business growing and we hope that will continue."

Mr Rich was not a speculative organisation, he insisted. "If our business was based on speculation we could take a total room with a few telephones and we would not need a worldwide organisation with 40 offices and 1,300 people in contact with consumers and producers and doing physical business every day."



Marc Rich's empire

Headquarters:	Zug, Switzerland
Turnover 1991:	\$30bn
Net worth:	\$1bn
Employees:	1,300
Shareholders:	200
Activities:	- world's largest metals and minerals trader - one of world's largest oil traders - sixth largest aluminium producer
Main trading centres:	Stamford, Connecticut Tokyo London Zug Rotterdam Madrid

Figures about the Swiss-based, privately-owned group are hard to come by, but Rich's UK company, reputed to be among the four most important in the organisation, reported a 1991 net profit of \$13.8m, after \$7.8m of tax, on a turnover of \$2.67bn.

Mr Rich has built up his group since 1974 after leaving Philip Brothers, a large commodity trader, because of a dispute about his annual bonus. Today the Rich organisation is second only to Cargill, the US group, among the world's diversified trading

people to take the place of who ever has departed and the company has gone from strength to strength.

As for the loss of personal contacts along with the departing executives, he said: "In general our group has always worked in teams and therefore personal contacts which individuals have are generally shared with others in their group. This gives us greater strength. In other words, we feel a customer is best served if he has contact not only with one executive but with two or

Mr Dauphin left to take over the family business in France after the death of his father. Mr Weiss, he pointed out, "for some time has talked about spending more time with his family, doing charitable work and studies."

That will not stop rival traders guessing about the "philosophical disagreement" with Mr Strothotte or Mr Weiss's departure. Some suggest there might have been problems with the group's aluminium trade with Russia — it sends in alumina, the raw material, and takes out primary metal. Others point to the year-long dispute at Ravenswood Aluminium in the US where Mr Strothotte was president. This resulted in a United Steelworkers Union of America campaign which concentrated on the fact that Mr Rich faced tax evasion and other charges in the US dating back to 1984. That successful campaign had embarrassing international consequences for the Rich organisation. Mr Rich said: "We did not like the strike which we ended earlier this year. The last thing in the world which our company wants is to be involved in labour disputes."

Mr Rich is known for his relentless drive and calculating mind. "I guess I am a business machine, yet I have been doing this for 40 years. I believe I have the knack for it."

Marc Rich, chairman

houses. The group trades about 1.6m barrels a day of crude oil and petroleum products and about 2.5m tonnes of aluminium a year.

Mr Rich's partner until recently was Mr Pincus "Pinky" Green who left Philip Brothers at the same time for the same reason. Mr Green and two more of Mr Rich's close colleagues — Mr Alex Hackel and Mr Felix Posen — retired recently. Now three of the people who stepped into these gaps have also gone.

Mr Rich saw no cause for concern. "If one looks back at the history of our company, many people in very senior positions, partners and so on, have left. But, because from the very start we followed a policy of taking on young people and training them, there has always been a supply of

three. In this way the customer gets the benefit of different views. We try to do a good job for our customers and suppliers and also for our people."

Mr Rich went on to describe his own management approach: "I have always worked as a member of a team and I like to delegate but, at the same time, on major decisions and special [financial] exposures, I have the final say."

There has been speculation among Rich's staff that Mr Strothotte, a German who had been with the group 15 years, left after losing a battle with Mr Rich for control of the group. Discussing the departures, Mr Rich said Mr Strothotte left "because of difference in management approach with me. It was because of a philosophical difference in management and nothing else."

No need to rush through Ecu timetable

Democracies are notoriously bad at making long-term plans. So it is not surprising that between the Danish "no" vote in June and the French referendum on September 20, few policymakers seem to be thinking hard about more distant issues relating to European economic and monetary union.

Admittedly, the Maastricht Treaty is heavy going. But while last week's opinion polls in France showed a slip in support for Maastricht, the odds must still be in favour of a French "yes" vote.

In these circumstances, European finance ministries and central banks should be thinking hard about the many difficult issues still to be solved along the route to a single European Currency Unit and central bank. And arguably, no nation should be giving more thought to the minutiae of Ecu than Britain.

The Maastricht Treaty determined that the Ecu should be the eventual European currency but left much else unclear about the final shape of Ecu and about how much responsibility for managing it will be left to the individual European Community states.

Since Maastricht, much attention has focused on the need for governments to agree a home for the proposed European Central Bank and its forerunner, the European Monetary Institute. As the EMI is due to start preparing the community for Ecu from 1994, the timetable is looking tight. The showdown on this issue is due at the next European summit in Edinburgh in December.

But there are other big problems. The contours of Europe's future monetary policy are still unclear, including the amount of responsibility to be left to national central banks under the principle of subsidiarity, which calls for decisions to be taken at the lowest possible level of government.

These questions at least are

being considered by experts reporting to the EC's committee of central bank governors. The governors have also asked a committee to start considering the potentially emotive issue of the design of future Ecu-wide bank notes.

Other matters concerning the Ecu seem to be in limbo. ● EC states will have to agree on names for the 10th or 100th parts of the Ecu, a matter ignored in the Maastricht Treaty.

accounting, contracts and legal affairs — and information systems. Banks would have to review the impact of Ecu on matters ranging from foreign exchange, capital markets to automatic cash dispensers. Retailers would have to examine stock management and point of sales systems.

While the treaty envisages 1997 as the earliest deadline for monetary union, 1999 appears a more likely date. But 1999 is not so far away in view of the

Economics Notebook

By Peter Norman

- Computers and accounting systems will need to be adapted to Ecu.
- Each EC country will need a full legislative framework defining the Ecu and making it legal tender.

A recent report from the Association for the Monetary Union of Europe and Barclays Bank gives an idea of what the change to the Ecu could entail for companies. "Thinking and planning for the single currency needs to start now," it said.

No wonder. The report urged each company to set up an internal working group to address the change. Such groups, reporting to the main board, should include people involved in "purchasing, marketing, pricing and sales, borrowing, investing, lending, treasury management,

complex problems to be solved. British devaluation, a relatively easy affair, took five years' planning. Some officials believe it could take 10 years to complete the technical work to implement Ecu. Even then, there would be no guarantee that abandonment of national currencies such as the D-Mark or sterling in favour of the Ecu would be politically acceptable to the peoples of Europe.

These factors are prompting some monetary officials to question the present plans for stage three of Ecu, which envisage irrevocably locking parities and then moving as quickly as possible to the Ecu as the EC's single currency. Instead, they believe that the community should not rush to leave stage "3A" in which a European system of central banks would operate a single

monetary policy but retain national currencies at permanently fixed exchange rates.

One obvious loss from not moving to a single currency would be the continued need for travellers to change bank notes at national frontiers. But truly fixed parities would reduce transaction costs to a minimum. Most travellers would pay costs abroad with credit or cash cards. Big businesses could behave as if the Ecu were already the European currency.

The big advantage of an extended stage 3A would be political. EC countries could wait for companies to adapt and popular support to grow in favour of the Ecu and so avoid the tensions and backlashes — possibly amounting to the rejection of governments by their electorates — that imposing a strange, unfamiliar money might produce if the D-Mark, sterling or French franc were to be removed overnight.

For Mr John Major such an approach would have the attraction of taking on some of the spirit of the UK government's earlier evolutionary approach to Ecu which he espoused when chancellor.

But an extended stage 3A would have to be negotiated. The EC Commission and the "Club Med" nations led by Italy and France could be expected to oppose the idea.

A useful start for Britain would be to recognise that the battle to base the EMI and the ECB in London is lost and that the bank will go to Bonn just as soon as the German government decides to drop its formal support for Frankfurt.

If Mr Major is really serious about placing Britain at the heart of Europe he could then start pressing for an extended stage 3A in an economic and monetary union that would stand a better chance of gaining support in the Tory Party and parliament.

O&Y's banks may seize US property cashflow

By Bernard Simon in Toronto

A BANKING group led by JP Morgan and Bank of Montreal has threatened legal action to seize the cashflow from six Olympia & York office buildings in New York and Los Angeles amid signs of mounting creditor impatience with the troubled Canadian property developer. The buildings, which include two towers of the World Financial Centre, were pledged as collateral for a \$160m loan provided by the group to O&Y.

O&Y's operations in Canada and the UK have been under bankruptcy protection since May, but the company has so far kept creditors of its US buildings at bay. Lenders have been dissuaded from legal action fearing that they stand to lose more through bankruptcy proceedings than an orderly debt restructuring.

The JP Morgan-led move is seen, however, as the most serious threat so far. The dispute stems from a decision by O&Y earlier this year to pledge a portion of the World Financial Centre's cashflow to Japanese institutional lenders in return for an agreement to defer interest payments on their \$800m loan.

The JP Morgan group has been pressing O&Y to make principal payments on its loan, or to segregate cashflow from the six buildings in bank accounts supervised by the lenders. O&Y remains confident it can restructure the debt of its US operations without seeking court protection.

Competition to choose a foreign partner for the continued development of the

Karachaganak oil and gas condensate field

in the Uralsk Oblast of the Republic of Kazakhstan

A Protocol of Intent was signed on 1 July 1992 in Alma-Ata, Republic of Kazakhstan between the

Government of the Republic of Kazakhstan

and

Agip and British Gas

County NatWest Wood Mackenzie & Co. Limited

acted as lead adviser to the Government of the Republic of Kazakhstan

COUNTY NATWEST

A member of The Securities and Futures Authority
A member of the National Westminster Bank group

COMPANIES AND FINANCE

Forte's review likely to include board reshuffle

By Jane Fuller

FORTE, the hotels and restaurant group whose shares have recently been under pressure in the stock market, is reviewing the make-up of its board, including the position of its octogenarian chairman Lord Forte.

Although the City has been concerned about the poor performance of the hotel business during the recession and the failure to sell the contract catering arm, it is understood that the review stems from the group's efforts to refocus its activities and the age profile of the directors.

Options include the possible elevation of Lord Forte to the position of president, a post now held by former chairman Lord Thorneycroft. Lord Forte's son Rocco, who runs the business as chief executive, would then either become

chairman or the role would be made non-executive.

If he complies with the trend towards separating the roles of chairman and chief executive, a new number two position of chief operating officer may be created. Mr Alan Hearn, managing director of the hotels division, is one of the potential internal candidates.

The management review, which also penetrates below board level to tackle such questions as whether each division needs its own headquarters, coincides with Forte's effort to focus on hotels, restaurants and continental expansion. It also fits in with measures to reduce gearing and cut costs.

The downgrading of profit forecasts and the diminishing of the group's previously high stock market rating have sent the share price to less than 140p, compared with a 12-

month high of 285p.

One of the themes of the review would be to replace the old guard with new blood, particularly at the non-executive level. The current four include Mr Eric Hartwell and Mr Donald Durban, both of whom are retired executives of the group whose careers with Forte go back to the late 1930s.

Sir Charles Hardie, deputy chairman, has been a director since 1970, and the latest addition to the non-executive side is Sir David McNea, who has served nine years.

Among the 10 executive directors, a couple of approaching retirement and the proposed sale of the Gardner Merchant contract catering business will offer scope for streamlining the structure under Rocco. One possible new appointment might be Mr Tony Monnickendam, head of the restaurant division.

Pressure grows over NY Daily News future

By Nikki Tait in New York

THE future of the New York Daily News, the cash-strapped tabloid newspaper, could become clearer this week as the intricate negotiations over its future ownership come to a head.

Last week, the judge overseeing the paper's bankruptcy proceedings, set a deadline of August 17 as the time by which the paper must submit a reorganisation plan. In reality, however, this means there is intense pressure on management and unions to select one of three suitors in the next few days and move to close a deal next week.

Over the weekend, there were unconfirmed reports that the bidders were asked to have final offers on the table by this afternoon, an extension from Saturday night. The bidders include Mr Mortimer Zuckerman, owner of US News and World Report magazine, Mr Conrad Black, publisher of the Daily Telegraph in London, and a so-called "stand-alone" plan under which Silver Screen, a group of film financiers would join forces with the management.

The Daily News filed for protection from its creditors under Chapter 11 of the US Bankruptcy Code in November, following the sudden death of Mr Robert Maxwell, the British publisher and its owner.

Citicorp seeks \$650m via sale of Percs

By Nikki Tait

CITICORP, the largest US commercial bank, is planning to raise \$650m of new capital via the sale of preferred equity redemption cumulative stock (Percs).

Percs are a form of quasi-equity devised by Morgan Stanley, and offer a higher yield to investors than ordinary shares.

They gained popularity last year, with previous issuers including the likes of K mart, Sears, Roebuck and General Motors.

Under the terms of the Citicorp stock sale, which will take the form of a public offering of 32.5m depositary shares, buyers of the Percs will receive a dividend on their stock for up to three years.

At this point, each share of preferred stock would convert into one Citicorp common share.

Citicorp would have the option of converting the preferred stock to common shares at an earlier date, and the terms of the conversion could vary depending on the price of the bank's common shares.

Awaiting Sid's return to market

Maggie Urry on the argument for flexibility in the listing rules

It has been a dismal summer for companies seeking a stock exchange listing. Many of those that have come have seen their hopes of a good price and a well-received issue dashed, while some planned for the autumn have already been postponed.

The blame has been laid on the lack of interest from private investors - collectively known as "Sid" ever since the British Gas privatisation marketing campaign in 1986.

Once a regular feature of new issues, the small investor who "staged" issues, applying in the hope of making a quick profit, appears to have gone.

Has Sid vanished for ever or is he simply avoiding new issues because of the gloomy stock market background?

If Sid has gone for good then the exchange might as well change the rules for new issues so that they can be sold directly to the final holders. But it would be politically difficult for the exchange to abandon the private investor given the Government's policy of widening share ownership.

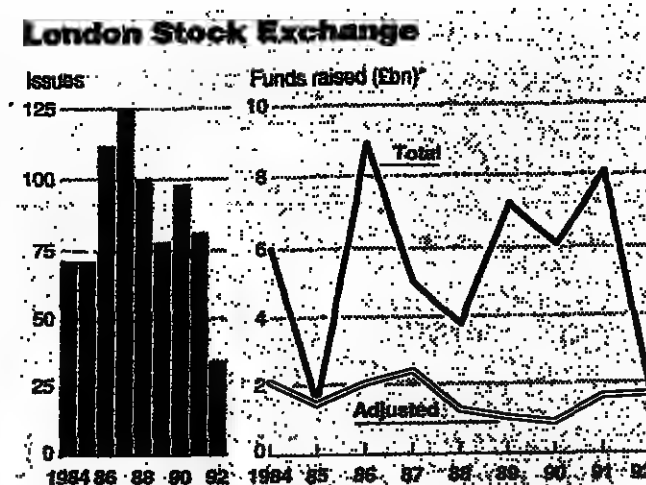
Ironically the privatisation programme, which was used to promote share ownership through low pricing and incentives to buy shares, is partly blamed for Sid's lack of interest in recent issues.

"Privatisations have spoiled the public," says one broker. While a quick profit was built into privatisation issues, other companies are trying to price their shares to match demand so that there is not too much for the stage to go for.

This summer many issues have been labelled flops, as large proportions of shares aimed at the public were left with underwriters. Meanwhile, shares were placed with institutions, apparently without too much difficulty although not always at the price the sellers would have liked.

A director of one of the leading issuing banks says: "In the old days the excitement of the stage helped the selling exercise. Now the tail is wagging the dog. You have to price an issue so it is not a total flop with the public, though the institutions might pay more."

Arguably, if a company obtains a listing, sells shares



Source: KPMG Peat Marwick. After excluding IPOs and IPOs in the field of privatisation, the funds raised in 1991 were £1.2bn, compared with £1.5bn in 1990.

and raises capital, a flotation ought to be called a success. But the ingredients of a successful issue should also include a share register with a high proportion of long-term holders and a share price which does not slump below the issue price in the immediate after-market.

Many bankers and brokers believe they would have more nearly achieved these goals if they had not been required under the exchange's listing rules to make offers to the public.

Without the requirement for a public offer, the whole process of an issue could be speeded up, cutting out the market risk and allowing much finer pricing. Says one broker involved in some of this summer's deals: "In an ideal world we would book-build on Monday, price on Tuesday and start dealing on Thursday."

This would be closer to the US system where pricing is conducted after the close of business one day and the shares are all sold before trading opens the next. Buyers having been lined up in advance.

Mr David Barclay, of County NatWest, which sponsored MFI Furniture Group's flotation, says that the best way of selling shares is by directing them towards the pockets of demand. Trying to force shares on unwilling buyers will not work, he claims.

At present, the exchange's starting point is that half the shares being sold in an issue of over £30m must be offered to the public. This looks high against the latest estimate of private ownership of shares of about 19 per cent, a figure falling by 1 percentage point a year despite the Government's efforts.

One broker prominent in the new issue market says: "If the exchange insisted on 50 per cent now it would stop some companies from coming to the market."

The exchange itself has recognised the problem by indicating that it will take a more flexible attitude when applying rules for listings.

Advisers to MFI asked to reduce the public offer on the basis that demand was weak. The exchange agreed that it could be limited to 25 per cent, although MFI's advisers argued for an even lower limit.

In the end the public applied for only 15 per cent of the 137m shares available through that offer, although sub-underwriters applied for another 29 per cent. Although labelled a flop the shares went to a premium in first day dealings.

The exchange is now suggesting that in certain circumstances it would countenance a placing of an entire issue, so long as the public could subscribe to shares clawed back from the placing.

Institutions which under-

write issues are not keen on the idea. They would lose their sub-underwriting commissions - 1% per cent - but risk having the shares taken from them by private investors if the issue looked attractive. A limit would have to be set on the amount available under the clawback or they would not take the placing at all.

Corporate financiers also fear that an issue would still be called a flop if the clawback was not fully triggered. It might, however, help the after-market by removing the perception that there was an overhang of underwritten stock.

An alternative they put forward is the so-called "green shoe" option which has been developed in the US. Under this the entire issue is sold, but the company can increase the offer size if extra demand comes in. This requires the company, or its existing shareholders, having flexibility over the number of shares they wish to sell.

Another idea is to approach Sid in a different way. In public offers investors apply for shares "off the page" - by clipping application forms from newspapers or copies of the prospectus.

Issuers are now experimenting with offers through financial intermediaries, although this met with little success in the MFI float. Under this arrangement firms such as regional stockbrokers, or possibly banks and building societies, sell shares to clients, taking a commission for doing so.

This would be a step towards US style offers where shares are only sold through such intermediaries. The drawback is that to give the brokers the incentive to sell US commissions are much higher than those in the UK.

US brokers have built extensive distribution networks on the back of these commissions, but in the UK this channel would only reach relatively high net worth individuals - Sydney net Sid.

Perhaps Sid will reappear when the market recovers. But if not, and while the market background is dull, companies may be better served if flotations are targeted at buyers more likely to pay up for the shares than at Sid.

Smith New Court survey shows enthusiasm remains for bonds

By Vanessa Houlder

INVESTMENT managers remain more enthusiastic about bonds than equities, according to a survey by Gallup, the research group for Smith New Court, the broker.

The survey of 97 institutions, which manage funds worth \$547bn, found that confidence in most equity markets' prospects over the coming year has slackened.

Fund managers are also cautious about the short-term prospects for equities, with the exception of the UK market.

On balance, fund managers intend to reduce their exposure to US equities and increase

their weightings of UK, other European and Japanese shares, although their enthusiasm for UK and other European equities has fallen.

Investors' enthusiasm for bonds is particularly directed towards overseas markets. UK gilts generally remain in favour, but support for index-linked gilts has waned.

The institutions are cautious about the UK economy's prospects of recovery in 1993. Almost one in five managers expect no improvement in the economic conditions by this time next year, and one in ten expect economic conditions to worsen.

Investors have downgraded their expectations of earnings

per share growth to 5 per cent in 1992 and 9 per cent in 1993.

They expect base rates to fall by only 1 per cent to 9 per cent and gilt yields to 8.7 per cent in 12 months time.

However, investors' expectations about inflation have improved. Their forecast of 3.1 per cent growth in the retail price index in 1993, compares with 3.5 per cent in the last survey in July.

The survey found that support for the UK's membership of the Exchange Rate Mechanism has not changed over the last 18 months, with 72 per cent of respondents in favour and 22 per cent against.

Ewart launches attack on challenger's motives

By Jane Fuller

THE BOARD of Ewart, the Belfast-based property company where the largest shareholder has challenged the position of four directors, yesterday accused it of trying to gain effective control without making an offer.

The shareholder is Monarch Properties, a private Dublin-based property concern owning 29.2 per cent of Ewart.

It has requisitioned an egm for September 4 in Belfast seeking the removal of four Ewart directors and the appointment of two of its nominees.

Mr Philip Monahan, who heads Monarch and is already on Ewart's board, would become its deputy chairman if the changes went ahead.

In rejecting the proposals, Mr Derek Tughan, chairman of Ewart, alleged that Monarch

was heavily borrowed, had a high-risk strategy and would try to push its assets into Ewart.

According to Mr Tughan, past attempts to get Ewart to buy Monarch assets included a stud farm near Mr Monahan's residence.

Mr Monahan also wrote to Ewart shareholders at the weekend. He said the company was misguided "to eschew all involvement in Southern Ireland".

He also strongly defended Monarch's record - stressing the avoidance of speculative development - and described its financial position as robust. He said Monarch had no plans to switch assets between the two companies, but this would not be ruled out. Any such moves would have to comply with the takeover code and stock exchange rules.

Aberfoyle into administration

Aberfoyle Holdings, the agriculture and security products group, is being placed into administration and has its shares suspended at 2½p last Friday.

The majority of operations are in Zimbabwe. The company said its financial position had "deteriorated to the point where it had insufficient sterling funds to enable it to continue to trade".

Last November a group of dissident shareholders won control of the board, and promised to put the company back on its feet.

But Mr Kofi Owusu-Nyarkakyi, one of the dissidents and now a member of the board, and whose private company Crescent Africa holds a 35 per cent stake said at the weekend: "This was all foreseen last year. The cost cutting exercise was not enough. I am very disappointed."

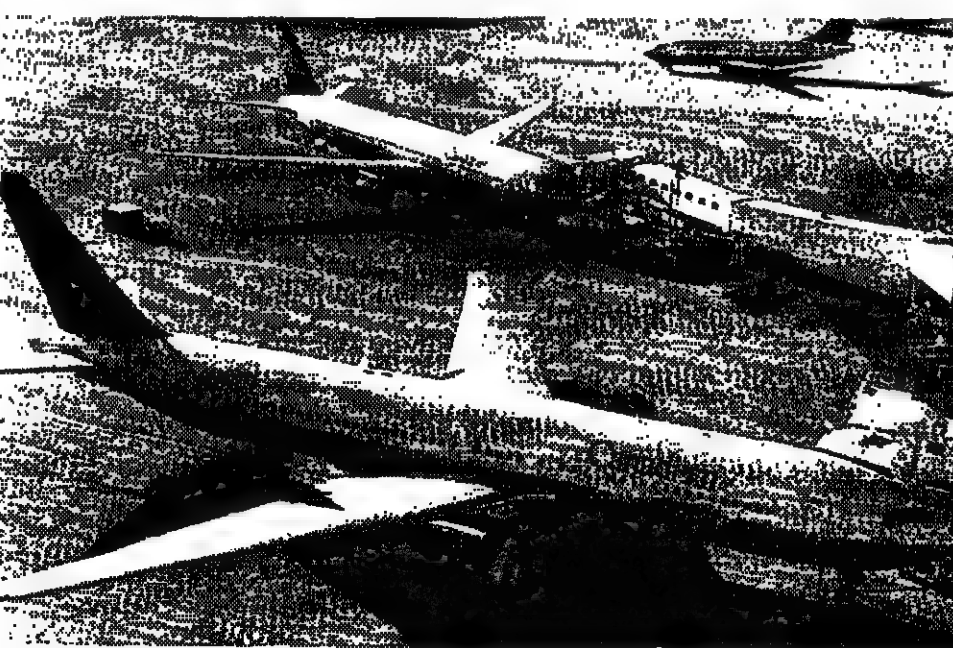
Airline workers in a spin over merger

Bernard Simon looks at the proposed link between two troubled Canadian carriers

It takes a lot for unionised workers in Canada to get rather than see their employer fall into the arms of a US company than another Canadian one. But the crew on a Canadian Airlines international flight from Vancouver to Toronto last week had no doubt that they would have preferred the deal which their carrier had just shored with American Airlines than the merger which it is negotiating with its arch-rival, Air Canada.

"It's just terrible," was the comment of one stewardess. The crew on that flight are not alone in fearing that the proposed merger of Canada's two main airlines will exact a high price. For the two carriers' entire 35,000-strong workforce, thousands of lay-offs are almost certain as a single airline moves to eliminate overlap and chop operating costs.

Consumer groups are worried that a single national airline - which has been nicknamed Mapleflot - will result in stiffer fares and slacker service. Even shopkeepers at the country's main airports are nervous that fewer flights through fewer terminals could mean less business for them. The proposed merger, which in practice is likely to amount to a takeover by Air Canada, shows signs of inflaming ever-smouldering regional jealousies between western Canada and Quebec. Residents of Calgary, where PWA Corp, Canadian Airlines' parent company, has its head office, fret that their city will end up having to make a much bigger sacrifice in jobs than Montreal. Air Canada's home town. With such a variety of constituencies



Boeings belonging to Canadian Airlines at Pearson Airport, Toronto

involved, the merger of two of the country's best-known businesses is turning into a highly charged political issue for prime minister Mr Brian Mulroney's government.

Mr Jean Corbett, the transport minister, blithely insisted earlier this week that Ottawa would not interfere in the negotiations. But whatever deal is struck will need to be approved by regulatory agencies, and the government is likely to end up taking much of the credit or blame for its consequences.

The government nudged PWA into Air Canada's embrace last month when it refused to provide the financial backing which the Calgary company claimed that it

needed to consummate the deal with American Airlines, or to continue flying on its own. The requests ranged from lower fuel taxes, a perennial complaint of Canadian carriers, to loan guarantees.

It has been obvious since the recession started that Air Canada and Canadian Airlines could not survive in their present form. Although both have valuable domestic and international routes, neither is big enough to compete against the emerging behemoths of world aviation.

Their costs, especially Air Canada's, are well above those of US airlines. Between the two of them, they run up combined losses of \$961m (US\$523.7m) in the 15 months to March 31

1992. PWA hoped to fly out of the clouds by forging an alliance with American Airlines. The US airline would have acquired a 25 per cent equity stake and, equally important, would have shared many of its facilities and funnelled Canadian passengers into its US routes.

Air Canada strenuously objected to its rival's strategy on the grounds that it would open the door of the domestic airline industry to a powerful, and unstoppable, US carrier.

The Montreal-based airline vowed to do everything possible to block the Canadian-American link, even though it was having talks with US Air of Pittsburgh. (US Air last month agreed to a far more

ambitious partnership with British Airways, which includes BA taking a 44 per cent shareholding.) Having failed to cement their proposed alliances with US carriers, both Air Canada and PWA are under the gun to cut a deal with each other. Canadian is losing an estimated \$800,000 a day; at Air Canada, the losses are piling up at \$1.8m a day.

"There's only so long you can continue sustaining this kind of loss," says Mr Jack Lawless, PWA's chief spokesman. Air Canada, which was privatised at C\$12 a share three years ago, was trading at C\$5 on the Toronto Stock Exchange this week. PWA's share price has sunk in less than a year from almost C\$7 to C\$2.60.

Analysts are advising investors to give both companies a wide berth for the time being. One reason is that the creation of Mapleflot will almost certainly not mark the end of the restructuring of the Canadian airline industry.

Public opinion is expected to force the government to hold the new monopoly in check either by re-regulating the industry or encouraging the emergence of new competitors. The latter could include allowing foreigners to take a bigger stake than the current 25 per cent limit in smaller charter or regional airlines.

Airline experts are virtually unanimous that the new national carrier will prosper only by participating in either a North American or international partnership. It would be a rich irony if the new airline, born of Air Canada's and PWA's frustrated deals with US carriers, finds itself falling into the lap of one of them.

By Karen Fosell in Oslo

ELKEM, the troubled Norwegian light metals producer, has reduced first-half pre-tax losses, before extraordinary items, to Nkr189m (\$32.4m), down from Nkr198m a year earlier.

It also announced the sale of its Elkem Elkendom property business, for Nkr225.5m cash to Gjerdet and Roekke Elkendom, an Oslo property developer.

Elkem said the disposal of the subsidiary with properties valued at Nkr400m would pro-

duce a net gain of Nkr60m in the third quarter.

The sale, together with the recent disposal of a 50 per cent stake in Elkem-Rockwood will reduce group debt of Nkr6.36bn by between Nkr500m and Nkr600m.

However, group first-half pre-tax losses increased to Nkr189m from Nkr186m. Elkem said that last year's figure included a Nkr179m gain from the disposal of Alcoa Nederland, in which it held 50 per cent.

Elkem, nevertheless,

reversed last year's first-half operating losses of Nkr44m to operating profits of Nkr30m.

Group sales slipped 2 per cent to Nkr3.818bn from Nkr3.897bn and operating costs were reduced by 4.5 per cent to Nkr3.590bn from Nkr3.747bn.

Elkem saw a big improvement in the second quarter, achieving operating profits of Nkr37m, a turnaround from losses of Nkr7m in the first quarter and losses of Nkr20m in last year's second quarter.

S&P downgrades debt rating of S-E Banken

By Robert Taylor in Stockholm

STANDARD & Poor's (S&P), the US credit rating agency, has downgraded the long-term debt of Skandinaviska Enskilda Banken (S-E Banken), Sweden's leading private commercial bank, to A plus from AA minus. This is the second time in less than four months that S-E Banken's debt has been downgraded.

S&P said the decision reflected the continuing deterioration of S-E's asset quality, together with the increased pressure on earnings caused by

the rapid build-up of non-performing loans, especially in the sharply declining Swedish real estate sector.

The "large build-up of non-performing loans and renegotiated loans" meant "a more rapid decline of the bank's underlying core profitability than was anticipated". S&P also pointed out that the bank's "historically strong level of core earnings" had come "under considerable pressure" and this had reduced its ability to absorb higher credit losses.

S&P had placed the bank on credit watch on June 23.

Kemper Corp has troubled second quarter

By Barbara Durr in Chicago

KEMPER Corporation, the large Chicago-based insurance and financial services group, continued to be battered by investment losses in property and junk bonds during the second quarter.

For the three months to June, it recorded net losses of \$10m, or 20 cents per share, compared with net profits of \$63.1m, or \$1.10 per share, a year earlier.

The results for the second quarter included after-tax investment losses of \$30.8m, or 63 cents per share, compared with after-tax investment gains of \$800,000, or 2 cents.

The company also took an after-tax charge of \$14.8m for provisions against losses on property.

Adding to the company's woes, Kemper Securities, its securities brokerage, had to take \$13.2m out of operating earnings for an after-tax increase in its legal reserves.

While Mr David Mathias, Kemper Corp's chairman, said margins in the group's life insurance business improved over the first quarter, life insurance recorded net losses of \$11.5m down from net profits of \$3.5m.

CROSS BORDER M&A DEALS					
BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT	
Axa (France)	Sime Shield (Singapore)/Sime East West (Malaysia)	Insurance	£17m	Axa increasing Asian investment	
Playmates (Hong Kong)	Ideal Loists (France)	Toys	£15.7m	European push	
Bain Clarkson (UK)	Cecar (France)	Insurance broking	£15.2m	Inchcape arm takes 25%	
Simon Engineering (UK)	Unit of Utility Equipment (US)	Access equipment	£7.8m	Continues sector consolidation	
Sanyo Electric (Japan)/Hisense (Japan)/Dallin Refrigeration (China)	Dallin Sanyo Refrigeration (JV)	Air conditioning	£5.6m	55-50 split	
Sis de Fabrication d'instruments de Mesure (France)	Sopelem (France/UK)	Electro-optics	£4.1m	Alvis sells its 34%	
THK (Japan)	PGM Ball screws (UK)	Machine tool components	£3.6m	Ireland's Silverlines selling	
Corneil Parker (UK)	Fardis (France)	Furnishing fabrics	£2.75m	Strategic European expansion	
Union des Assurances de Paris (France)	CAP (Chile)	Insurance	n/a	Part of cross shareholding deal	
Siemens (Germany)/International consortium	Unit of GTE (US)	Lighting	£275m	Non-core disposal	

Source: FT Mergers & Acquisitions International

INTERNATIONAL CAPITAL MARKETS

INTERNATIONAL BONDS

Ecu dealers seek agreement on trading practices

THE DOOM and gloom which had descended on the Ecu bond market after weeks of price declines and evaporating liquidity, was partially lifted last week, as the market staged a 1 1/2 point recovery.

However, traders are still adjusting to a new environment, following Denmark's rejection of the Maastricht treaty on June 2, which signalled the loss of the Ecu bond market's status as a government bond market. The 44 marketmakers in Ecu bonds recognised by the International Securities Market Association are meeting tonight in an effort to find a consensus on trading practices.

Although market conditions have stabilised since marketmakers suspended trading for a day two weeks ago, the impressive liquidity once boasted by the Ecu bond market has not returned.

It is "clearly functioning as a market again", said Mr David Ovenden, Ecu product manager at J.P. Morgan, who chairs ISMA's Ecu sub-committee. "But we need to work out what [bid/offer] spreads to trade on in the next few months."

In the wake of the suspension of marketmaking, forced by chaotic selling, marketmakers widened the spread between bid (buy) and offer (sell) prices to 20 basis points for the most liquid issues. Last week, the spread was successfully cut to 10 basis points. However, some deals (by the European Investment Bank and Italy) were removed from the list of most liquid benchmarks and the 15 basis point spread set for the next tier of bonds was not adhered to systematically.

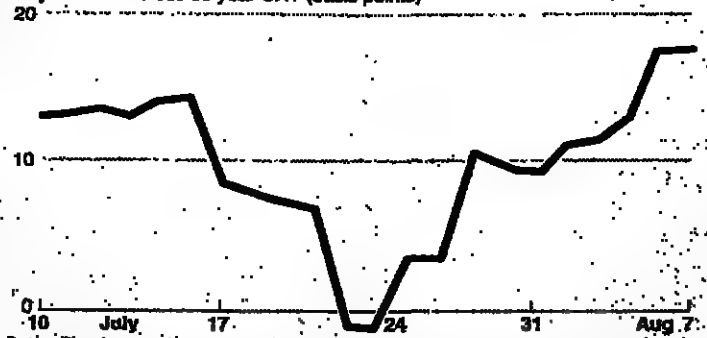
"We have to strike a balance between the aggressive risk-takers and those who would prefer to see wider spreads," Mr Ovenden said. "But we have to be mindful of the technical realities - that is, the underlying business flows," when setting spreads, he added. The fact is that in spite of the market's return from the brink, most analysts remain sceptical about the extent of buying by end-investors. Short positions in specific issues, or systematic support by sponsors of the market may account for at least part of the recovery, traders reckon.

Indeed, many traders say that the former liquidity of the market - equal to some European government bond markets - was never justified by investor demand, but was artificially generated by the bullish stance of banks and securities houses, keen to establish a foothold in the European bond market of the future. Then, strategic motivation outweighed costs; now that the future of European monetary union is less than assured, banks' willingness to commit resources to the market is on the wane.

Marketmakers have decided to find out what proportion of trading volume is generated by inter-professional dealing, by monitoring figures provided by Trax, ISMA's trade-matching system. By comparing these figures with the volume recorded by Euroclear and Cede, the market's clearing houses, the ratio between investor-driven and inter-dealer business can be established. Many traders expect it will show the sector is still overbought. Today's meeting could also herald

ECU yield spread

10 year OAT versus 30 year OAT (basis points)



the departure of at least a couple of firms from the throng of 44 marketmakers (Credit Suisse Luxembourg has already thrown in the towel). At least half the number of nominal marketmakers were not performing their intended function, according to dealers, with accusations of "not picking up phones" still rife.

In spite of the decline in liquidity, the market is still more liquid than any other sector of the Eurobond market, including the Eurodollar bond market.

There are other positive signs. As the market rallied last week, the spread between Ecu bonds and the theoretical yield curve (based on the yields of the Ecu's component currencies) narrowed to about 16 basis points. Prior to the Danish referendum, Ecu bond yields were substantially lower than the theoretical yield curve, but during the panic selling of recent weeks, the

pick-up of Ecu bonds over the theoretical curve rose to 35 basis points. Long-dated Ecu bonds - 15-year, 20-year and 30-year bonds - which substantially underperformed the rest of the market on the way down, also picked up last ground last week. Dealers said that very long-dated Ecu bonds had undoubtedly been oversold, amid speculation that some might not be repaid.

It is hard to fathom how strong support for the market is at current levels. (The 10-year OAT is yielding about 9.4 per cent, compared with 9.65 per cent a week ago.) Last week's rally was generated by a more buoyant mood in other European markets. In particular, the agreement on wages in Italy and two French opinion polls predicting majority votes for Maastricht in the September referendum. Neither piece of news marks a change of outlook for the Ecu mar-

ket. Any potential setback, such as a rate hike by the Bundesbank, could generate an exaggerated response in the Ecu market.

● The Matif has increased the daily price fluctuation limit on its Ecu bond future contract from 150 basis points to 250 basis points, to take account of the market's increasing volatility. The exchange has increased the initial margin requirement from Ecu1,500 to Ecu3,000. The margin for a straddle, which consists of two opposite positions in the same futures contract with different delivery months, has been raised to Ecu6,000. These changes take effect on Wednesday.

● The London International Financial Futures and Options Exchange has decided not to change its Bund futures contract to include bonds issued by Germany's Treuhandanstalt or the European Recovery Programme, the government agencies charged with funding the regeneration of the former East Germany.

The Treuhand is due to make its debut in the bond market in the autumn, raising up to DM10bn. However, while the December and March contracts will not be altered, the Life board reserved the right to include the agencies' issues for the June 1993 contract.

Germany's Deutsche Terminbörse has announced that Treuhand bonds will be included under its rival Bund contract. Deliverability into the Life contract would have provided a further lift to demand.

Tracy Corrigan

Anthony Harris

Backing into a grim future



HOWEVER much Mr Lamont may hope that he can prove Bellman's Law - "What I say three times is true" - the slump draws visibly nearer every week.

For what he and the prime minister have said three times (and it must be 30 times by now) is not true; and his obedient echoes in the more sluggish parts of the gilt and currency markets are equally misguided.

They are all living in the recent past, but it is not like the present, which resembles a nation and more distant past. You don't believe it? Compare their key assertions against the facts.

On the strategy: the French strong-currency route is the only way. "And there is absolutely no reason why we cannot do the same," says Mr Lamont. Fact: we are not following the French route at all. The franc was devalued several times after the policy change of 1983. In spite of this, it took nearly a decade of sub-normal growth in a world boom, topped off by a German inflation, to make the franc half-credible; and French unemployment is still rising.

We are trying to repeat the experiment with no devaluation, no boom, and no hope. There is every reason why we cannot follow the French route, even if it might have been the right one 10 years ago.

On the alternatives: a devaluation would raise inflation (this assertion is simply built into the model which has got everything else wrong), and so have no effect. Again, it sounds half plausible if you are insular enough; but it is wrong. Devaluing in a depressed economy does not have this effect. The French devaluations did not raise inflation, nor did the massive US devaluation since 1986, or the 10 per cent Irish devaluation of that year. Nor, for that matter, did the much larger British devaluation after the 1981 Budget. And after all of them, even within the ERM, interest rates soon resumed a falling trend.

About the objective: fast reliable growth requires low inflation. Look at Japan, for example. Well, look at Japan. Through its most dynamic period, inflation averaged more than 7 per cent a year. But this did not undermine competitiveness, for the prices of traded goods made in Japan did not rise at all. The inflation was an internal adjustment to a productivity explosion in manufacturing. This is a path Britain actually could follow, thanks to the genuine Thatcher productivity revolution. But not if the economy remains in slump.

On the constraints: all the alternatives are ruled out, because the markets would never permit them. I hear similar nonsense from arrogant young puppets in the gilt market every day; and US bond dealers used to make similar threats about funding the \$400bn US deficit. They are all guilty of closed-market thinking. Nowadays we work in a world capital market, in which a few billion more or less on British government borrowing is barely noticeable. And we have indexed gilts. Crowding out in the London market, if it ever existed (the term "buyers' market" is much more accurate), it ended a decade ago.

And worst of all, what they don't say: that at some stage, and it could be a matter of weeks rather than months, the markets will wake up before the government does, conclude that the present policy will break down anyway, and plunge us into a sterling crisis that really could close most of the sensible options.

This scenario is beginning to appear in some of the more thoughtful brokers' circulars (especially the more monetarist ones). Is anyone in the Treasury even thinking about the pre-emptive action which could be needed if this threatens to become the majority view?

If not, they should be thinking about the past; not the dead days of the 1970s, but the last financial slump in the 1930s. The path Mr Major is treading is not that of President Mitterrand, but that of the pre-war Labour government, which wrecked the party for three Parliaments; or that of the equally anti-inflationary Chancellor Brüning of the Weimar republic, which wrecked German democracy. If policies must be borrowed from the past, choose the relevant past.

1992 M.P. No. 2069

IN THE SUPREME COURT OF HONG KONG
HIGH COURT
MISCELLANEOUS PROCEEDINGSIN THE MATTER OF BANK OF CREDIT AND COMMERCE
HONG KONG LIMITED (IN LIQUIDATION)

and

IN THE MATTER OF THE COMPANIES ORDINANCE
(Chapter 32)

NOTICE IS HEREBY GIVEN that, by an Order dated the 15th day of July 1992 made in the above matters, the Court has directed a Meeting to be convened of the Scheme Creditors (as that expression is defined in the Scheme of Arrangement hereinafter mentioned but, essentially applying to every unsecured creditor whose net aggregate claim against Bank of Credit and Commerce Hong Kong Limited (in Liquidation) ("the Company") exceeds HK\$100,000 for the purpose of considering and, if thought fit, approving (with or without modification) a Scheme of Arrangement proposed to be made between the Company and the Scheme Creditors and that such Meeting will be held at Queen Elizabeth Stadium, 18 Oi Kwan Road, Hong Kong, on Tuesday the 1st day of September 1992 at 10 a.m. at which place and time all Scheme Creditors are requested to attend.

A copy of a printed composite document containing the said Scheme of Arrangement and the Explanatory Statement required to be furnished pursuant to section 186A of the above-mentioned Ordinance, together with a form of proxy can be obtained by any person entitled to attend the said Meeting by mail upon written application to the Special Managers of the Company at the registered office of the Company situate at 4th Floor, Stanhope House, 738 King's Road, Quarry Bay, Hong Kong.

The Scheme Creditors may vote in person at the said Meeting or they may appoint another person, whether a Scheme Creditor or not, as their proxy to attend and vote in their stead.

In the case of joint holders of a claim against the Company the vote of the senior who tenders a vote, whether in person or by proxy, will be accepted to the exclusion of the vote(s) of the other joint holder(s), and for this purpose seniority will be determined by the order in which the names stand in the most recent records of the Company relating to such claim.

It is requested that forms appointing proxies be lodged or sent so as to arrive at the registered office of the Company at 4th Floor, Stanhope House, 738 King's Road, Quarry Bay, Hong Kong not later than 48 hours before the time appointed for the said Meeting, but if forms are not so lodged they may be handed to the Chairman at the Meeting.

By the said Order the Court has appointed NICHOLAS PETER ETCHES or, failing him, GABRIEL CHI KOK TAM or, failing him, the Acting Official Receiver to act as Chairman of the said Meeting and has directed the Chairman to report the result thereof to the Court.

The said Scheme of Arrangement will be subject to the subsequent approval of the Court.

Dated the 6th day of August, 1992

JOHNSON STOKES & MASTER
18th Floor, Prince's Building,
10 Charter Road,
Central, Hong Kong.
Solicitors for the Official Receiver and Liquidator
of Bank of Credit and Commerce Hong Kong Limited

BusinessWeek

This week's topics:

- U.S. Inflation IS Dead, Right?
- General Motors' Winning Saturn
- Philips' Big Video Gamble
- IBM Sets its PC Ship Afloat
- Why U.S. Olympic Pay TV Failed

Now available at your newsstand!

BusinessWeek International
14, av d'Ouchy, CH-1005 Lausanne Tel. 41-21-817-4411
For subscriptions call UK 44-020-23431 Hong Kong 852-223-2289

Notice to the Warrant Holders of
HANKYU CORPORATION
(the "Company")

Bearer Warrants to subscribe for shares of common stock of the Company (the "Shares") issued with
U.S. \$250,000,000
6 1/2 per cent. Bonds 1998

"Adjustment of Subscription Price"

Notice is hereby given that the Company has resolved at the meeting of the Board of Directors held on 22nd July, 1992 to split the Shares (the "Stock Split") owned by the shareholders appearing on the register of shareholders of the Company as at 12:00 hours on 20th September, 1992 (last time) at the rate of one point zero five (1.05) Shares to one (1) Share held by them; provided, however, that the fractions of a full Share occurring upon such Stock Split shall be sold as a whole and the proceeds of the sale shall be distributed to the shareholders entitled thereto in proportion to their fractional interests, and as a result of such Stock Split the Subscription Prices for the captioned Warrants shall be adjusted as follows:

Subscription Price before adjustment: Yen 641 per Share
Subscription Price after adjustment: Yen 610.50 per Share

HANKYU CORPORATION
8-8, Kakuda-cho,
Kita-ku, Osaka, Japan
By: THE SANWA BANK, LIMITED
as Principal Paying Agent

Dated: 10th August, 1992

THIS NEWSPAPER AND YOU

If you have a complaint about an item in this newspaper which concerns inaccuracy, intrusion, harassment or discrimination, write to the editor about it.

If you're still dissatisfied you can write to the Press Complaints Commission, an independent organisation established to uphold an editorial Code of Practice for the Press.

THIS NEWSPAPER ABIDES BY THE PCC'S DECISIONS

PC

1 SALISBURY SQUARE LONDON EC4Y 8AF
Telephone 071 353 1248 Facsimile 071 353 8155

This space has been donated by the publisher

THE M&G ISLAND GOLD FUND
(FORMERLY THE GOLD EXEMPT FUND)

Notice is hereby given that Scheme Particulars in respect of The M&G Island Gold Fund (formerly The Gold Exempt Fund) have been published in revised form on 10th August 1992. Copies are available free of charge from the Manager, M&G (Guernsey) Limited, PO Box 44, The Grange, St Peter Port, Guernsey, Channel Islands.

By Order of the Manager
M&G (Guernsey) Limited
Dated 10th August 1992.
Neither the Manager nor Kleinwort Benson (Guernsey) Limited ("the Trustee") are authorised under the United Kingdom Financial Services Act 1986. The investor protection provided by the United Kingdom regulatory system does not apply to the Fund. However, both the Manager and the Trustee are authorised by the Guernsey Financial Services Commission, providing similar protection for investors. Whilst investors' rights will not be protected by the United Kingdom Investors Compensation Scheme they are covered to the extent applicable by the Collective Investment Schemes (Compensation of Investors) Rules 1988 as issued by the Guernsey Financial Services Commission. The contents of this notice have however, been approved by M&G Financial Services Limited, Three Quays, Tower Hill, London EC3R 6BQ, England (a member of IMRO).

This advertisement is published in accordance with the requirements of the London Stock Exchange. It does not constitute an invitation to the public to subscribe for or to purchase any securities of Yorkshire - Tyne Tees Television Holdings plc ("the Company").

YORKSHIRE - TYNE TEES TELEVISION
HOLDINGS plc

(Incorporated with limited liability in England and Wales
Registration No. 1542206)

Issue of up to
9,889,390 Warrants, exercisable into
the Company's Ordinary Shares of 25p each

Application has been made to the London Stock Exchange for the above Warrants of the Company to be admitted to the Official List. Listing Particulars containing details of the above Warrants are available in the Companies' Fitch Service of the London Stock Exchange and copies may be obtained during normal business hours on any week day (Saturdays and public holidays excepted) up to and including 12th August, 1992, for collection only from the Company Announcements Office of the London Stock Exchange, London Stock Exchange Tower, Old Broad Street, London, EC2, and up to and including 24th August, 1992, from Linklaters & Paines, Barrington House, 59-67 Gresham Street, London, EC2V 7JA.

Baring Brothers & Co., Limited Cazenove & Co.
10th August, 1992

FUTURES & OPTIONS TRADERS
FOR AN EXPERT AND COMPETITIVE SERVICE

BERKELEY FUTURES LTD.
15 PARK ROAD, LONDON NW1 6XN
OR TEL: CHARLES DE ROEFER
ON 071-224 8485
FAX: 071-224 8275

هكذا من الناحية

UK COMPANIES

TODAY
BOARD MEETINGS:
Interim:
New Ireland
Tetere

TOMORROW
COMPANY MEETINGS:
Associated Nursing
Services, 12 Parkgate Road,
Battersea, S.W., 12.00
Castings, Fortis Posthouse,
Hotel, Chapel Lane, Great
Barr, Birmingham, West
Midlands, 3.30
Equity Consort Inv. Trust,
Five Arrows House, St.
Swinton's Lane, E.C., 10.00
Evans of Leeds, Millshaw,
Ring Road Beeston, Leeds,
12.00
NORWEB, The G-Mex
Centre, Manchester, 10.30
Welpac, Smith New Court
House, 20 Farringdon Road,
E.C., 10.00
BOARD MEETINGS:
Finals:
Armitage Brothers
Bates
Crown Eyeglass
Howard Hodge
Newmark (Loulie)
Rexmore
Interim:
General Accident
Kitts Kellogg
Kleinwort's, Inv.
Manchester Ship Canal

Metal Bulletin
Newmarket Venture Cap.
Relyon
Sautchi & Sautchi

WEDNESDAY AUGUST 12
COMPANY MEETINGS:
Jones & Shipman,
Narborough Road South,
Leicester, 2.00
Mountview Estates, Hotel
Russell, Russell Square,
W.C., 11.00
Severn Trent, The Intl.
Conference Centre, Broad
Street, Birmingham, 11.00
BOARD MEETINGS:
Finals:
Brandon Hire
Standard Platform
Interim:
Associated Fisheries
Barnsons Crisps
Commercial Union
Heywood Williams
Moortfield Estates
Nichols (J.N.) Vinto
North Midland Constr.
Queens Most Houses
Richardsons Westgarth
Tulow Oil
Ward Hodge

THURSDAY AUGUST 13
COMPANY MEETINGS:
Banner Homes, The
Chequers Hotel, Kiln Lane,
Woburn Common, Bucks.,
10.30

Bulgin (A.F.), Bypass Road,
Barking, Essex, 3.00
Sonic, The Clifton Arms
Hotel, West Beach, Lytham,
12.00
Stonehill Higgs, The
Grosvenor House Hotel, 86
Park Lane, W., 3.00
BOARD MEETINGS:
Interim:
Ayrshire Metal Products
Blagden Inds.
Blighaven Intl.
Foreign & Colonial Inv.
Glynwed Intl.
Johnson Group Cleaners
Royal Ince.

FRIDAY AUGUST 14
COMPANY MEETINGS:
Blimee Inds., The National
Motorcycle Museum,
Coventry Road, Bickenhall,
Softhill, West Midlands,
12.00
Kewill Systems, Ashley
House, 20-32 Church Street,
Walton-on-Thames, Surrey,
10.00
BOARD MEETINGS:
Interim:
Foreign & Colonial
Enterprise Ltd.
LIT Higgs,
Thailand Intl, Pd.

Company meetings are
annual general meetings
unless otherwise stated.

DIVIDEND & INTEREST PAYMENTS

TODAY
ACT 3p
Amber Indl. 12.5p
American Express 50.25
Conversion 54% 2001 54.875
GEI Intl. 4.85p
Hardy Oil & Gas 1p
Hardy & Hanson 2.8p
Norcross 3.5p
Total Systems 1.75p
TR Technology 1.75p
Whitcroft 0.7p
Do. 4.1% Prt. 2.05p
TOMORROW
Anchor Intl. Pd. 50.15
Electra Inv. Tel. 3.3p
Gopeng Berhad M50.05
Henderson Highland Tel. 1.4p
Nat. Westminster Bank Var. Rate
Cap. Nts. 2002 \$116.51
Sunlight Bank Int. Finance NV
Gld. Flg. Rate Nts. 2000 \$107.01
WEDNESDAY AUGUST 12
Barr (A.G.) 1.75p
Caledonia Invs. 9.8p
Castings 2.77p
Clyde Sowers 0.85p
Cohen (A.) 3.4p
Do. A NV 3.4p
E.I.D. Parry (India) IRAS
ERF Higgs, 3p
Hamro Eurobond & Money Mkt.
Pd. Flg. Red. Prt. Cont. Eurobond
DM1.777
Do. Flg. Red. Prt. Cont. Euro
DM1.777

Money Mkt. DM2.118
Do. Flg. Red. Prt. Mngd. 17p
Do. Flg. Red. Prt. Eurobond 22.5p
Do. Flg. Red. Prt. Slg. Majority
Money Mkt. 23.2p
Do. Flg. Red. Prt. Slg. Money
Mkt. 50p
Do. Flg. Red. Prt. Eurobond Pd.
50.554
Do. Flg. Red. Prt. Money Mkt.
50.204
Do. Flg. Red. Prt. Mngd. \$0.017
Do. Flg. Red. Prt. Yen Eurobond
155.1
Tetra (John) 2.41p
Tesco Capital 9% Conv. Cap.
Bds. 2005 4.5p
Vodafone 2.94p
THURSDAY AUGUST 13
Besser 5 1/2% Conv. Nts. Ln. 2000
20.30274
Hallifax Bldg. Soc. Flg. Rate Ln.
Nts. 1994 £128.51
Nat. & Provincial Bldg. Soc. Flg.
Rate Nts. 1999 £257.15
Royal Bank of Scotland Flg. Rate
Nts. 2005 £125.04
Southern Business 1.15p
FRIDAY AUGUST 14
BTP 6.75p
Bulgin (A.F.) 0.1p
Do. A NV 0.1p
Control Techniques 2.15p
Hanna 1.332p
Hogg Robinson 3.5p
Lea (Arthur) 1.55p
National Westminster Bank Prm.
Treasury 2 1/2% Fl. \$1.5015

Cap. Flg. Rate Nts. Sars. 5 1/2
21.86
Polar 2p
Read Intl. 10.75p
Scottish Metropolitan Property
7 1/2% 1st Mgt. Deb. 1989/93
23.6875
Do. 10 1/4% 1st Mgt. Deb. 2016
25.125
Silvermines IR1p
Sonic 1p
State Bank of New South Wales
10 Year Ext. Flg. Rate Nts.
325.458
Sterling Inds. 4.1p
Storehouse 2.5p
Trinity Intl. 5% (5 1/2% net) Prt.
1.75p
UNECO 1p
Valeco 0.9p
SATURDAY AUGUST 15
Anglo American Inv. Tel. 6% Prt.
RD.05
Chaser Manhattan 30.3
Fluorid & Rosiere Railways
& Harbour 5 1/2% (2.46% net)
Gld. Prt. 1.225p
Mid-States 2.25p
NOVA Corp. of Alberta CS0.05
Oceania Cons. 1p
Seam 7 1/2% Nts. Ln. 1992/97
£3.825
TSB Gld. Flg. Red. Prt. 2.5p
SUNDAY AUGUST 16
State Bank of New South Wales
11 1/4% Bds. 2001 A\$112.2
Treasury 2 1/2% Fl. \$1.5015

ECONOMICS

Few signs yet of UK upturn

ECONOMIC news in the UK
gathers pace this week with
data on inflation, manufactur-
ing output, unemployment,
and credit business. The fig-
ures are not expected to be par-
ticularly encouraging, so pres-
sure on the government to find
a way of easing conditions
looks set to continue.

Official figures on Thursday
are forecast to show that out-
put was flat in June. This fol-
lows the latest Confederation
of British Industry quarterly
survey, which indicated that
the number of firms expecting
higher output over the next
four months fell sharply in
July compared with May.

The Central Statistical
Office's index of manufactur-
ing output rose for three con-
secutive months at the begin-
ning of the year - leading to
suggestions that manufactur-
ing output had "bottomed out"
in the first quarter - but dis-
appointed expectations by fail-
ing in April and May.

Unemployment figures are
expected to show another rise,
although in June the jobless
total rose by a smaller than
expected 7,000. The small drop
was probably erratic, as there
are few signs in the real econ-
omy to suggest that such a
slowdown in unemployment
growth is sustainable.

The following include some
of the other economic high-
lights of the week, with the
median of economists' fore-
casts in brackets from MMS
International, a financial infor-
mation company.

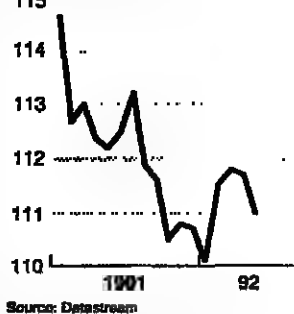
RESULTS DUE

THREE of the biggest UK
insurance companies will still
be in the red when they report
pre-tax losses for the first half
of 1992 this week. But with rate
increases in the home, motor
and commercial insurance
markets taking hold and com-
panies avoiding the weather
losses of recent years, there are
some glimmers of light on the
horizon.

General Accident, which
reports tomorrow, is widely
expected to do best with pre-
tax losses cut to between £20m
and £30m compared to a deficit
of £105.2m at the same stage in
1991. GA may even have made
a small profit in the second

UK Manufacturing
output

Volume Index, 1985=100



Source: Datastream

Today: UK, June credit busi-
ness (£23m net repayment).
Canada, June car sales (up 0.5
per cent).

Tomorrow: UK, July producer
prices index, input (flat on
month, down 1.4 per cent on
year), output (up 0.1 per cent
on month, up 3.6 per cent on
year). US, preliminary produc-
tivity, Canada, June unad-
justed department store sales
(down 1 per cent on year), July
housing starts (175,000), Japan,
June machinery orders, Aus-
tralia, July retail trade (up 1.1
per cent on month, up 1.8 per
cent Q2 on Q1).

Wednesday: US, July producer
prices index (up 0.1 per cent),
excluding food and energy (up
0.2 per cent), June home
completions, UK, Confedera-
tion of British Industry
regional industrial trends sur-
vey.

Thursday: US, July retail sales
(up 0.3 per cent), excluding

cars (up 0.5 per cent), July CPI
(up 0.3 per cent), excluding
food and energy (up 0.3 per
cent), initial claims for week
ended August 1 (450,000), car
sales August 1-10 (6.5m), July
real earnings, money supply
data for week ended August 3,
July M1 (up \$8.6bn), July M2
(down \$4.2bn), July M3 (down
\$7.2bn). UK, July unemploy-
ment (up 25,000), June average
earnings (up 6.25 per cent),
June unit wage costs (up 2.1
per cent), June industrial pro-
duction (down 0.2 per cent),
June manufacturing output
(flat on month, down 1.3 per
cent on year). Spain, July CPI
(up 1 per cent on month, up 5.9
per cent on year), Japan, July
trade balance (\$9.2bn surplus).

Australia, Q2 GDP (up 0.5 per
cent on quarter).
Friday: US, July industrial pro-
duction (up 0.2 per cent), July
capacity utilisation (78.5 per
cent), June business invento-
ries (up 0.3 per cent), Canada,
July advance department store
sales, US, July retail prices
index (flat on month, up 1.1 per
cent on year), excluding
mortgage interest payments
(up 4.8 per cent on year).
Japan, June industrial produc-
tion.

During the week: Germany,
June capital account, July
wholesale prices index (down
0.1 per cent), Australia, June
money supply data, Japan,
July WPI (up 0.1 per cent on
month, down 1.2 per cent on
year).

Emma Tucker

PUBLIC NOTICES



MMC INVITES
EVIDENCE ON GAS
REFERENCES

The Monopolies and Mergers Commission
would like to hear from any person with
information or views regarding the supply of gas
to household, commercial and industrial
customers, and British Gas plc's operation of its
pipeline system and other facilities used for the
transport and storage of gas as part of the gas
supply business.

The Commission would like to receive evidence
in writing by 14 September 1992 to be sent to:
The Reference Secretary (Gas), Monopolies and
Mergers Commission, New Court, 48 Carey
Street, London WC2A 2JT.

LEGAL NOTICES

**NOTICE OF APPOINTMENT OF JUDICIAL
ADMINISTRATIVE RECEIVERS**
Registered Name: HEMMINGFORD INVESTMENTS
PUBLIC LIMITED COMPANY
Registered Number: 2414625
Transferee: Hemmingford Investments
Names and addresses of Joint Administrative Receivers:
Walter Murray Baxendale, 100 Jacob
Road, London EC1V 2NU
Robert Rhodes, 100 Jacob
Road, London EC1V 2NU
Date of appointment: 2 August 1992
By whom appointed: Barclays Bank PLC
Date of Charge: 17th September 1992
Nature of Charge: Fixed and floating charge
V.M. Baxendale & J. Rhodes
Joint Administrative Receivers

**NOTICE OF APPOINTMENT OF JUDICIAL
ADMINISTRATIVE RECEIVERS**
Registered Name: HEMMINGFORD INVESTMENTS
PUBLIC LIMITED COMPANY
Registered Number: 2414625
Transferee: Hemmingford Investments
Names and addresses of Joint Administrative Receivers:
Walter Murray Baxendale, 100 Jacob
Road, London EC1V 2NU
Robert Rhodes, 100 Jacob
Road, London EC1V 2NU
Date of appointment: 2 August 1992
By whom appointed: Barclays Bank PLC
Date of Charge: 17th September 1992
Nature of Charge: Fixed and floating charge
V.M. Baxendale & J. Rhodes
Joint Administrative Receivers

**NOTICE OF APPOINTMENT OF JUDICIAL
ADMINISTRATIVE RECEIVERS**
Registered Name: PLATONOFF & HARRIS
Registered Number: 0897825
Transferee: Platonoff & Harris
Names and addresses of Joint Administrative Receivers:
Walter Murray Baxendale, 100 Jacob
Road, London EC1V 2NU
Robert Rhodes, 100 Jacob
Road, London EC1V 2NU
Date of appointment: 2 August 1992
By whom appointed: Barclays Bank PLC
Date of Charge: 20th November 1992
Nature of Charge: Fixed and floating charge
V.M. Baxendale & J. Rhodes
Joint Administrative Receivers

**DISCOUNT
FARES**
In 1st Class, Club
& Economy Class
Also Concorde
For the best guaranteed deals
Please contact the experts
071-439 2944
Fax 071-74 2342
Pan Express Travel

THE POWER PACK.

FINANCIAL TIMES
EUROPEAN
TOP

The "FT European Top 500" is a permanent reference of Europe's biggest, most powerful companies, showing how they are positioned for 1992 and beyond.

Companies are ranked by turnover and sector (including separate UK Top 500 lists), by capitalisation showing profit increases and decreases, and by number of employees. A comprehensive address list, with key executives, is also included.

The complete mailing list is available as ready-printed labels, or on magnetic tape, and the full statistical data relating to all the companies can be supplied on disc.

To order copies of the "FT European Top 500" or for more information please complete and return the coupon below.

No FT...no Newspaper of the Year.

John White, Financial Times Ltd., Number One, Southwark Bridge, London SE1 9HL.

To: John White, Financial Times Ltd., Number One, Southwark Bridge, London SE1 9HL. Fax (71) 873 3072

I would like ☐ copies of the FT European 500, price £22 (inclusive of post and packaging).

Please send me more information on: Mailing List ☐ Statistical Data Disc ☐

Please charge to my: American Express ☐ Mastercard ☐ Access ☐ Visa ☐ No cheques accepted

Card expiry date: _____ Card number: _____

Name: _____ Title: _____

Company: _____ Tel: _____

Address: _____

Postcode: _____

Signature: _____ Date: _____
(no order accepted without a signature)

(offer valid until 31st December 1992)

CONFERENCES & EXHIBITIONS

AUGUST 20
BS7750
An evening session with Mike Gilbert from the BSI Environmental Initiative, looking at this new environmental management standard from a practical point of view. Venue: Science Reference and Information Service, Cost: £15 + VAT. Contact: David DeBussone on 071 323 7470
LONDON

SEPTEMBER 2-3
World Aerospace & Air Transport
Changes in the structure of the world airline and aerospace industry, the impact of the Single European Market in air transport and its implications in the globalisation process will be under discussion. Enquiries: Financial Times Tel: 071-925 2323 Fax: 071-925 2125
LONDON

SEPTEMBER 8
Geographical Information Services
A seminar on GIS providing an added dimension for the information profession in the need to handle spatial data. It will be held during the International Library Technology Fair at the University of Hertfordshire. Contact: Jenny Perry, TPL Ltd. Tel: 071 251 5222. Fax: 071 490 4084
BRIGHTON

SEPTEMBER 14-15
Successful Selling 12
Exhibition and Conference
Motivate yourself to the top by attending the premier Conference and Exhibition for sales and marketing professionals. Two packed days of stimulating presentations to enhance performance and success. Free admission to the Exhibition. Contact: Institute of Sales and Marketing Management. Tel: 0582 411120 Fax 0582 453640
LONDON

SEPTEMBER 14-17
FIRE 92
The national conference and exhibition for the whole fire protection profession. The Water Garden, Bathurst, Sussex. Contact: Jane Malcolm-Cox, FMI International Publications Ltd Tel: (07377) 766611. Fax: (07377) 761685
EASTBOURNE

SEPTEMBER 14-16
SEABOARD Technology Fair 1992
A two day exhibition and business forum at the Brighton Centre aimed at highlighting the expertise of small and medium sized companies and promoting technology transfer in its broadest sense by extending existing links between manufacturing companies, consultants and Universities. Contact: Dr Steven Hamblyn. Tel: 0273 607895
BRIGHTON

SEPTEMBER 16
Retail Investments Regulation
The aim of the conference is to review retail regulation, how it will work in practice, the conduct of business in the new regime, commissions and approaches to training. Enquiries: Financial Times. Tel: 071-925 2323 Fax: 071-925 2125
LONDON

SEPTEMBER 18
Working with Regulation
A one-day conference at the London School of Economics bringing together the regulators and the regulated from the fields of electricity, gas, water, aviation, telecommunications etc. Themes: telecommunications, natural monopolies, quality of service, environmental concerns. Details: LSE Tel: 071 955 7227 Fax: 071 955 7676
LONDON

SEPTEMBER 21-22
The 1992 European Accountants' Forum
"Open Minds Open Markets...Open Risks." Within the EC and throughout Europe there are widely divergent views about the direction and the problems facing the accounting profession. Learn from the major players in the market. Contact: Anne McGlynn, Laifery Conferences. Tel: (+353-1) 718022 Fax: (+353-1) 713594
LONDON

SEPTEMBER 23-25
Introduction to Venture Capital
From generating deal flow to finding an exit for portfolio companies, the event introduces, through the principles of venture capital industry using a case study approach. Contact: Catherine Lewis, European Venture Capital Association, Tel 32 2 7306070. Fax 32 2 725 3036
LONDON

SEPTEMBER 24
Go for Green - Reap the Rewards
Enhancing environmental practice can be a positive challenge with commercial and ethical rewards. Ignoring these issues could prove disastrous for your company. This Institute of Directors Conference is vital for all Directors and Company Secretaries. Enquiries: Director Conferences 071 730 0022
LONDON

SEPTEMBER 28 & 29
Retailing in the 1990s
Responding to the challenge of change will be the focus of the conference, looking at the effects of the recession, the Single Market and the changing environment. Enquiries: Financial Times. Tel: 071-925 2323 Fax: 071-925 2125
LONDON

SEPTEMBER 28-30
Enterprise Development in Eastern Europe
Major conference for executives of private/public companies and academics, at Manchester Business School, to discuss the latest opportunities and issues involved in the dramatic growth of Enterprise Development in Eastern Europe. Contact: Susan Hogan, 061 275 6539
MANCHESTER

SEPTEMBER 29-30
What is the Future of Road Transport?
The UK's first conference on NGVs, NATURAL GAS VEHICLES - The Way Ahead to a Cleaner Environment. Church House Conference Centre, Westminster Telephone or Fax: David Smithers, CEA, 0885 879119
LONDON

SEPTEMBER 29-30
INDESIGN Forum
The Middle East Architecture and Interior Design Conference will be held alongside INDEX '92 - The International Interior Design exhibition. Topics include office, hotel and retail design, architecture in the Gulf and the refurbishment of Kuwait. Dubai World Trade Centre. Contact: Bernard Walid, Tel: 0932 845551, Fax: 0932 847301
DUBAI

OCTOBER 7
Invest in Japan
A comprehensive programme: The Japanese economy and climate for investment; Availability of suitable opportunities; Financing options; Precondition of entering the Japanese market; Case studies. For information: Katie Lee, McKenna & Co., 14th Floor, 160 Aldersgate Street, London EC1A 4DD. Tel: 071 606 9000
LONDON

OCTOBER 13
What is the Future of Road Transport?
The UK's first conference on NGVs, NATURAL GAS VEHICLES - The Way Ahead to a Cleaner Environment. Church House Conference Centre, Westminster Telephone or Fax: David Smithers, CEA, 0885 879119
LONDON

OCTOBER 13-14
Trade & Investment in the Black Sea States, Turkey & Central Asia
Two day Conference & Business Forum exploring Russo/Central Asian business opportunities. Business Forum meetings with high level delegations. Enquiries: INTERFORUM Services, Tel: 071 386 9322 Fax: 071 381 8914
ISTANBUL

OCTOBER 15-16
Exposhipping Istanbul '92 - International Shipping Exhibition and Conference
Organised in cooperation with Lloyd's Ship Manager Magazine this five day exhibition and conference will bring together the representatives of the Turkish and International Shipping Community. Please contact Ma Serra Talashi for further information Tel: (901) 274 23 85/86/87. Fax: (901) 273 27 34
ISTANBUL

NOVEMBER 5-6
11th International Retail Banking Conference
"Leading the Service Revolution." Quality Service Management is the key to maintaining customer satisfaction. This conference will help you create a successful service policy and establish a realistic vision of consumer requirements. Contact: Catherine O'Reilly, Laifery Conferences Tel: (+353-1) 718022 Fax: (+353-1) 713594
LONDON

NOVEMBER 11-15
Exposhipping Istanbul '92 - International Shipping Exhibition and Conference
Organised in cooperation with Lloyd's Ship Manager Magazine this five day exhibition and conference will bring together the representatives of the Turkish and International Shipping Community. Please contact Ma Serra Talashi for further information Tel: (901) 274 23 85/86/87. Fax: (901) 273 27 34
ISTANBUL

NOVEMBER 15-17
Tom Peters
Top Management Briefing with Tom Peters. Tom is about to finalise his next book "Liberation Management", to be published in October this year. At this briefing you will hear all about Tom's most recent thoughts and insights. Contact: Ms. Rieneke Bijma, Encommanagement. Tel: +31 40 608899. Fax: +31 40 460885
AMSTERDAM

FEBRUARY 12-13 1993
EC and India - New Trading and Investment Opportunities
The Legal, Financial and Commercial Issues
Successful inward investment, impact of Indian laws on foreign trade, contractual relations with Indian Government, environmental effects, banking and capital market law. Contact: Sarah Avian, IBC. Tel: +44 71 637 4363. Fax: +44 71 631 5214
NEW DELHI

TO ADVERTISE IN THIS SECTION PLEASE CALL
DOMINIC MORGAN ON 071 407 5752

[illegible]

MONDAY AUGUST 10 1992

4:00 pm prices August

OWN
HE
IMES?

PERIS AVAILABLE

التمويل

FT MANAGED FUNDS SERVICE

Current Unit Trust prices are available on FT Cityline, call 0801 125458. Calls charged at 35p/minute. Cheap rate and 40p/minute at all other times. To obtain your free Unit Trust Code Booklet call 071-625-2128

AUTHORISED UNIT TRUSTS

Table with multiple columns listing various unit trusts and their details.

Table with multiple columns listing various unit trusts and their details.

Table with multiple columns listing various unit trusts and their details.

Table with multiple columns listing various unit trusts and their details.

Table with multiple columns listing various unit trusts and their details.

Table with multiple columns listing various unit trusts and their details.

Table with multiple columns listing various unit trusts and their details.

Table with multiple columns listing various unit trusts and their details.

Table with multiple columns listing various unit trusts and their details.

Guide to pricing of Authorised Unit Trusts

Compiled with the assistance of Lauro 95

INITIAL CHARGE: Charge made on the first unit purchased. The charge is usually a percentage of the unit price. This charge is included in the price of the unit.

OFFER PRICE: The price at which the unit is offered to the public. This price is usually a percentage below the net asset value of the unit.

BID PRICE: The price at which the unit is bought back from the public. This price is usually a percentage below the net asset value of the unit.

CANCELLATION PRICE: The price at which the unit is cancelled. This price is usually a percentage below the net asset value of the unit.

NET ASSET VALUE: The value of the assets of the unit trust, less the liabilities of the unit trust.

UNIT PRICE: The price of one unit of the unit trust.

UNIT TRUST: A collective investment scheme which pools the money of many investors to invest in a variety of assets.

UNIT TRUST CODE BOOKLET: A booklet which provides information about the unit trusts available on the FT Managed Funds Service.

[illegible]

Continued on next page

[illegible]

هكذا من الأصل

Money Market		Gross	Net	Gross CAR	City 100
--------------	--	-------	-----	-----------	----------

CAF Money Management Co Inc	Grass	Net	CAF Inc	Grass	Net	CAF Inc
120,000-144,999	1.7625	1.7625	120,000-144,999	1.7625	1.7625	1.7625
145,000-179,999	1.7625	1.7625	145,000-179,999	1.7625	1.7625	1.7625
180,000-214,999	1.7625	1.7625	180,000-214,999	1.7625	1.7625	1.7625
215,000-249,999	1.7625	1.7625	215,000-249,999	1.7625	1.7625	1.7625
250,000-284,999	1.7625	1.7625	250,000-284,999	1.7625	1.7625	1.7625
285,000-319,999	1.7625	1.7625	285,000-319,999	1.7625	1.7625	1.7625
320,000-354,999	1.7625	1.7625	320,000-354,999	1.7625	1.7625	1.7625
355,000-389,999	1.7625	1.7625	355,000-389,999	1.7625	1.7625	1.7625
390,000-424,999	1.7625	1.7625	390,000-424,999	1.7625	1.7625	1.7625
425,000-459,999	1.7625	1.7625	425,000-459,999	1.7625	1.7625	1.7625
460,000-494,999	1.7625	1.7625	460,000-494,999	1.7625	1.7625	1.7625
495,000-529,999	1.7625	1.7625	495,000-529,999	1.7625	1.7625	1.7625
530,000-564,999	1.7625	1.7625	530,000-564,999	1.7625	1.7625	1.7625
565,000-599,999	1.7625	1.7625	565,000-599,999	1.7625	1.7625	1.7625
600,000-634,999	1.7625	1.7625	600,000-634,999	1.7625	1.7625	1.7625
635,000-669,999	1.7625	1.7625	635,000-669,999	1.7625	1.7625	1.7625
670,000-704,999	1.7625	1.7625	670,000-704,999	1.7625	1.7625	1.7625
705,000-739,999	1.7625	1.7625	705,000-739,999	1.7625	1.7625	1.7625
740,000-774,999	1.7625	1.7625	740,000-774,999	1.7625	1.7625	1.7625
775,000-809,999	1.7625	1.7625	775,000-809,999	1.7625	1.7625	1.7625
810,000-844,999	1.7625	1.7625	810,000-844,999	1.7625	1.7625	1.7625
845,000-879,999	1.7625	1.7625	845,000-879,999	1.7625	1.7625	1.7625
880,000-914,999	1.7625	1.7625	880,000-914,999	1.7625	1.7625	1.7625
915,000-949,999	1.7625	1.7625	915,000-949,999	1.7625	1.7625	1.7625
950,000-984,999	1.7625	1.7625	950,000-984,999	1.7625	1.7625	1.7625
985,000-1,019,999	1.7625	1.7625	985,000-1,019,999	1.7625	1.7625	1.7625
1,020,000-1,054,999	1.7625	1.7625	1,020,000-1,054,999	1.7625	1.7625	1.7625
1,055,000-1,089,999	1.7625	1.7625	1,055,000-1,089,999	1.7625	1.7625	1.7625
1,090,000-1,124,999	1.7625	1.7625	1,090,000-1,124,999	1.7625	1.7625	1.7625
1,125,000-1,159,999	1.7625	1.7625	1,125,000-1,159,999	1.7625	1.7625	1.7625
1,160,000-1,194,999	1.7625	1.7625	1,160,000-1,194,999	1.7625	1.7625	1.7625
1,195,000-1,229,999	1.7625	1.7625	1,195,000-1,229,999	1.7625	1.7625	1.7625
1,230,000-1,264,999	1.7625	1.7625	1,230,000-1,264,999	1.7625	1.7625	1.7625
1,265,000-1,299,999	1.7625	1.7625	1,265,000-1,299,999	1.7625	1.7625	1.7625
1,300,000-1,334,999	1.7625	1.7625	1,300,000-1,334,999	1.7625	1.7625	1.7625
1,335,000-1,369,999	1.7625	1.7625	1,335,000-1,369,999	1.7625	1.7625	1.7625
1,3						

20 Prime St. Boston	51.400	6272.71326
250,000-1.1m	9.00	6.75
250,000-400,999	8.75	6.50
250,000-254,999	8.50	6.37

[illegible][illegible][illegible][illegible][illegible]

		Volume		Price		Change	
1	1.000	Feb	12/12	100.0	100.00	0.00	0.00
2	1.000	Feb	12/12	100.0	100.00	0.00	0.00
3	1.000	Feb	12/12	100.0	100.00	0.00	0.00
4	1.000	Feb	12/12	100.0	100.00	0.00	0.00
5	1.000	Feb	12/12	100.0	100.00	0.00	0.00
6	1.000	Feb	12/12	100.0	100.00	0.00	0.00
7	1.000	Feb	12/12	100.0	100.00	0.00	0.00
8	1.000	Feb	12/12	100.0	100.00	0.00	0.00
9	1.000	Feb	12/12	100.0	100.00	0.00	0.00
10	1.000	Feb	12/12	100.0	100.00	0.00	0.00
11	1.000	Feb	12/12	100.0	100.00	0.00	0.00
12	1.000	Feb	12/12	100.0	100.00	0.00	0.00
13	1.000	Feb	12/12	100.0	100.00	0.00	0.00
14	1.000	Feb	12/12	100.0	100.00	0.00	0.00
15	1.000	Feb	12/12	100.0	100.00	0.00	0.00
16	1.000	Feb	12/12	100.0	100.00	0.00	0.00
17	1.000	Feb	12/12	100.0	100.00	0.00	0.00
18	1.000	Feb	12/12	100.0	100.00	0.00	0.00
19	1.000	Feb	12/12	100.0	100.00	0.00	0.00
20	1.000	Feb	12/12	100.0	100.00	0.00	0.00
21	1.000	Feb	12/12	100.0	100.00	0.00	0.00
22	1.000	Feb	12/12	100.0	100.00	0.00	0.00
23	1.000	Feb	12/12	100.0	100.00	0.00	0.00
24	1.000	Feb	12/12	100.0	100.00	0.00	0.00
25	1.000	Feb	12/12	100.0	100.00	0.00	0.00
26	1.000	Feb	12/12	100.0	100.00	0.00	0.00
27	1.000	Feb	12/12	100.0	100.00	0.00	0.00
28	1.000	Feb	12/12	100.0	100.00	0.00	0.00
29	1.000	Feb	12/12	100.0	100.00	0.00	0.00
30	1.000	Feb	12/12	100.0	100.00	0.00	0.00
31	1.000	Feb	12/12	100.0	100.00	0.00	0.00
32	1.000	Feb	12/12	100.0	100.00	0.00	0.00
33	1.000	Feb	12/12	100.0	100.00	0.00	0.00
34	1.000	Feb	12/12	100.0	100.00	0.00	0.00
35	1.000	Feb	12/12	100.0	100.00	0.00	0.00
36	1.000	Feb	12/12	100.0	100.00	0.00	0.00
37	1.000	Feb	12/12	100.0	100.00	0.00	0.00
38	1.000	Feb	12/12	100.0	100.00	0.00	0.00
39	1.000	Feb	12/12	100.0	100.00	0.00	0.00
40	1.000	Feb	12/12	100.0	100.00	0.00	0.00
41	1.000	Feb	12/12	100.0	100.00	0.00	0.00
42	1.000	Feb	12/12	100.0	100.00	0.00	0.00
43	1.000	Feb	12/12	100.0	100.00	0.00	0.00
44	1.000	Feb	12/12	100.0	100.00	0.00	0.00
45	1.000	Feb	12/12	100.0	100.00	0.00	0.00
46	1.000	Feb	12/12	100.0	100.00	0.00	0.00
47	1.000	Feb	12/12				

[illegible]

4

INVESTMENT TRUSTS - Cont.**INVESTMENT TRUSTS - Cont.**
Wt% Div Dm

امير المؤمنين

UNITED STATES

London Share Prices
Real time share prices and other stock market information is available through the FT Cityline International telephone service.
Annual subscription £250.00 stg.
Call +44 71-925 2128
for more details.

4:00 pm prices August 7

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

[illegible]

Continued on next page

هكذا آمن الأهل

FREE 2 week trial
 Call Anne Whitby
 Tel: 071-733 7174
 Fax: 071-439 4966